



P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Phone
(209) 754-2537 Fax

**Meeting of the Board of Directors
Wed. June 24, 2020
9 am
Mark Twain Medical Center Classroom 5
768 Mountain Ranch Rd,
San Andreas, CA**

Two Participation Options:

- 1. Tele-Conference Meeting:
Conference Call Information
(605) 475-2875 Code 4864697**
- 2. In Attendance With The Following Guidelines:
Social Distancing (6 ft)
Face Covering is Required**

Agenda

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

- 1. Call to order:**
- 2. Roll Call:**
- 3. Approval of Agenda: Public Comment - **Action****

This Institution is an Equal Opportunity Provider and Employer

Agenda – June 24, 2020 MTHCD Board Meeting

4. Public Comment on matters not listed on the Agenda:

The purpose of this section of the agenda is to allow comments and input from the public on matters within the jurisdiction of the Mark Twain Health Care District not listed on the Agenda. (The public may also comment on any item listed on the Agenda prior to Board action on such item.) **Limit of 3 minutes per speaker.** The Board appreciates your comments however it will not discuss and cannot act on items not on the agenda.

5. Consent Agenda: Public Comment - **Action**

All Consent items are considered routine and may be approved by the District Board without any discussion by a single roll-call vote. Any Board Member or member of the public may remove any item from the Consent list. If an item is removed, it will be discussed separately following approval of the remainder of the Consent items.

A. Un-Approved Minutes:

- Un-Approved Finance Committee Meeting Minutes for May 27, 2020.
- Un-Approved Board Meeting Minutes for May 27, 2020.
- Un-Approved Special Board Meeting Minutes for June 1, 2020
- Un-Approved Special Board Meeting Minutes for June 10, 2020

B. Correspondence:

- CA Dept Pub Health - Medicare & Medi-Cal Certificate Eff 4-3-2020:
- Desiree Murray: MTHCD Ken McInturf Scholarship (Laptop) Thank You (6-4-2020):
- Ellie Willard: MTHCD Ken McInturf Scholarship (Laptop) Thank You (6-14-2020):
- Muriel Strange: MTHCD Ken McInturf Scholarship (Laptop) Thank You (6-14-2020):

6. MTHCD Reports:

A. President’s Report:.....Ms. Reed

- Association of California Health Care Districts (ACHD):
 - ACHD June Advocate:
- Meetings with MTHCD CEO:

B. MTMC Community Board Report:.....Ms. Al-Rafiq

C. MTMC Board of Directors:.....Ms. Reed

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D. Chief Executive Officer's Report:.....Dr. Smart

- Robo-Doc:
- **Resolution – 2020 – 05** State Disability Insurance:

E. Stay Vertical Calaveras:.....Mr. Shetzline

- Area 12 Agency on Aging - Fall Prevention Program:.....Dr. Smart

F. Valley Springs Health & Wellness Center:.....Dr. Smart

- Construction Finance:
- VSHWC “Quality” Report: (MedStatix)
- Pharmacy – Room 400: (Floor Plan in Folders)
- VS H&W Center – New Organization Chart: Public Comment – **Action**

G. Ad Hoc Real Estate: Ms. Al-Rafiq / Ms. Reed

- Update on Valley Springs Property - Phase II:

7. Committee Reports:

A. Finance Committee:.....Ms. Atkinson

- 401k Program – Match Contribution: Public Comment: **Action**.....Dr. Smart / Mr. Wood
- Board Stipend- Reporting 1099 vs W-2: Public Comment: **Action**Ms. Atkinson
- Financial Statements (May. 2020): Public Comment – **Action**.....Mr. Wood
- Budget 20-2021: Public Comment: **Action**
 - Kelly Hohenbrink - Will Phone In:

B. Ad Hoc Policy Committee:Ms. Sellick / Ms. Atkinson

C. Ad Hoc Personnel Committee:Ms. Reed / Ms. Toepel

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D. **Community Grants:**.....Ms. Stout

8. **Board Comment and Request for Future Agenda Items:**

A. Announcements of Interest to the Board or the Public:

B. Community Connection:

9. **Next Meeting:**

A. The next meeting will be Wednesday July 22, 2020 starting at 9 am.

10. **Adjournment:** Public Comment – **Action**

Effective - Mar 17, 2020.

California Gov. Gavin Newsom issued [Executive Order \(N-29-20\)](#), which, in part, supersedes Paragraph 11 of Executive Order (N-25-20) issued on Thursday. The new Executive Order excuses a legislative body, under the Ralph M. Brown Act, from providing a physical location for the public to observe and comment if certain conditions are met. A physical location does not need to be provided if the legislative body:

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Agenda – June 24, 2020 MTHCD Board Meeting



P. O. Box 95
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Finance Committee Meeting
Mark Twain Medical Center Education Center – Classroom 5
768 Mountain Ranch Road San Andreas, CA 95249
7:30 am
Wed. May 27, 2020

Tele-Conference Meeting
Conference Call Information
(605) 475-2875
Code 4864697

Un – Approved Minutes

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. Call to order:

The meeting was called to order by Susan Atkinson, Treasurer at 7:31 am.

2. Roll Call:

Committee Member	Present	Absent / Excused	Time of Arrival
Ms. Atkinson	X		
Ms. Toepel	X		
Ms. Hack	X		

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Minutes – May 27, 2020 MTHCD Finance Committee Meeting

3. **Approval of Agenda:** Public Comment **Action:**

Public comment: Hearing None
Motion to approve: Ms. Toepel
Second: Ms. Hack
Vote: 3-0

4. **Public Comment On Matters Not Listed On The Agenda:**

Hearing None.

5. **Consent Agenda:** Public Comment **Action**

A. Un-Approved Minutes:

- Finance Committee Meeting Minutes for April 22, 2020:

Public comment: Hearing None
Motion to approve: Ms. Hack
Second: Ms. Atkinson
Vote: 2 in favor. Ms. Toepel Abstained

6. **Chief Executive Officer's Report:**

- **VSHWC – Construction Finance:**

Dr. Smart: Holding 10% retainage until punch list is completed. Due to delays he has deferred the pharmacy rent until the (+/-) end of construction.

- **Donation Agreement - MTHCD to MTMC Foundation:** Public Comment - **Action:**

Dr. Smart: Referenced the Donation Agreement (pkt pg. 8) highlighting items that need to be addressed.

Public comment: Hearing None
Motion was made by Ms. Toepel to authorize Dr. Smart to address the issues in the agreement.
Second: Ms. Hack
Vote: 3-0

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Minutes – May 27, 2020 MTHCD Finance Committee Meeting

- **SA Sanitary District Penalty Payment:**

Dr. Smart: MTMC agreed to pay for the discharge penalty as it is a tenant obligation: (+/-) \$13, 800.

- **New VSHWC IT Switch:**

Dr. Smart: Clinic IT switch is at max capacity so an additional one was ordered (+/-) \$5,800.

7. **Accountant's Report:** Public Comment **Action**

- **Apr. 2020 Financials Will Be Presented to The Committee:**

- **Investment & Reserve Accounts:**

Mr. Wood: Thanks to Dr. Smart for resolving the CAM charges that will now be paid; reiterated there was no ill effects on the global financial loss that took place at the end of March then was corrected in early April.

Public comment: Hearing None

Motion to approve: Ms. Hack

Second: Ms. Toepel

Vote: 3-0

- **401k Program – Match Contribution:**

Dr. Smart: When designing the 401k program it was set up to do a match at the end of the fiscal year so he will bring this item to the June meeting for the Board to decide an amount which is generally 3-6%.

- **2020 – 2021 Budget:**

Dr. Smart: Explained the structure of the 20-21 budget (pkt. pg. 26-32); and will (1) add an explanation to the budget narrative explaining the delay in collecting Clinic revenues which is the result of the CMS (Medicare) Region 9 not processing the Clinic's Medi-Cal number. (2) define Clinic budget items.

Treasurer's Report:

- Reserve Account Allocations: Public Comment **Action**

Table for June Meeting.

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Minutes – May 27, 2020 MTHCD Finance Committee Meeting

8. Comments and Future Agenda Items:

Outline social distancing requirements for the next meeting.

9. Next Meeting:

- The Finance Committee meeting will be held on the same day as the Board meeting starting at 7:30 am. The next meeting will be on Wed. June 24, 2020 and is scheduled to be in person with social distancing.

10. Adjournment: Action

Public comment: Hearing None

Motion to adjourn at 9:02 am: Ms. Toepel

Second: Ms. Hack

Vote: 3-0

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Minutes – May 27, 2020 MTHCD Finance Committee Meeting



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Wed. May 27, 2020
9am
Mark Twain Medical Center Classroom 5
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Un- Approved Minutes

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

1. Call to order:

The meeting was called to at 9:06am order by Lin Reed, President.

2. Roll Call:

Board Member	Present	Absent / Excused	Time of Arrival
Ms. Reed	X		
Ms. Atkinson	X		
Ms. Sellick	X		
Ms. Al-Rafiq	X		
Ms. Toepel	X		

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3. Approval of Agenda: Public Comment – Action

Public Comment: Hearing None

Motion to approve: Ms. Al-Rafiq

Second: Ms. Toepel

Vote: 5-0

4. Public Comment on matters not listed on the Agenda:

Public Comment: Hearing None

5. Consent Agenda: Public Comment - Action

A. Un-Approved Minutes:

- Un-Approved Finance Committee Meeting Minutes for April 22, 2020.
- Un-Approved Board Meeting Minutes for April 22, 2020.

B. Correspondence:

- Dr. Nussbaum, MD - GYN Waiver: (5-21-2020),

Dr. Smart: Appreciates the working relationship with Doug Archer, MTMC Pres. CEO (letter - pkt. pg. 17) requesting a Waiver of the Non-Compete Clause in the MTHCD & the MTMC lease (May 31, 2019) for the VSHWC.

Public Comment: Hearing None

Motion to approve: Ms. Atkinson

Second: Ms. Al-Rafiq

Vote: 5-0

6. MTHCD Reports:

A. President's Report:

• Association of California Health Care Districts (ACHD):

- ACHD May Advocate:

Ms. Reed: The 2020 annual fall meeting has been cancelled. Some education opportunities will be forthcoming. No CEO has been selected.

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Minutes – May 27, 2020 MTHCD Board Meeting

- **Meetings with MTHCD CEO:**

Ms. Reed: CEO meetings with MTMC CEO and Zoom mtg. options.

- B. MTMC Community Board Report:**

Ms. Al-Rafiq: MTMC has experienced an April financial loss due to COVID but have received relief funds. Part of the loss is patients are forgoing their routine care appointments; Dr. McCoy is leaving June 1st. New doctors are coming on board in June and July. Dr. Friedman will be joining the Specialty Care Center; Drive-thru COVID testing will be available for the public and medical staff next week at the Fair Grounds. June 6th they will vote on increasing the Community Board to 8 members to secure a quorum at each meeting and expects to adjust to 9 members after COVID.

- C. MTMC Board of Directors:**

Ms. Reed: MTMC medical staff credentialing is clean and approved; the Board of Directors needs to approve adding a Community Board member(s). June 1st Arnold and Copper Clinics are to reopen. New Speech Therapist to come on board (.6 FTE) next Tues.

John Chivers MTMC CFO: MTMC is able to bill for virtual clinic visits under a different code however payments are \$92 instead of \$200 (+/-).

- D. Chief Executive Officer's Report:**

- **Donation Agreement – MTHCD to MTMC Foundation:** Public Comment - **Action:**

Dr. Smart: Went over the Donation Agreement (pkt. pg. 22) explaining the timelines and concerns for needing to renegotiate sections of the agreement to accomplish the best outcome for both parties.
Public Comment: Clarified parts of the agreement.

Motion to not approve the agreement as presented: Ms. Atkinson
Second: Ms. Toepel
Vote: 5-0

Motion to authorize Dr. Smart to negotiate the questionable items with MTMC, CEO: Ms. Selleck
Second: Ms. Al-Rafiq
Vote: 5-0

- **Cyber Security Assessment:**

Dr. Smart: An inhouse assessment was conducted with the District's IT vendor and changes have been made improving the fire wall at the District Office and training will take place at the June 3rd staff meeting.

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Minutes – May 27, 2020 MTHCD Board Meeting

- **Robo-Doc:**

Dr. Smart: A new program is being developed with telehealth for our pediatric dept. to support Calaveras school nurses. The program is designed to keep kids in school.

E. Stay Vertical Calaveras:

Mr. Shetzline: The program was shut down in mid-March due to COVID. Thirty-eight classes were completed; two instructors are helping participants via on-line and phone. After COVID he still plans to open in West Point and Arnold. He has \$12,500 remaining to roll into the next year.

- **Area 12 Agency on Aging - Fall Prevention Program:**

Dr. Smart: Along with Tracey Sawyer are researching how the two agencies can partner to better serve the 5 counties of Area 12 Agency on Aging (Calaveras, Amador, Tuolumne, Mariposa, Alpine). Partnering to improve on fall prevention (Stay Vertical Calaveras), PT and OT. Tracey is in the process of hiring a coordinator to help with the prospects.

F. Valley Springs Health & Wellness Center:

- **Construction Finance:**

Dr. Smart: The USDA loan is still open and pending the punch list being completed to release the 10% retention.

- **VSHWC “Quality” Report:**

Dr. Smart: The survey questions are emailed the day after the encounter. Unexpectedly the older population is responding to the emails better than anticipated. The reports are particularly good. There is a plan to work on payer mix

- **Pharmacy – Room 400:**

Dr. Smart: The plans (pkt. pg. 30) are still at the County/permit stage. Ms. Pham is still very excited about the pharmacy project.

- **VS H&W Center – Draft Policies and Forms: Public Comment – Action**

- Policies - Valley Springs Health & Wellness Center:

Punctuation & Grammar Changes – Please Submit to District Office Staff.

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1. Revised – Flat Rate Fee Program:
2. Revised – Medical Records Forms and Fees:
3. Revised - Procedure Time Out:
4. New - Text Messaging & Social Media Communications:

Public Comment: Hearing None

Motion to approve: Ms. Sellick

Second: Ms. Toepel

Vote: 5-0

G. Ad Hoc Real Estate:

- **Update on Valley Springs Property - Phase II:**

Nothing new to report:

7. Committee Reports:

A. Finance Committee:

- **401k Program – Match Contribution:**

Dr. Smart: When designing the 401k program it was set up to do a match at the end of the fiscal year so the Board will decide an annual amount (suggested at 3-6%) at the June meeting.

Mr. Wood: The partial-year amount in the program is \$5,700 (+/-) so a 3-6% match would be small. However, caution is encouraged to consider a sustainable amount based on the budget in case the program becomes heavily used.

- **Board Stipend- Reporting 1099 vs W-2:**

Mr. Wood: Re: IRS Publication 963 Chapter 3. Currently each Board member receives a stipend (\$100/month) and those amounts are combined with travel/conf/mileage reimbursement amounts on a 1099. To be more compliant the District should switch to the W-2 which will only include the Board stipend.

- **Financial Statements (April. 2020):** Public Comment – **Action**

Mr. Wood: The tax revenues are as expected; the CAM charges have been agreed upon and billed; the balance sheet has been corrected and reformatted. There were no ill effects from the global financial loss that took place at the end of March and was corrected in early April.

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Minutes – May 27, 2020 MTHCD Board Meeting

Public Comment: Hearing None

Motion to approve: Ms. Atkinson

Second: Ms. Toepel

Vote: 5-0

• **Budget 20-2021:**

Dr. Smart: Worked closely with Rick Wood, CFO and Kelly Hohenbrink, Consultant to generate the 20-2021 budget. He explained the structure of the budget (pkt. pg. 26-32); and will add an explanation to the budget narrative explaining the delay in collecting Clinic revenues which is the result of the CMS (Medicare) Region 9 not processing the Clinic’s Medi-Cal number. July 1 begins the Cost Capture period for the Clinic. Grant considerations will need to be reevaluated for that period.

B. Ad Hoc Policy Committee:

Ms. Sellick: The next scheduled Policy Committee Meeting is June 10th at 8:30.

C. Ad Hoc Personnel Committee:Ms. Reed / Ms. Toepel

Nothing New to Report:

D. Ad Hoc Golden Health Community Grants Committee: Public Comment **Action:**

Ms. Sellick: Explained the process that lead to the selections made (pkt. pg. 64). After COVID she and Ms. Al-Rafiq plan to go visit the recipients and get pictures.

Public Comment: Hearing None

Motion to approve: Ms. Toepel

Second: Ms. Selleck

Vote: 5-0

8. Board Comment and Request for Future Agenda Items:

A. Announcements of Interest to the Board or the Public:

There needs to be a Special Board Meeting at 9am on June 1, 2020 to process the Nov. 3 Election documents.

B. Community Connection:

Hearing None.

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9. Next Meeting:

A. The next meeting will be Wednesday June 24, 2020 starting at 9am.

- The June meeting is currently scheduled to be in person with social distancing.

Define social distancing requirements i.e.: temperature check, required to wear a face covering and keeping a 6ft distance. Also refer to MTMC guidelines as the meeting would be in the MTMC Education Center

10. Adjournment: Public Comment – **Action**

Public Comment: Hearing None

Motion to adjourn at 11:12am: Ms. Atkinson

Second: Ms. Sellick

Vote: 5-0

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Minutes – May 27, 2020 MTHCD Board Meeting



P. O. Box 95
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**Special Meeting of the Board of Directors
 Mon. June 1, 2020
 9am
 Mark Twain Medical Center Classroom 5
 768 Mountain Ranch Rd,
 San Andreas, CA**

**Tele-Conference Meeting
 Conference Call Information
 (605) 475-2875
 Code 4864697**

Un- Approved Minutes

Mark Twain Health Care District Mission Statement

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1. **Call to order:** By Lin Reed, Pres. at 9:06 am.
2. **Roll Call:**

Board Member	Present	Absent / Excused	Time of Arrival
Ms. Reed	X		
Ms. Atkinson	X		
Ms. Sellick	X		
Ms. Al-Rafiq		Excused	
Ms. Toepel	X		

This Institution is an Equal Opportunity Provider and Employer

Minutes – June 1, 2020 MTHCD Special Board Meeting

3. Approval of Agenda: Public Comment - Action

Dr. Smart: Will have information and explain on item **6. Next Meeting:**

Public Comment: Hearing None

Motion to approve: Ms. Atkinson

Second: Ms. Toepel

Vote: 4-0

4. Public Comment on matters not listed on the Agenda:

Hearing none.

5. November 3, 2020 General Election:.....Dr. Smart

A. Notice of General District Election:

B. Resolution 2020-04: Public Comment Action

- **Resolution 2020 - 04** Calling General District Election:

Public Comment: Hearing None

Motion to approve Resolution 2020-04: Ms. Sellick

Second: Ms. Atkinson

Vote: 4-0

6. Next Meeting:

- A.** The next meeting will be Wednesday June 24, 2020 starting at 9am.

Dr. Smart: As directed by the Board (5-27-2020) contacted MTMC for revisions to the Donation Agreement between MTHCD, MTMC Foundation and Dignity Health and will need to poll the Board on a suitable time for a special Board meeting to review the revised agreement.

10. Adjournment: Public Comment – Action

Public Comment: Hearing None

Motion to adjourn: Ms. Atkinson

Second: Ms. Sellick

Vote: 4-0

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Minutes – June 1, 2020 MTHCD Special Board Meeting

Effective - Mar 17, 2020.

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Minutes – June 1, 2020 MTHCD Special Board Meeting



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**Special Meeting of the Board of Directors
Wed. June 10, 2020
9:30 am
Mark Twain Medical Center Classroom 5
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Two Participation Options:

**1. Tele-Conference Meeting
Conference Call Information
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**2. In Attendance With The Following Guidelines:
Social Distancing (6 ft)
No Screening but Face Covering is Required**

Un- Approved Minutes

Mark Twain Health Care District Mission Statement

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1. Call to order:

Meeting called to order by Lin Reed, Pres. at 9:34 am.

This Institution is an Equal Opportunity Provider and Employer

Minutes – June 10, 2020 Special MTHCD Board Meeting

2. Roll Call:

Board Member	Present in Person	Present by Phone	Absent / Excused	Time of Arrival
Ms. Reed		X		
Ms. Atkinson		X		
Ms. Sellick	X			
Ms. Al-Rafiq		X		
Ms. Toepel		X		

3. Approval of Agenda: Public Comment - **Action**

Public Comment: Hearing none
Motion to Approve: Ms. Al-Rafiq
Second: Ms. Atkinson
Vote: 5-0

4. Public Comment on matters not listed on the Agenda:

Hearing None:

5. Chief Executive Officer's Report:

- **Donation Agreement - MTHCD to MTMC Foundation:** Public Comment - **Action**:

Dr. Smart: Recapped the changes that were made to the agreement presented May 27, 2020 as:

- A. Recital C and D was clarified to represent a single pledge of \$300k (pkt. pg. 3).
- B. Section 3.2 Foundation Grant: was changed to read July 31, 2021 (pkt. pg. 4).

Public Comment: Hearing none
Motion to Approve the Agreement as Presented: Ms. Atkinson
Second: Ms. Sellick
Vote: 5-0

This Institution is an Equal Opportunity Provider and Employer

Minutes – June 10, 2020 Special MTHCD Board Meeting

- **Construction Budget:**

Mr. Archer: Expressed his appreciation for the partnership with the Health Care District and outlined the Opinion of Probable Cost – Infrastructure (pkt. pg. 7).

6. Next Meeting:

A. The next meeting will be Wednesday June 24, 2020 starting at 9am.

7. Adjournment: Public Comment – **Action**

Public Comment: Hearing none

Motion to Approve the Agreement as Presented: Ms. Sellick

Second: Ms. Toepel

Vote: 5-0

California Gov. Gavin Newsom issued [Executive Order \(N-29-20\)](#), which, in part, supersedes Paragraph 11 of Executive Order (N-25-20) issued on Thursday. The new Executive Order excuses a legislative body, under the Ralph M. Brown Act, from providing a physical location for the public to observe and comment if certain conditions are met. A physical location does not need to be provided if the legislative body:

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Minutes – June 10, 2020 Special MTHCD Board Meeting



SONIA Y. ANGELL, MD, MPH
State Public Health Officer & Director

State of California—Health and Human Services Agency
California Department of Public Health



GAVIN NEWSOM
Governor

June 8, 2020

CCN: 55-8901

Administrator
Valley Springs Health & Wellness Center
P.O. Box 95
San Andreas, CA 95249-0095

Dear Administrator:

On June 3, 2020 the Licensing and Certification Program, Provider Certification Unit received notification from the Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS) that Valley Springs Health & Wellness Center has been approved for Title XVIII Medicare Certification as a rural health clinic effective **April 3, 2020**. The Title XVIII Medicare approval also serves as approval of your Title XIX Medi-Cal Certification and Provider Agreement. This letter verifies your participation and should be retained in your records.

Your continued participation in the Medi-Cal program depends on your ability to maintain compliance with Title 42 of the Code of Federal Regulations. Staff of the California Department of Public Health or the Department of Health and Human Services, Centers for Medicare and Medicaid Services, may inspect your facility on a periodic basis to determine your compliance with federal regulations.

You must notify the Centralized Applications Branch of the Licensing and Certification Program at (916) 552-8632 immediately if your facility changes owners. A change of ownership includes changes in the legal status of the owner, such as a corporate merger or change of partner.

PLEASE BE ADVISED THAT: We have forwarded this information to the DHCS, "Provider Enrollment Division", for processing.

The Department of Health Care Services (DHCS), Provider Enrollment Division will enroll you as a Medi-Cal provider. Once enrolled, you will receive written notification ("**Welcome to Medi-Cal**" letter) from the DHCS and you will be able to submit claims for covered services dating back to your **April 3, 2020** effective date.

Center for Health Care Quality, MS 3100 • P.O. Box 997377 • Sacramento, CA 95899-7377
(916) 552-8619 • (916) 552-8680 FAX
Internet Address: www.cdph.ca.gov

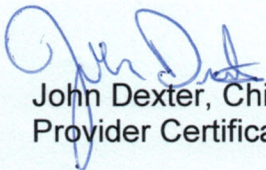


Administrator of Valley Springs Health & Wellness Center
Page 2
June 8, 2020

For provider *“enrollment inquiries”* (“Welcome to Medi-Cal” letter), please contact the **DHCS, “Provider Enrollment Division”, at MS 4704, P.O. Box 997413, Sacramento, CA 95899-7413, **(916) 323-1945**. You can also email **“Provider Enrollment”** at **PEDcorr@dhcs.ca.gov**.**

Questions regarding your Medi-Cal **“certification”** may be discussed with Patricia Ross, Certification Specialist at (916) 322-8890.

Sincerely,



John Dexter, Chief
Provider Certification Unit

June 1, 2020

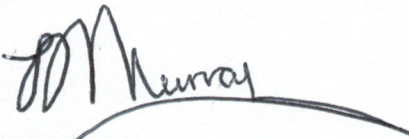
Dear Ken McInturf Student Scholarship,

I am pleased to hear that I was one of the recipients of the Mark Twain Health Care District Ken McInturf Student Scholarship. I am writing to thank you for the generous gift of a laptop that will support me throughout my college education.

I am attending Columbia College in the fall of 2020, and I plan on receiving my AS-T degree in Biology. After finishing my undergraduate studies, I then plan on transferring to UC Davis, where I will get a bachelor's degree in Biology. I continue on pursuing my goal to then attend the UC Davis School of Medicine and earn my M.D. degree, which I will use to become a Doctor of Internal Medicine and Pediatrics.

By awarding me with the Mark Twain Health Care District Ken McInturf Student Scholarship, I am able to be better suited for college. I will use this laptop specifically for school work, such as organizing and taking notes during class and lectures. I am committed to my education and to the healthcare field, and one step closer to becoming a doctor, all thanks to your financial generosity.

Sincerely,

A handwritten signature in black ink that reads "Desiree Murray". The signature is stylized with a large, sweeping flourish underneath the name.

Desiree Murray

Please contact me at (209) 405-9812 or at dmurr2200@gmail.com.

Dear Mark Twain Health Care District Ken McInturf Scholars Program,

Thank you so much for your generosity in giving me this scholarship. It will go a long way in helping me fund my long journey in becoming a doctor. This laptop will be beyond useful to me. I will be completing advising and orientation on August 1st so I will be in contact with you after that date with my proof of enrollment.

Thanks again,
Muriel Strange

Dear MTHC District and Peggy Stout of the Ken McInturf Scholarship Program,

Thank you for choosing me as one of the recipients for your scholarship. I am very grateful for the laptop I will be awarded. It will be a great help financially because my family was planning to purchase me a laptop before we knew about the scholarship. Thank you again!

Sincerely,
Ellie Willard



ACHD
ASSOCIATION OF CALIFORNIA
HEALTHCARE DISTRICTS

ACHD Advocate

June 2020

In This Edition:

- A Message from Amber King, Interim CEO
- Legislative Update
- Upcoming Events
- Important Resources

A Message from Amber King, Interim CEO

First and foremost I would like to address the current social justice movement spreading throughout the world. ACHD stands firmly against racism, discrimination and systemic oppression, and will be issuing a formal statement soon in regards to current events. In these times it is more important than ever to recognize June as Pride Month and to celebrate diversity in our communities.



As our Districts start to focus on how to reopen in the midst of the COVID-19 pandemic, ACHD continues to thank you for all you are doing to support your communities, care for patients and save lives. We are grateful to be supporting you during these uncertain times through our advocacy, education, and communications. We have [added a webinar](#) with Corporate Sponsor Best Best & Krieger that focuses on what to keep in mind when reopening as a public agency.

To assist Members during these challenging financial times, ACHD is delaying annual Membership dues from the normal date of July 1 to October 1. Included with the dues letter was our Membership one-pager that outlines Membership benefits and services provided by ACHD. You can view that [one-pager here](#).

In conjunction with the Board of Directors and Education Committee, ACHD staff is working hard to continue planning relevant and timely events in light of COVID-19. Please stay tuned for updates on the 2020 Annual Meeting soon.

Lastly, I am very pleased to announce 2 newly Certified Healthcare Districts: Del Puerto Health Care District and Desert Healthcare District. Additionally, we congratulate Fallbrook Regional Health District on receiving their Re-Certification. Join me in congratulating all 3 Certified Healthcare Districts!

Please be sure to [contact the team](#) with any concerns, issues or questions; we are here for you.

Legislative Update

The California Health Care Foundation has published, [The Financial Impacts of COVID-19 on California's Hospitals](#), a report that analyzes the financial impact of the COVID-19 crisis on hospitals. The full report is available [here](#).

On Wednesday, the Senate and Assembly reached an agreement on the 2020-21 State Budget. Now that the Legislature has conferred, they will begin negotiations with the Administration to reach a final balanced budget by June 15. ACHD can confirm that the Legislature's agreement rejects the Managed Care Efficiency proposal that would have affected District Hospital reimbursement. We will continue to monitor the budget through the process.

[AB 2537 \(Rodriguez\): Personal protective equipment: health care employees.](#)
[AB 2537](#) was amended out of Assembly Appropriations Committee on Wednesday, to decrease the required stock-pile of PPE down to 6 months from 1 year. ACHD continues to remain opposed unless amended to this bill. The bill will now head to the Assembly floor. You can read ACHD's letter of opposition [here](#).

[SB 977 \(Monning\): Health care system consolidation: Attorney General approval and enforcement.](#)
[SB 977](#) is a high-priority bill for ACHD. SB 977 would require health systems sales, affiliations, and mergers with health care facilities over \$500,000 to be approved by the State Attorney General (AG). The bill does not account for the current process for Healthcare District asset transfer process in code. SB 977 is set to be heard in Senate Appropriations Committee on Tuesday June 9. You can read ACHD's letter of opposition [here](#).

Upcoming Events

[Webinar: Reopening During the Coronavirus Pandemic: How to Serve the Public and Avoid Liability](#)

ACHD WEBINAR EDUCATION SERIES

**Reopening During the Coronavirus Pandemic:
How to Serve the Public and Avoid Liability**

PRESENTED BY: **JUNE 11, 2020 AT 12:00 PM PST**



Scott C. Smith
Partner
Best Best & Krieger LLP



Matthew "Mal" Richardson
Partner
Best Best & Krieger LLP



**Thursday, June 11, 2020, 12:00 p.m. PST
Free Webinar for All**

This webinar from ACHD Corporate Sponsor, Best Best & Krieger will review the legal and practical issues public agencies will confront as they reopen their doors to the public. Guidance will include the legal implications of:

- Employee and resident health screenings prior to entering public buildings,
- Open meeting laws and free speech issues,
- Potential liability related to abridging civil liberties in the interest of maintaining public health
- Ensuring that the public agency's actions are in line with county and state orders and, therefore, covered by appropriate insurance

[Register Here](#)

Important Resources

Sudden Cardiac Arrest in Youth, Free Course for ACHD Members

Studies show cardiac consideration is an often overlooked area of assessment, with practitioners, parents and patients largely unfamiliar with warning signs and risk factors that require follow-up. *Yet research points to 1 in 300 youth with an underlying heart condition that puts them at risk.* Join us for an in-depth discussion of how primary care practitioners can incorporate evidence-based sudden cardiac arrest prevention protocol into their practices and equip youth to be their own heart health advocates. Statistics show that up to 49% of SCA victims had significant family history and up to 60% of SCA were preceded by symptoms that did not consider a cardiac diagnosis. Cardiac Risk Assessment in youth is a free,



accredited training module produced by San Diego State University for Public Health. [Register now for Cardiac Risk Assessment in Youth](#), featuring Dr. Rogers, a cardiovascular disease and electrophysiology specialist at Scripps Health in San Diego. For more information, visit epsavealife.org.

The Association of California Healthcare Districts (ACHD) represents Healthcare Districts throughout the state's urban, suburban and rural areas. California is home to 79 Healthcare Districts that play a profound role in responding to the specialized health needs of local communities by providing access to essential health services to tens of millions of Californians while also having direct accountability to the communities that Districts serve. In many areas, Healthcare Districts are the sole source of health, medical and well-being services in their communities.

Learn more at www.achd.org.

Association of California Healthcare Districts
www.achd.org





P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Telephone
(209) 754-2537 Fax

Resolution Number 2020 – 05

State Disability Insurance Account

WHEREAS, The Mark Twain Health Care District employee workers in the administrative office and the Valley Springs Health & Wellness Center: and

WHEREAS, The District wishes to provide those employees with state Disability Insurance:

THEREFORE, BE IT RESOLVED, The MTHCD Board of Directors approves the filing for elective coverage of State Disability Insurance, retroactive to January 1, 2020, under Section 710.5 of the CUIC.

ON A MOTION by Director _____ . Seconded by Director _____ the foregoing resolution was duly passed and adopted by the following vote on June 24, 2020.

Ayes:

Noes:

Absent:

Abstained:

Attest:

Linda Reed, Chair of the Board of Directors

Debra Sellick, Secretary of the Board of Directors

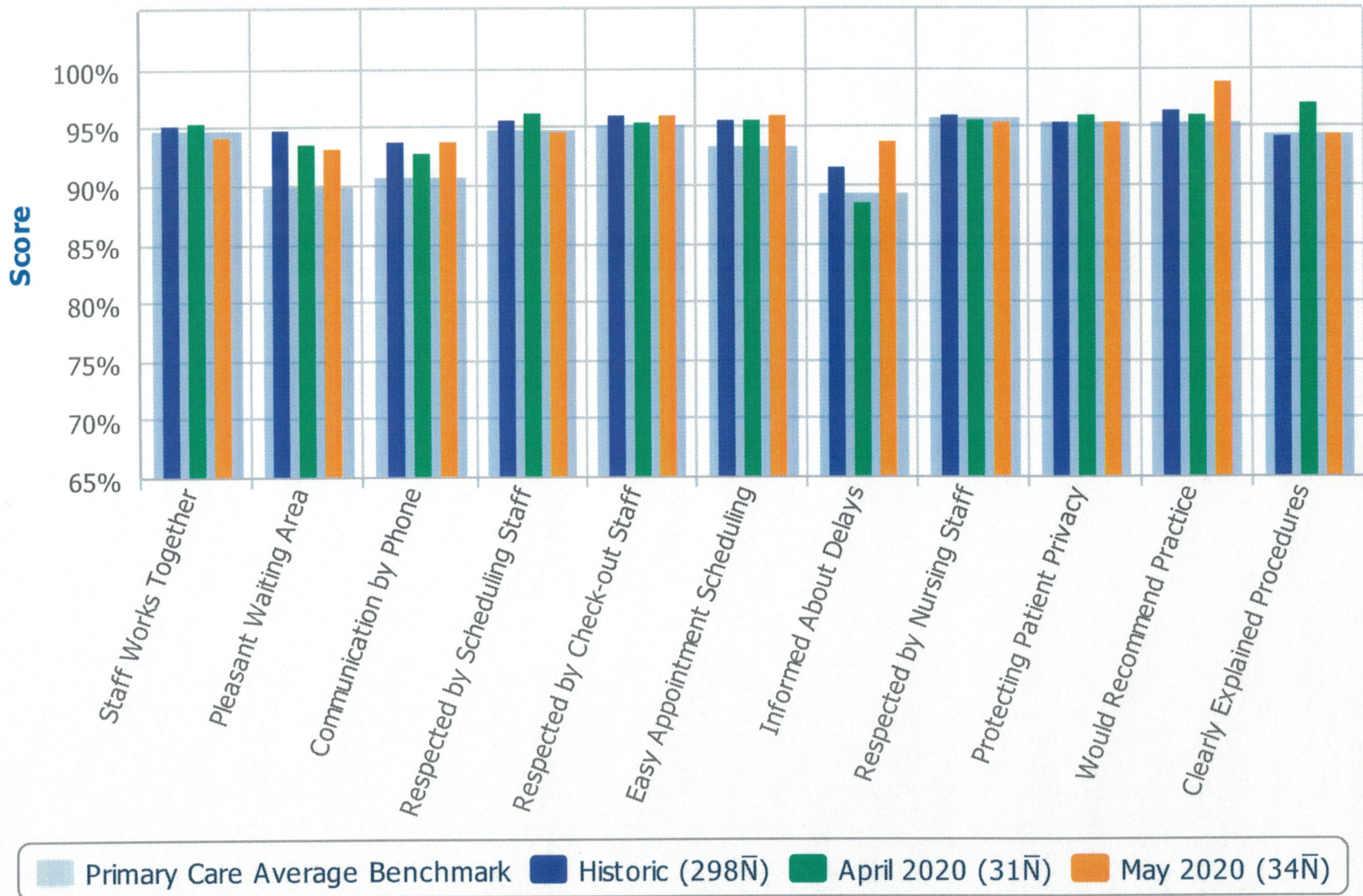
Mark Twain Health Care District Mission Statement

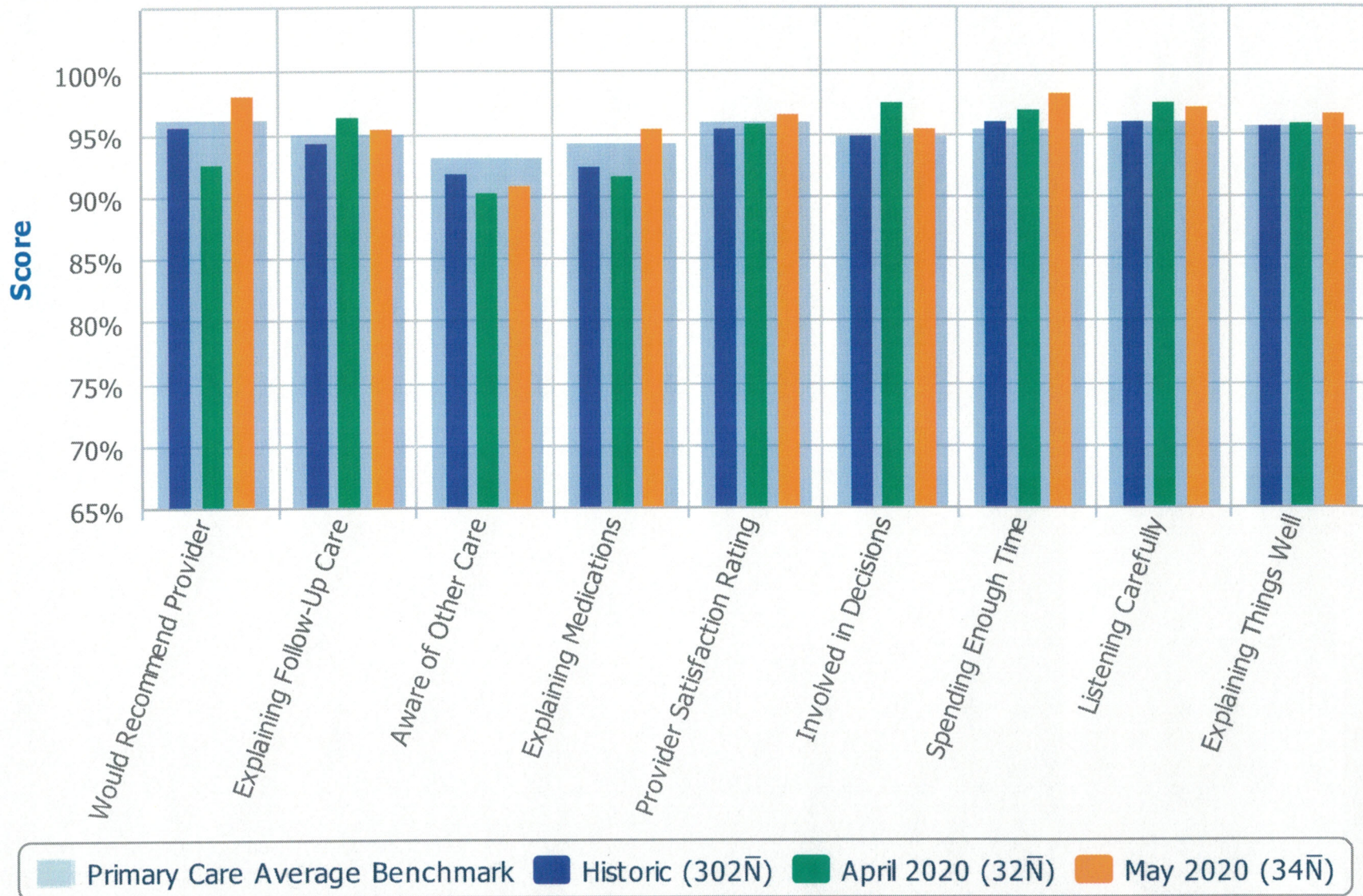
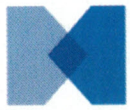
“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

This Institution is an Equal Opportunity Provider and Employer

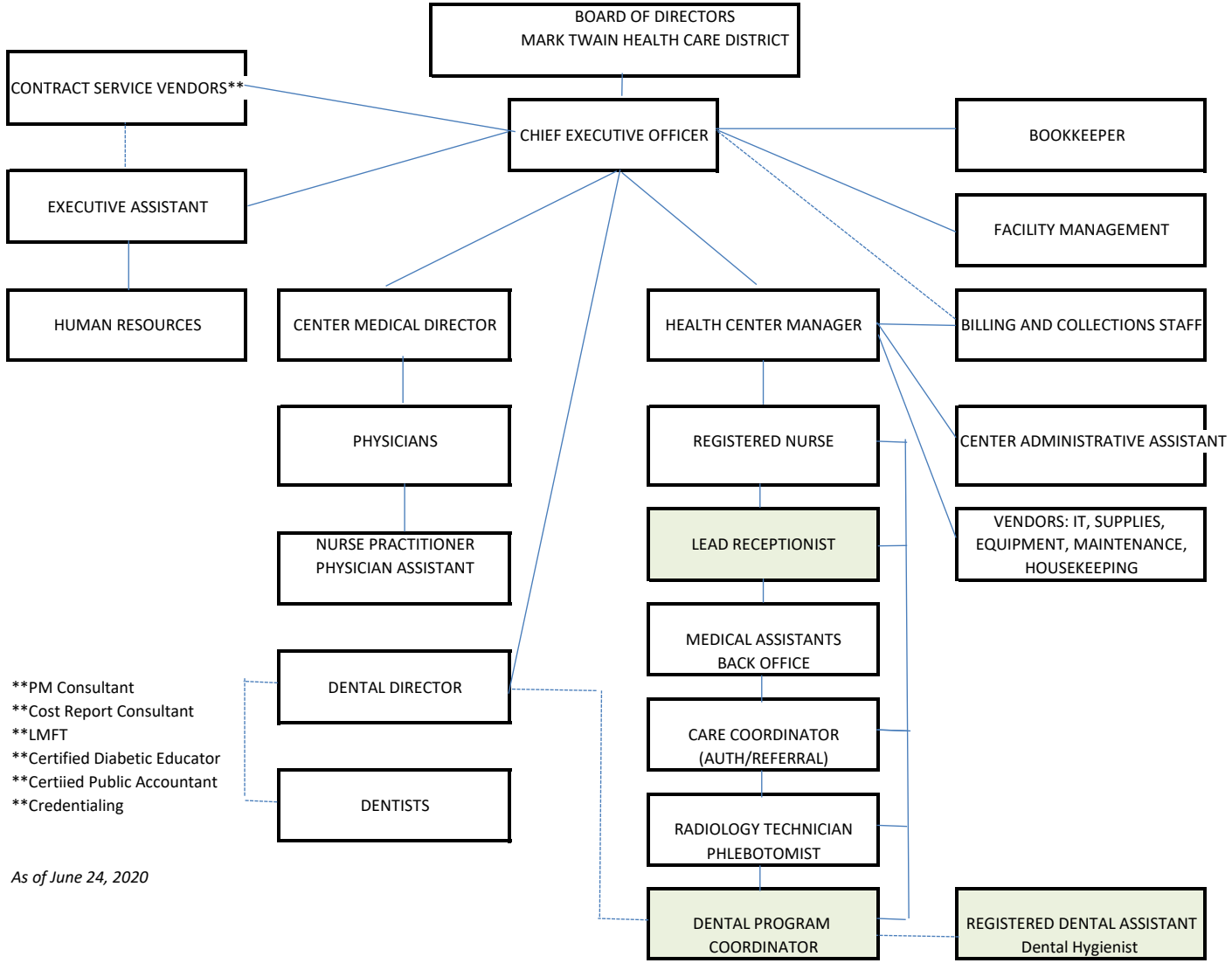
Valley Springs Health Wellness Center Quality Report

	A	B	C	D	E	F	G	H	I	J	K	
1	Quality Metric'	Oct-19	19-Nov	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Total	Payor Mix	
2												
3	Patient Visits Total	383	385	456	576	687	638	455	551	3748		
4	Medi-Cal	75	76	150	159	186	215	103	183	1072	29%	
5	Medicare	161	147	132	213	236	193	199	223	1343	36%	
6	Cash Pay	12	18	19	27	45	16	25	20	170	5%	
7	Other	135	144	155	177	220	214	128	125	1163	31%	
8												
9	Total Empanelled Patients	383	414	620	898	1171	1282	1460	1429			
10												
11	Total New Patients	383	152	167	213	241	21	110	114			
12												
13	Incident Reports	0						8	7			
14												
15	Patient Satisfaction	Pending								96.47%		
16	Would Recommend Practice									99.04%		
17	Peer Review/Fallouts	Pending							2	0		
18												
19	Wait time for appointment	0						0	0			
20												
21	Patient No-shows	7	26	43	45	44	51	23	41			
22												
23												
24												
25												
26	1=All Financial data in Finance Report											





**Valley Springs Health Wellness Center
51 Wellness Way, Valley Springs, CA 95252**



**PM Consultant
 **Cost Report Consultant
 **LMFT
 **Certified Diabetic Educator
 **Certified Public Accountant
 **Credentialing

As of June 24, 2020



**MARK TWAIN
HEALTH CARE DISTRICT**

P. O. Box 95
San Andreas, CA 95249
(209) 754-4468 Phone
(209) 754-2537 Fax

Agenda Item: Financial Reports (as of May 2020)
Item Type: Action
Submitted By: Rick Wood, Accountant
Presented By: Rick Wood, Accountant

BACKGROUND:

The May 31, 2020 financial statements are attached for your review and approval.

- As discussed at the last meeting, we will begin reporting known health care revenue in a narrative format, until we can work through the process of actually booking it on the financial reports. As of 6/16/20 the clinic had processed claims of \$426,876. As of June 1, 2020, we had cash deposits of \$35,117 and as of June 16th, that number had grown to \$71,690 – over \$36K in just a two-week span 😊
- Rental revenue continues to come in, and we have worked out an arrangement to collect the CAM charges.
- District revenue (property tax) is as expected, and District related expenses are tracking well compared to budget.
- The Balance Sheet shows a strong cash position.
- The Investment & Reserves Report looks great! CalTRUST and Five Star Bank have done well in this fiscal year.

**Mark Twain Health Care District
Annual Budget Recap**

	05/31/20		BUDGET			
	Total District	Actual Y-T-D	Clinic	Rental	Projects	Admin
Non-Cash rent revenue	1,200,000	1,003,532	0	1,200,000	0	0
Revenues	3,676,864	1,516,763	2,080,234	232,958	0	1,363,672
Total Revenue	4,876,864	2,520,295	2,080,234	1,432,958	0	1,363,672
Non-Cash depr expense	(384,665)		(346,120)	(36,045)	0	(2,500)
Expenses	(4,686,939)	(3,642,481)	(2,271,601)	(924,024)	(652,000)	(839,314)
Total Expenses	(5,071,604)	(3,642,481)	(2,617,721)	(960,069)	(652,000)	(841,814)
Surplus(Deficit)	(194,740)	(1,122,186)	(537,487)	472,889	652,000	521,858

Mark Twain Health Care District
Year-to-Date vs Annual Budget
 FYE 6/30/2020

	Budget 6/30/2020	YTD Total	Budget Clinic	Budget Rentals	Budget Projects	Budget Admin
4083.49 R Urgent care Gross Revenues	2,097,973	16,043.61	2,097,973			
4083.90 R Flu shot, Lab income, physicals	765	0.00	765			
4083.91 R Medical Records copy fees	383	0.00	383			
4083.92 R Other - Plan Incentives	15,750	0.00	15,750			
4083.60 E Contractual Adjustments	34,637	(51,948.16)	34,637			
7083.05 E Marketing		(7,056.25)				
7083.09 E Other salaries and wages	(650,053)	(706,445.67)	(650,053)			
7083.10 E Payroll taxes	(42,278)	(44,056.17)	(42,278)			
7083.12 E Vacation, Holiday and Sick Leave	(9,751)	0.00	(9,751)			
7083.13 E Group Health & Welfare Insurance	(107,259)	(31,164.00)	(107,259)			
7083.14 E Group Life Insurance	(1,040)	0.00	(1,040)			
7083.15 E Pension and Retirement	(16,251)	0.00	(16,251)			
7083.16 E Workers Compensation insurance	(13,001)	(11,900.00)	(13,001)			
7083.18 E Other payroll related benefits	(975)	0.00	(975)			
7083.20 E Medical - Physicians	(549,564)	(271,430.86)	(549,564)			
7083.22 E Consulting and Management fees	(101,250)	(240,550.90)	(101,250)			
7083.22 E Legal - Clinic	0	(27,899.71)	0			
7083.25 E Registry Nursing personnel	(1,875)	0.00	(1,875)			
7083.26 E Other contracted services	(84,563)	(48,929.47)	(84,563)			
7083.29 E Other Professional fees	(5,625)	(11,198.52)	(5,625)			
7083.36 E Oxygen and Other Medical Gases	(1,599)	(498.11)	(1,599)			
7083.38 E Pharmaceuticals	(68,513)	0.00	(68,513)			
7083.41 E Other Medical Care Materials and Supplies	(10,240)	(113,241.02)	(10,240)			
7083.43 E Food	(819)	(910.75)	(819)			
7083.44 E Linens	(2,048)	0.00	(2,048)			
7083.45 E Cleaning supplies	(9,896)	0.00	(9,896)			
7083.46 E Office and Administrative supplies	(8,601)	(24,839.38)	(8,601)			
7083.48 E Instruments and Minor Medical Equipment	(11,878)	0.00	(11,878)			
7083.62 E Repairs and Maintenance Grounds	(5,900)	(1,122.00)	(5,900)			
7083.69 E Other purchased services	(134,280)	(46,410.44)	(134,280)			
7083.72 E Depreciation - Bldgs & Improvements	(233,263)	0.00	(233,263)			
7083.74 E Depreciation - Equipment	(112,857)	0.00	(112,857)			
7083.80 E Utilities - Electrical, Gas, Water, other	(93,253)	(46,697.44)	(93,253)			
7083.81 E Insurance - Malpractice	(30,265)	(7,983.60)	(30,265)			
7083.82 E Other Insurance - Clinic	0	(23,331.70)				
7083.85 E Telephone and Communications	(10,240)	(4,738.72)	(10,240)			
7083.86 E Dues and Subscriptions	(1,903)	(19,246.10)	(1,903)			
7083.87 E Outside Training	(4,915)	(199.00)	(4,915)			
7083.88 E Travel costs	(4,096)	(3,704.40)	(4,096)			
7083.89 E Recruiting	(20,177)	(24,932.08)	(20,177)			
7084.41 E Sunrise Pharmacy Expense		(2,173.50)				
8610.09 E Other salaries and wages	(362,024)	(185,380.05)				(362,024)
8610.10 E Payroll taxes	(22,225)	(12,989.56)				(22,225)
8610.12 E Vacation, Holiday and Sick Leave	(5,430)	0.00				(5,430)
8610.13 E Group Health & Welfare Insurance	(59,734)	(12,383.04)				(59,734)
8610.14 E Group Life Insurance	(579)	0.00				(579)
8610.15 E Pension and Retirement	(9,051)	(1,250.00)				(9,051)
8610.16 E Workers Compensation insurance	(7,240)	(1,226.00)				(7,240)
8610.18 E Other payroll related benefits	(543)	0.00				(543)
8610.22 E Consulting and Management Fees	(61,500)	(13,730.35)				(61,500)
8610.23 E Legal	(30,000)	(13,738.16)				(30,000)
8610.24 E Accounting /Audit Fees	(123,000)	(53,519.20)				(123,000)
8610.43 E Food	(1,538)	(868.00)				(1,538)
8610.46 E Office and Administrative Supplies	(20,000)	(19,551.89)				(20,000)
8610.62 E Repairs and Maintenance Grounds	0	0.00				0
8610.69 E Other	0	(10,924.66)				0
8610.74 E Depreciation - Equipment	(2,500)	0.00				(2,500)
8610.75 E Rental/lease equipment	(9,200)	0.00				(9,200)

Mark Twain Health Care District
Year-to-Date vs Annual Budget
 FYE 6/30/2020

	Budget 6/30/2020	YTD Total	Budget Clinic	Budget Rentals	Budget Projects	Budget Admin
8610.80 E Utilities	0	(419.92)				0
8610.82 E Insurance	(35,000)	(17,747.00)				(35,000)
8610.83 E Licenses and Taxes	0	0.00				0
8610.85 E Telephone and communications	0	0.00				0
8610.86 E Dues and Subscriptions	(19,475)	(13,667.21)				(19,475)
8610.87 E Outside Trainings	(15,375)	444.90				(15,375)
8610.88 E Travel	(15,375)	(4,668.86)				(15,375)
8610.89 E Recruiting	(10,250)	(1,898.09)				(10,250)
8610.90 E Other Direct Expenses	(31,775)	(53,463.18)				(31,775)
8870.00 E Interest on Debt Service	(269,494)	(60,469.18)	(269,494)			
8890.00 E Foundation	(500,000)	(377,000.00)			(500,000)	
8890.00 E Stay Vertical	(52,000)	(52,000.00)			(52,000)	
8890.00 E Golden Health Grant Awards	(100,000)	(36,162.97)			(100,000)	
9010.00 R Gain on Sale of Asset	0	0.00				0
9060.00 R Income, Gains and losses from investments	250,000	365,224.67				(250,000)
9160.00 R Property Tax Revenues	1,098,672	1,012,943.25				(1,098,672)
9260.01 R Rent Hospital Asset amortized	1,200,000	1,003,532.36		1,200,000		
9260.02 R MOB Rents Revenue	227,181	170,736.77		227,181		
9260.03 R Child Advocacy Rent revenue	5,777	10,500.00		5,777		
9400.00 R Miscellaneous Income	15,000	(58,685.23)				15,000
9520.62 E Repairs and Maintenance Grounds	0	(6,078.70)		0		
9520.72 E Depreciation	(36,045)	(111,509.35)		(36,045)		
9520.80 E Utilities - Electrical, Gas, Water, other, Phone	(684,000)	(568,861.95)		(684,000)		
9520.82 E Insurance	(2,000)	0.00		(2,000)		
9521.75 E MOB rent expenses	(233,024)	(240,513.54)		(233,024)		
9522.75 E Child Advocacy Expenses	(5,000)	(297.31)		(5,000)		
R Revenues	4,876,864	2,520,295.43	2,080,234	1,432,958	0	1,363,672
E Expenses	(5,071,604)	(3,642,481.22)	(2,617,721)	(960,069)	(652,000)	(841,814)
	(194,741)	(1,122,185.79)	(537,487)	472,889	(652,000)	521,858

**Mark Twain Health Care District
Direct Clinic Financial Projections**

	VSHWC		5/31/2020	
	2019/2020	Actual	Actual	Actual
	Budget	Month	Y-T-D	vs Budget
4083.39 Sunrise Pharmacy Gross Revenues				
4083.49 Urgent care Gross Revenues	2,097,973	1,034	16,044	0.00%
4083.60 Contractual Adjustments	34,637	0	(51,948)	
Net Patient revenue	2,063,337	1,034	(35,905)	0.00%
4083.90 Flu shot, Lab income, physicals	765			0.00%
4083.91 Medical Records copy fees	383			0.00%
4083.92 Other - Plan Incentives	15,750			0.00%
Total Other Revenue	16,898	0	0	0.00%
	2,080,235	1,034	(35,905)	-1.73%
7083.09 Other salaries and wages	(650,053)	(70,547)	(706,446)	108.68%
7083.10 Payroll taxes	(42,278)	(5,134)	(44,056)	104.21%
7083.12 Vacation, Holiday and Sick Leave	(9,751)			0.00%
7083.13 Group Health & Welfare Insurance	(107,259)	(5,355)	(31,164)	29.05%
7083.14 Group Life Insurance	(1,040)			0.00%
7083.15 Pension and Retirement	(16,251)			0.00%
7083.16 Workers Compensation insurance	(13,001)	(1,700)	(11,900)	91.53%
7083.18 Other payroll related benefits	(975)			0.00%
Total taxes and benefits	(190,555)	(12,189)	(87,120)	45.72%
Labor related costs	(840,608)	(82,736)	(793,566)	94.40%
7083.05 Marketing		(40)	(7,056)	
7083.20 Medical - Physicians	(549,564)	(50,943)	(271,431)	49.39%
7083.22 Consulting and Management fees	(101,250)	(19,779)	(240,551)	237.58%
7083.23 Legal - Clinic	0	(213)	(27,900)	0.00%
7083.25 Registry Nursing personnel	(1,875)			0.00%
7083.26 Other contracted services	(84,563)	(575)	(48,929)	57.86%
7083.29 Other Professional fees	(5,625)	(1,080)	(11,199)	199.08%
7083.36 Oxygen and Other Medical Gases	(1,599)		(498)	31.15%
7083.38 Pharmaceuticals	(68,513)			0.00%
7083.41 Other Medical Care Materials and Supplies	(10,240)	(6,082)	(113,241)	1105.87%
7083.44 Linens	(2,048)			0.00%
7083.48 Instruments and Minor Medical Equipment	(11,878)			0.00%
7083.74 Depreciation - Equipment	(112,857)			0.00%
7083.45 Cleaning supplies	(9,896)			0.00%
7083.62 Repairs and Maintenance Grounds	(5,900)	(442)	(1,122)	19.02%
7083.72 Depreciation - Bldgs & Improvements	(233,263)			0.00%
7083.80 Utilities - Electrical, Gas, Water, other	(93,253)	(5,573)	(46,697)	50.08%
8870.00 Interest on Debt Service	(269,494)		(60,469)	22.44%
7083.43 Food	(819)		(911)	111.17%
7083.46 Office and Administrative supplies	(8,601)	(4,256)	(24,839)	288.80%
7083.69 Other purchased services	(134,280)	(2,565)	(46,410)	34.56%
7083.81 Insurance - Malpractice	(30,265)	(831)	(7,984)	26.38%
7083.82 Other Insurance - Clinic			(23,332)	0.00%
7083.85 Telephone and Communications	(10,240)	(242)	(4,739)	46.28%
7083.86 Dues and Subscriptions	(1,903)	(92)	(19,246)	1011.36%
7083.87 Outside Training	(4,915)		(199)	4.05%
7083.88 Travel costs	(4,096)		(3,704)	90.44%
7083.89 Recruiting	(20,177)	(2,480)	(24,932)	123.57%
7084.41 Sunrise Pharmacy Expense			(2,174)	
Non labor expenses	(1,777,114)	(95,193)	(987,563)	55.57%
Total Expenses	(2,617,722)	(177,929)	(1,781,129)	68.04%
Net Expenses over Revenues	(537,487)	(176,895)	(1,817,034)	338.06%

**Mark Twain Health Care District
Projects, Grants and Support
5/31/2020**

	2019/2020 Budget	Actual Month	Actual Y-T-D	Actual vs Budget
Project grants and support	(652,000)		(465,163)	71.34%
8890.00 Foundation	(500,000)		(377,000)	75.40%
8890.00 Stay Vertical	(52,000)		(52,000)	100.00%
8890.00 Golden Health Grant Awards	(100,000)		(36,163)	36.16%
Project grants and support	(652,000)	0	(465,163)	71.34%

**Mark Twain Health Care District
Rental Financial Projections**

Rental

5/31/2020

		2019/2020 Budget	Actual Month	Actual Y-T-D	Actual vs Budget
9260.01	Rent Hospital Asset amortized	1,200,000	91,056	1,003,532	83.63%
		0			
	Rent Revenues	1,200,000	91,056	1,003,532	83.63%
9520.62	Repairs and Maintenance Grounds	0	(195)	(6,079)	
9520.80	Utilities - Electrical, Gas, Water, other, Phone	(684,000)	(32,420)	(568,862)	83.17%
9520.72	Depreciation	(36,045)	(9,963)	(111,509)	309.36%
9520.82	Insurance	(2,000)			0.00%
	Total Costs	(722,045)	(42,578)	(686,450)	95.07%
	Net	477,955	48,478	317,082	178.70%
9260.02	MOB Rents Revenue	227,181	13,109	170,737	75.15%
9521.75	MOB rent expenses	(233,024)	(62,088)	(240,514)	103.21%
	Net	(5,843)	(48,979)	(69,777)	1194.19%
9260.03	Child Advocacy Rent revenue	5,777	1,500	10,500	181.76%
9522.75	Child Advocacy Expenses	(5,000)		(297)	5.95%
	Net	777	1,500	10,203	1313.09%
		1,432,958	105,665	1,184,769	82.68%
		(960,069)	(104,666)	(927,261)	96.58%
	Summary Net	472,889	999	257,508	54.45%

**Mark Twain Health Care District
General Administration Financial Projections**

Admin

5/31/2020

	2016/2017	2017/2018	2019/2020 Budget	Actual Month	Actual Y-T-D	Actual vs Budget
9060.00 Income, Gains and losses from investments	4,423	5,045	250,000	33,504	365,225	146.09%
9160.00 Property Tax Revenues	935,421	999,443	1,098,672	92,086	1,012,943	92.20%
9010.00 Gain on Sale of Asset						
9400.00 Miscellaneous Income (1% Minority Interest)	0	0	15,000		(58,685)	-391.23%
Summary Revenues	939,844	1,004,488	1,363,672	125,589	1,319,483	96.76%
<hr/>						
8610.09 Other salaries and wages	(33,587)	(235,531)	(362,024)	(15,397)	(185,380)	51.21%
<hr/>						
8610.10 Payroll taxes			(22,225)	(1,178)	(12,990)	58.45%
8610.12 Vacation, Holiday and Sick Leave			(5,430)			0.00%
8610.13 Group Health & Welfare Insurance		(663)	(59,734)		(12,383)	20.73%
8610.14 Group Life Insurance			(579)			0.00%
8610.15 Pension and Retirement			(9,051)		(1,250)	13.81%
8610.16 Workers Compensation insurance			(7,240)		(1,226)	16.93%
8610.18 Other payroll related benefits			(543)			0.00%
Benefits and taxes	0	(663)	(104,802)	(1,178)	(27,849)	26.57%
Labor Costs	(33,587)	(236,194)	(466,826)	(16,575)	(213,229)	45.68%
<hr/>						
8610.22 Consulting and Management Fees	(392,908)	(332,287)	(61,500)	(188)	(13,730)	22.33%
8610.23 Legal	(15,195)	(20,179)	(30,000)	(217)	(13,738)	45.79%
8610.24 Accounting /Audit Fees	(13,945)	(18,090)	(123,000)	(3,936)	(53,519)	43.51%
8610.43 Food			(1,538)		(868)	56.46%
8610.46 Office and Administrative Supplies	(4,310)	(19,685)	(20,000)	(168)	(19,552)	97.76%
8610.62 Repairs and Maintenance Grounds			0			
8610.69 Other				(2,513)	(10,925)	
8610.74 Depreciation - Equipment	(35,556)	(26,582)	(2,500)			0.00%
8610.75 Rental/lease equipment	(11,198)	(57,593)	(9,200)			0.00%
8610.80 Utilities			0		(420)	
8610.82 Insurance	(16,578)	(17,043)	(35,000)		(17,747)	50.71%
8610.83 Licenses and Taxes			0			
8610.85 Telephone and communications			0			
8610.86 Dues and Subscriptions	(12,554)	(14,731)	(19,475)		(13,667)	70.18%
8610.87 Outside Trainings	(1,920)	(3,030)	(15,375)		445	-2.89%
8610.88 Travel	(6,758)	(17,363)	(15,375)	(301)	(4,669)	30.37%
8610.89 Recruiting			(10,250)		(1,898)	18.52%
8610.90 Other Direct Expenses	(10,895)	(5,488)	(31,775)	(18,135)	(53,463)	168.26%
Non-Labor costs	(521,817)	(532,071)	(374,988)	(25,459)	(203,752)	54.34%
Total Costs	(555,404)	(768,265)	(841,814)	(42,034)	(416,980)	49.53%
Net	384,440	236,223	521,859	83,556	902,502	172.94%

Mark Twain Health Care District
Balance Sheet
As of May 31, 2020

	Total
ASSETS	
Current Assets	
Bank Accounts	
1001.10 Umpqua Bank - Checking	230,422.21
1001.20 Umpqua Bank - Money Market	4,926.91
1001.30 Bank of Stockton	363,779.30
1001.40 Five Star Bank - MTHCD Checking	244,282.93
1001.50 Five Star Bank - Money Market	2,189,013.30
1001.60 Five Star Bank - VSHWC Checking	283,338.85
1001.65 Five Star Bank - VSHWC Payroll	105,333.08
1820 VSHWC - Petty Cash	400.00
Total Bank Accounts	\$ 3,421,496.58
Accounts Receivable	
1200 Accounts Receivable	12,788.11
Total Accounts Receivable	\$ 12,788.11
Other Current Assets	
1001.70 Umpqua Investments	1,513.65
1003.30 CalTRUST	10,507,233.56
1069 Due from Calaveras County	0.00
115.05 Due From Calaveras County	4,843.95
115.20 Accrued Lease Revenue	15,232.17
130.40 Prepaid Valley Springs Clinic	689,008.69
1301.40 Prepaid VSHWC	48,336.05
Total Other Current Assets	\$ 11,266,168.07
Total Current Assets	\$ 14,700,452.76
Fixed Assets	
150.00 Land and Land Improvements	0.00
150.10 Land	1,189,256.50
150.20 Land Improvements	150,307.79
Total 150.00 Land and Land Improvements	\$ 1,339,564.29
151.00 Buildings and Improvements	0.00
151.10 Building	2,123,677.81
151.20 Building Improvements	2,276,955.79
151.30 Building Service Equipment	168,095.20
Total 151.00 Buildings and Improvements	\$ 4,568,728.80
152 VSHWC	5,376,546.69
152.1 VSHWC Consulting Services	4,646.25
152.10 Fixed Equipment	698,156.25
152.15 Furniture & Furnishings	7,813.00
152.92 VSHWC Clinic Land Costs	1,262,242.27
1521.30 CIP Equipment	38,875.30
160.00 Accumulated Depreciation	-5,342,089.82

Mark Twain Health Care District
Balance Sheet
As of May 31, 2020

		Total
Total Fixed Assets	\$	7,954,483.03
Other Assets		
1710.10 Minority Interest in MTMC - NEW		229,008.18
180.60 Capitalized Lease Negotiations		356,574.25
Total 180.30 Intangible Assets	\$	585,582.43
2219 Capital Lease		6,579,744.01
Total Other Assets	\$	7,165,326.44
TOTAL ASSETS	\$	29,820,262.23
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2000 Accounts Payable		161,455.46
Total Accounts Payable	\$	161,455.46
Other Current Liabilities		
200.00 Accts Payable & Accrued Expenses		
200.10 Other Accounts Payable		25,127.39
Total 200.00 Accts Payable & Accrued Expenses	\$	25,127.39
2021 Accrued Payroll - Clinic		33,961.05
210.00 Deide Security Deposit		2,275.00
211.00 Valley Springs Security Deposit		1,000.00
2110.00 Payroll Liabilities - New Account for 2019		-1,975.87
226 Deferred Rental Revenue		38,393.35
Total Other Current Liabilities	\$	98,780.92
Total Current Liabilities	\$	260,236.38
Long-Term Liabilities		
2128.01 Deferred Capital Lease		1,704,316.92
2128.02 Deferred Utilities Reimbursement		3,095,683.08
2129 Other Third Party Reimbursement - Calaveras County		179,244.42
2210 USDA Loan - VS Clinic		6,145,187.50
Total Long-Term Liabilities	\$	11,124,431.92
Total Liabilities	\$	11,384,668.30
Equity		
290.00 Fund Balance		19,557,779.82
Net Income		-1,122,185.89
Total Equity	\$	18,435,593.93
TOTAL LIABILITIES AND EQUITY	\$	29,820,262.23

**Investment & Reserves Report
31-May-20**

Reserve Funds	Minimum Target	12/31/2018 Balance	2019 Allocated	2019 Interest	5/31/2020 Balance	Annual Funding Goal
Valley Springs HWC - Operational Reserve Fund	2,200,000	0	0	0	0	0
Capital Improvement Fund	12,000,000	0	0	0	0	0
Technology Reserve Fund	1,000,000	0	0	0	0	0
Lease & Contract Reserve Fund	3,000,000	0	0	0	0	0
Loan Reserve Fund	1,300,000	0	0	0	0	0
Reserves & Contingencies	19,500,000	0	0	0	0	0

CalTRUST	2019 - 2020		Annualized Rates	Duration
	5/31/2020	Interest Earned		
Valley Springs HWC - Operational Reserve Fund	0	0		
Capital Improvement Fund	0	0		
Technology Reserve Fund	0	0		
Lease & Contract Reserve Fund	0	0		
Loan Reserve Fund	0	0		
Total CalTRUST	10,507,234	296,439	3.39%	1 Year or Less
Five Star				
General Operating Fund	248,413	515.15		
Money Market Account	2,189,013	62,311.86		
Valley Springs - Checking	283,339	183.43		
Valley Springs - Payroll	105,333	52.80		
Total Five Star	2,826,098	63,063.24	1.89%	1 Year or Less
Umpqua Bank				
Checking	2,288,022	0.00		
Money Market Account	4,927	40.24		
Investments	1,514	5,681.63		
Total Savings & CD's	2,294,463	5,721.87	1.60%	
Bank of Stockton	363,779	0	0.00%	1 Year or Less
Total in interest earning accounts	15,991,574	365,224		
Potential Unrealized Loss				
Total Without Unrealized Loss		365,224		

Mark Twain Health Care District's (District) Investment Policy No. 22 describes the District's commitment to managing risk by selecting investment products based on safety, liquidity and yield. Per California Government Code Section 53600 et. seq., specifically section 53646 and section 53607, this investment report details all investment-related activity in the current period. District investable funds are currently invested in Umpqua Bank, Five Star Bank, and the CalTRUST investment pool, all of which meet those standards; the individual investment transactions of the CalTRUST Pool are not reportable under the government code. That being said, the District's Investment Policy remains a prudent investment course, and is in compliance with the "Prudent Investor's Policy" designed to protect public funds. The report for this period does reflect any deviation from the District's Investment Policy.

Mark Twain Health Care District

JOURNAL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT #	ACCOUNT	DEBIT	CREDIT
05/01/2020	Journal Entry	19031		Rent - Resource Connection	9260.03	9260.03 Child Advocacy Rent Revenue		\$750.00
				Rent - Resource Connection	1001.10	1001.10 Umpqua Bank - Checking - NEW	\$750.00	
							\$750.00	\$750.00
05/01/2020	Journal Entry	19032		2019-20 April Prop Tax Dist.	1001.40	1001.40 Five Star Bank - MTHCD Checking - NEW	\$440,159.24	
				2019-20 April Prop Tax Dist.	1069	1069 Due from Calaveras County - New GL#		\$440,159.24
							\$440,159.24	\$440,159.24
05/08/2020	Journal Entry	19036		VSHWC Deposit	1001.10	1001.10 Umpqua Bank - Checking - NEW	\$1,033.78	
				VSHWC Deposit	4083.49	4083.49 VSHWC Gross Revenues		\$1,033.78
							\$1,033.78	\$1,033.78
05/08/2020	Journal Entry	19037		Wages - District	8610.09	8610.09 Other salaries and wages - Admin.	\$7,928.08	
				Wages - Clinic	7083.09	7083.09 Other salaries and wages - Clinic	\$31,557.75	
				Employer Tax Expense (Medicare) Dist	8610.10	8610.10 Payroll taxes - Admin.	\$114.97	
				Employer Tax Expense (Medicare) Clinic	7083.10	7083.10 Payroll taxes - Clinic	\$457.57	
				Employer Tax Expense (SocSec) Dist	8610.10	8610.10 Payroll taxes - Admin.	\$491.54	
				Employer Tax Expense (SocSec) Clinic	7083.10	7083.10 Payroll taxes - Clinic	\$1,956.57	
				Employer Tax Expense (SUI & IT) Clinic	7083.10	7083.10 Payroll taxes - Clinic	\$99.58	
				Medicare - EE & ER	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$1,145.08
				SocSec - EE & ER	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$4,896.22
				Federal W/H	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$5,019.59
				State W/H	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$2,382.73
				State SUI & CA Employment Training	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$99.58
				401(k) Deductions	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$1,590.62
				VSHWC Payroll Account	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$861.00
				Payroll Processing Expense - District	8610.22	8610.22 Consulting and Management Fees - District	\$172.21	
				Payroll Processing Expense - Clinic	7083.22	7083.22 Consulting and Management fees - Clinic	\$688.80	
				Payroll Liabilities	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$13,519.88	
				VSHWC Payroll Account	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$13,519.88
				Checks Issued	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$728.97
				Direct Deposit - VSHWC Payroll Account	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$26,743.28
				Checks Cleared	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$728.97	
				VSHWC Payroll Account	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$728.97
							\$57,715.92	\$57,715.92
05/31/2020	Journal Entry	19039		Rent - Resource Connection	9260.03	9260.03 Child Advocacy Rent Revenue		\$750.00
				Rent - Resource Connection	1001.10	1001.10 Umpqua Bank - Checking - NEW	\$750.00	
							\$750.00	\$750.00
05/31/2020	Journal Entry	19040		Payroll 05/03/20 - 05/16/2020	8610.09	8610.09 Other salaries and wages - Admin.	\$7,469.20	
				Payroll 05/03/20 - 05/16/2020	7083.09	7083.09 Other salaries and wages - Clinic	\$32,629.29	
				Payroll 05/03/20 - 05/16/2020	8610.10	8610.10 Payroll taxes - Admin.	\$108.30	
				Payroll 05/03/20 - 05/16/2020	7083.10	7083.10 Payroll taxes - Clinic	\$473.11	
				Payroll 05/03/20 - 05/16/2020	8610.10	8610.10 Payroll taxes - Admin.	\$463.09	
				Payroll 05/03/20 - 05/16/2020	7083.10	7083.10 Payroll taxes - Clinic	\$2,023.01	
				Payroll 05/03/20 - 05/16/2020	7083.10	7083.10 Payroll taxes - Clinic	\$124.49	
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$1,162.84
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$4,972.20
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$4,973.51
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$2,378.39
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$124.49
				Payroll 05/03/20 - 05/16/2020	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$1,593.58
				Payroll 05/03/20 - 05/16/2020	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$80.00
				Payroll 05/03/20 - 05/16/2020	8610.22	8610.22 Consulting and Management Fees - District	\$16.00	
				Payroll 05/03/20 - 05/16/2020	7083.22	7083.22 Consulting and Management fees - Clinic	\$64.00	
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$13,611.45	
				Payroll 05/03/20 - 05/16/2020	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$13,611.45
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019		\$530.90
				Payroll 05/03/20 - 05/16/2020	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$27,554.58
				Payroll 05/03/20 - 05/16/2020	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$530.90	
				Payroll 05/03/20 - 05/16/2020	1001.65	1001.65 Five Star Bank - VSHWC Payroll		\$530.90
							\$57,512.84	\$57,512.84
05/31/2020	Journal Entry	19041		May 2020 Property Tax Accrual	2129	2129 Other Third Party Reimbursement - Calaveras	\$92,085.75	

Mark Twain Health Care District

JOURNAL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	ACCOUNT #	ACCOUNT	DEBIT	CREDIT
				May 2020 Property Tax Accrual	9160.00	County 9160.00 Property Tax Revenues - District		\$92,085.75
							\$92,085.75	\$92,085.75
05/31/2020	Journal Entry	19042		Deferred Capital Lease & Utilities - May 2020	2128.01	2128.01 Deferred Capital Lease	\$35,506.59	
				Deferred Capital Lease & Utilities - May 2020	9260.01	9260.01 Deferred Lease Income		\$26,562.56
				Deferred Capital Lease & Utilities - May 2020	2219	2219 Capital Lease		\$8,944.03
				Deferred Capital Lease & Utilities - May 2020	2128.02	2128.02 Deferred Utilities Reimbursement	\$64,493.41	
				Deferred Capital Lease & Utilities - May 2020	9260.01	9260.01 Deferred Lease Income		\$64,493.41
							\$100,000.00	\$100,000.00
05/31/2020	Journal Entry	19043		Lease Depreciation - May 2020	9520.72	9520.72 Depreciation	\$9,962.96	
				Lease Depreciation - May 2020	2219	2219 Capital Lease		\$9,962.96
							\$9,962.96	\$9,962.96
05/31/2020	Journal Entry	19044		MOB Rentals - May 2020	9260.02	9260.02 MOB Rents Revenue		\$12,627.30
				MOB Rentals - May 2020	1001.10	1001.10 Umpqua Bank - Checking - NEW	\$12,627.30	
							\$12,627.30	\$12,627.30
05/31/2020	Journal Entry	19045		Employees Dependent Liability - Tina Terradista	7083.13	7083.13 Group Health & Welfare Insurance - Clinic		\$1,200.01
				Employees Dependent Liability - Tina Terradista	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$1,200.01	
				Employees Dependent Liability - Tonia Cook	7083.13	7083.13 Group Health & Welfare Insurance - Clinic		\$770.00
				Employees Dependent Liability - Tonia Cook	2110.00	2110.00 Payroll Liabilities - New Account for 2019	\$770.00	
							\$1,970.01	\$1,970.01
05/31/2020	Journal Entry	19046		Clinic Office Equipment	7083.46	7083.46 Office and Administrative supplies - Clinic	\$3,934.94	
				Mini Storage & Medstatix	7083.69	7083.69 Other purchased services - Clinic	\$295.00	
				Motherlode Answering Service	7083.85	7083.85 Telephone and Communications - Clinic	\$242.00	
				Proscreening	7083.86	7083.86 Dues and Subscriptions - Clinic	\$92.00	
				QuickBooks	8610.69	8610.69 Other - IT Services- District	\$150.00	
				May 2020 Credit Card payment	1001.40	1001.40 Five Star Bank - MTHCD Checking - NEW		\$4,713.94
							\$4,713.94	\$4,713.94
TOTAL							\$779,281.74	\$779,281.74

Mark Twain Health Care District

CHECK DETAIL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
1001.10 Umpqua Bank - Checking - NEW						
05/20/2020	Check	SVCCHRG		Service Charge	R	-49.02
						49.02
1001.40 Five Star Bank - MTHCD Checking - NEW						
05/07/2020	Bill Payment (Check)	1269	Blue Mountain Custom Fabrics		R	-3,762.50
						-3,762.50
05/08/2020	Bill Payment (Check)	1270	Alpine Natural Gas		R	-844.98
						-844.98
05/08/2020	Bill Payment (Check)	1271	Accountemps	00390-003083000	R	-110.80
						-110.80
05/08/2020	Bill Payment (Check)	1272	AT&T 795-2997749		R	-64.44
						-64.44
05/08/2020	Bill Payment (Check)	1273	AT&T 209 772-7070 662 VSHWC Main Phone Line		R	-83.63
						-83.63
05/08/2020	Bill Payment (Check)	1274	AT&T 209-772-2791 VSHWC		R	-1,144.50
						-1,144.50
05/08/2020	Bill Payment (Check)	1275	Clark Pest Control of Stockton, Inc.	Acct. # 2759300	R	-75.00
						-75.00
05/08/2020	Bill Payment (Check)	1276	Calaveras Telephone		R	-473.47
						-473.47
05/08/2020	Bill Payment (Check)	1277	City of Angels		R	-596.91
						-596.91
05/08/2020	Bill Payment (Check)	1278	Calaveras Public Utility District		R	-1,812.43
						-1,812.43
05/08/2020	Bill Payment (Check)	1279	Ebbetts Pass Gas Services		R	-578.43
						-578.43
05/08/2020	Bill Payment (Check)	1280	Hicks Pension Services		R	-250.00
						-250.00
05/08/2020	Bill Payment (Check)	1281	Nuance Communications, Inc.		R	-158.00
						-158.00
05/08/2020	Bill Payment (Check)	1282	PG&E 46578486352 VS Clinic # 10		R	-126.63
						-126.63
05/08/2020	Bill Payment (Check)	1283	PG&E 46995152991 VS Clinic # 9		R	-186.12
						-186.12
05/08/2020	Bill Payment (Check)	1284	PG&E 07532672789-5 James Dalton(Angels Camp)	Acct # 0753262789-5	R	-2,219.38

Mark Twain Health Care District

CHECK DETAIL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
						-2,219.38
05/08/2020	Bill Payment (Check)	1285	PG&E 2148202072-0		R	-61.95 -61.95
05/08/2020	Bill Payment (Check)	1286	PG&E 74021406306 SAFMC		R	-488.86 -488.86
05/08/2020	Bill Payment (Check)	1287	Radiologica		R	-1,442.00 -1,442.00
05/08/2020	Bill Payment (Check)	1288	San Andreas Sanitary District		R	-6,901.11 -6,901.11
05/08/2020	Bill Payment (Check)	1289	Suburban Propane-Ortho		R	-558.74 -558.74
05/08/2020	Bill Payment (Check)	1290	Staples		R	-105.03 -105.03
05/08/2020	Bill Payment (Check)	1291	Signal Service, Inc.		R	-1,390.77 -1,390.77
05/08/2020	Bill Payment (Check)	1292	Novarad Corporation		R	-1,091.27 -1,091.27
05/08/2020	Bill Payment (Check)	1293	California Special Districts Association - Financial		R	-1,210.00 -1,210.00
05/08/2020	Bill Payment (Check)	1294	The Valley Springs News		R	-766.25 -766.25
05/08/2020	Bill Payment (Check)	1295	Streamline		R	-200.00 -200.00
05/08/2020	Bill Payment (Check)	1296	Mind Matters			-500.00 -500.00
05/08/2020	Bill Payment (Check)	1297	Calaveras First		R	-175.20 -175.20
05/08/2020	Bill Payment (Check)	1298	Your Type Graphic Design		R	-103.23 -103.23
05/08/2020	Bill Payment (Check)	1299	Kirk Stout		R	-943.00 -943.00
05/08/2020	Bill Payment (Check)	1300	Hstar, Inc.		R	-224.85 -224.85
05/08/2020	Bill Payment (Check)	1301	Suzanne Dietrich			-3,315.00 -3,315.00

Mark Twain Health Care District

CHECK DETAIL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
05/08/2020	Bill Payment (Check)	1302	James Mosson		R	-5,580.00 -5,580.00
05/08/2020	Bill Payment (Check)	1303	AT&T OneNet		R	-1,209.57 -1,209.57
05/08/2020	Bill Payment (Check)	1304	Calaveras Power Agency		R	-18,938.68 -18,938.68
05/08/2020	Bill Payment (Check)	1305	PG&E 39918320076 Cancer		R	-209.82 -209.82
05/08/2020	Bill Payment (Check)	1306	PG&E 89195984003 Cancer/Infusion		R	-501.55 -501.55
05/08/2020	Bill Payment (Check)	1307	California Waste Recovery Systems		R	-608.22 -608.22
05/08/2020	Bill Payment (Check)	1308	BETA Healthcare Group		R	-2,530.60 -2,530.60
05/08/2020	Bill Payment (Check)	1309	McKesson Medical Surgical		R	-6,004.31 -6,004.31
05/08/2020	Bill Payment (Check)	1310	Cheryl Duncan Consulting		R	-17,670.81 -17,670.81
05/13/2020	Bill Payment (Check)	1311	Anthem Blue Cross		R	-3,662.44 -3,662.44
05/13/2020	Bill Payment (Check)	1312	AT&T 754-9362		R	-1,129.43 -1,129.43
05/13/2020	Bill Payment (Check)	1313	AT&T 248 134-7000		R	-41.72 -41.72
05/13/2020	Bill Payment (Check)	1314	Campora Propane		R	-56.70 -56.70
05/13/2020	Bill Payment (Check)	1315	PG&E 42630399709 Hospital		R	-8,291.02 -8,291.02
05/13/2020	Bill Payment (Check)	1316	Suburban Propane-Ortho		R	-94.38 -94.38
05/13/2020	Bill Payment (Check)	1317	RJ Pro Innovative I.T. Services		R	-564.95 -564.95
05/13/2020	Bill Payment (Check)	1318	Accountemps	00390-003083000	R	-1,029.01 -1,029.01
05/13/2020	Bill Payment (Check)	1319	Peggy Stout		R	-80.44 -80.44

Mark Twain Health Care District

CHECK DETAIL

May 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
05/13/2020	Bill Payment (Check)	1320	Blue Mountain Custom Fabrics		R	-1,881.25 -1,881.25
05/19/2020	Bill Payment (Check)	1321	Dr. Joana Motiu		R	-1,402.50 -1,402.50
05/19/2020	Bill Payment (Check)	1322	Dr. Deborah Salom		R	-12,000.00 -12,000.00
05/19/2020	Bill Payment (Check)	1323	Your Type Graphic Design		R	-8,311.88 -8,311.88
05/20/2020	Bill Payment (Check)	ACH 05/20/20	Umpqua Bank Credit Card		R	-6,847.31 -6,847.31
05/27/2020	Bill Payment (Check)	1324	Accountemps	00390-003083000		-226.70 -226.70
05/27/2020	Bill Payment (Check)	1325	Arnaudo Bros., L.P.			-41,827.55 -41,827.55
05/27/2020	Bill Payment (Check)	1326	BETA Healthcare Group			-2,527.60 -2,527.60
05/27/2020	Bill Payment (Check)	1327	City of Angels			-334.12 -334.12
05/27/2020	Bill Payment (Check)	1328	Ebbetts Pass Gas Services			-578.43 -578.43
05/27/2020	Bill Payment (Check)	1329	J.S. West			-583.66 -583.66
05/27/2020	Bill Payment (Check)	1330	RJ Pro Innovative I.T. Services			-1,260.00 -1,260.00
<hr/>						
1001.60 Five Star Bank - VSHWC Checking - NEW-1						
05/19/2020	Bill Payment (Check)	ACH 05/19/21	AthenaHealth		R	-488.65 -488.65

May 2020

	7083.41	SENDERS MARKET	PLEXIGLASS FOR CLINIC COVID19		7083.41 - OTHER MEDICAL CARE MATERIALS & SUPPLIES
	7083.41			\$ -	
\$ -	7083.43	STARBUCKS	GIFT CARDS		7083.43 - FOOD - CLINIC
	7083.43			\$ -	
\$ -	7083.46	USPS	US Flag Coil		7083.46 - OFFICE & ADMINISTRATIVE SUPPLIES - CLINIC
\$ 2,808.46	7083.46	HP	2 Computers		
\$ 282.01	7083.46	AMAZON	2 Computers		
\$ 53.60	7083.46	Dell	2 Computers		
\$ 21.43	7083.46	Amazon	2 Computers		
\$ 10.71	7083.46	Amazon	Grip for iPad		
\$ 11.78	7083.46	Amazon	Protector for front reception iPad		
\$ 746.95	7083.46	Microphone Quotation	Power Mic III 2 ea		
	7083.46			\$ 3,934.94	
\$ 145.00	7083.69	CALAVERAS MINI STORAGE	NO RECEIPT		7083.69 - OTHER PURCHASED SERVICES - CLINIC
\$ 150.00	7083.69	MEDSTATIX	INV#24947		
\$ -	7083.69			\$ 295.00	
	7083.80			\$ -	7083.80 - UTILITIES - CLINIC
\$ 242.00	7083.85	MOTHERLODE ANSWERING SERVICE	INV#14530		7083.85 - TELEPHONE & COMMUNICATIONS - CLINIC
	7083.85			\$ 242.00	
\$ 92.00	7083.86	PROSCREENING	BACKGROUND/CREDENTIAL SEARCHES FOR CLINIC		7083.86 - DUES & SUBSCRIPTIONS - CLINIC
	7083.86			\$ 92.00	
	8610.43			\$ -	8610.43 - FOOD - DISTRICT
	8610.46			\$ -	8610.46 - OFFICE & ADMINISTRATIVE SUPPLIES - DISTRICT
\$ 150.00	8610.69	QUICKBOOKS	MONTHLY SUB		8610.69 - OTHER - IT SERVICES - DISTRICT
	8610.69			\$ 150.00	
	8610.80			\$ -	8610.80 - UTILITIES - DISTRICT
	8610.85			\$ -	8610.85 - TELEPHONE & COMMUNICATIONS - DISTRICT
	8610.86			\$ -	8610.86 - DUES & SUBSCRIPTIONS - DISTRICT
	8610.87			\$ -	8610.87 - OUTSIDE TRAINING - DISTRICT
	8610.88			\$ -	8610.88 - TRAVEL - DISTRICT
\$ 4,713.94				\$ 4,713.94	

Mark Twain Health Care District
Annual Budget Recap

	Total	Clinic	BUDGET		
	District		Rental	Projects	Admin
Revenues	1,092,672	0	1,092,672	0	0
Revenues	5,078,717	3,618,701	260,016	0	1,200,000
Total Revenue	6,171,388	3,618,701	1,352,688	0	1,200,000
Expenses	(5,843,413)	(3,820,119)	(1,179,178)	(31,000)	(813,116)
Total Expenses	(5,843,413)	(3,820,119)	(1,179,178)	(31,000)	(813,116)
Surplus(Deficit)	327,975	(201,419)	173,510	(31,000)	386,884

Mark Twain Health Care District
Year-to-Date vs Annual Budget
FYE 6/30/2021

		Budget 6/30/2020	YTD - 5/20 Total	PROJECTED 2021 BUDGET				
				Clinic	Rentals	Projects	Admin	2020 - 2021
4083.49	Urgent care Gross Revenues	2,097,973	16,043.61	4,674,075				4,674,075
4083.90	Flu shot, Lab income, physicals	765	0.00	1,000				1,000
4083.91	Medical Records copy fees	383	0.00	750				750
4083.92	Other - Plan Incentives	15,750	0.00	30,000				30,000
4083.60	Contractual Adjustments	34,637	(51,948.26)	(1,087,124)				(1,087,124)
7083.05	Marketing		(7,056.25)					0
7083.09	Other salaries and wages	(650,053)	(706,445.67)	(1,008,540)				(1,008,540)
7083.10	Payroll taxes	(42,278)	(44,056.17)	(78,666)				(78,666)
7083.12	Vacation, Holiday and Sick Leave	(9,751)	0.00	(9,077)				(9,077)
7083.13	Group Health & Welfare Insurance	(107,259)	(31,164.00)	(49,982)				(49,982)
7083.14	Group Life Insurance	(1,040)	0.00	(1,614)				(1,614)
7083.15	Pension and Retirement	(16,251)	0.00	(25,214)				(25,214)
7083.16	Workers Compensation insurance	(13,001)	(11,900.00)	(10,085)				(10,085)
7083.18	Other payroll related benefits	(975)	0.00	(1,513)				(1,513)
7083.20	Medical - Physicians	(549,564)	(271,430.86)	(905,244)				(905,244)
7083.22	Consulting and Management fees	(101,250)	(240,550.90)	(75,000)				(75,000)
7083.22	Legal - Clinic	0	(27,899.71)					0
7083.25	Registry Nursing personnel	(1,875)	0.00	(3,000)				(3,000)
7083.26	Other contracted services	(84,563)	(48,929.47)	(126,907)				(126,907)
7083.29	Other Professional fees	(5,625)	(11,198.52)	(80,932)				(80,932)
7083.36	Oxygen and Other Medical Gases	(1,599)	(498.11)	(3,703)				(3,703)
7083.38	Pharmaceuticals	(68,513)	0.00	(139,504)				(139,504)
7083.41	Other Medical Care Materials and Supplies	(10,240)	(113,241.02)	(25,714)				(25,714)
7083.43	Food	(819)	(910.75)	(2,000)				(2,000)
7083.44	Linens	(2,048)	0.00	(1,200)				(1,200)
7083.45	Cleaning supplies	(9,896)	0.00	(47,578)				(47,578)
7083.46	Office and Administrative supplies	(8,601)	(24,839.38)	(15,428)				(15,428)
7083.48	Instruments and Minor Medical Equipment	(11,878)	0.00	(24,248)				(24,248)
7083.62	Repairs and Maintenance Grounds	(5,900)	(1,122.00)	(8,104)				(8,104)
7083.69	Other purchased services	(134,280)	(46,410.44)	(232,076)				(232,076)
7083.72	Depreciation - Bldgs & Improvements	(233,263)	0.00	(311,017)				(311,017)
7083.74	Depreciation - Equipment	(112,857)	0.00	(150,476)				(150,476)
7083.80	Utilities - Electrical, Gas, Water, other	(93,253)	(46,697.44)	(95,083)				(95,083)
7083.81	Insurance - Malpractice	(30,265)	(7,983.60)	(16,854)				(16,854)
7083.82	Other Insurance - Clinic	0	(23,331.70)	(31,102)				(31,102)
7083.83	Licenses and Taxes	0	0.00	(1,500)				(1,500)
7083.85	Telephone and Communications	(10,240)	(4,738.72)	(20,903)				(20,903)
7083.86	Dues and Subscriptions	(1,903)	(19,246.10)	(1,500)				(1,500)
7083.87	Outside Training	(4,915)	(199.00)	(15,000)				(15,000)
7083.88	Travel costs	(4,096)	(3,704.40)	(4,000)				(4,000)
7083.89	Recruiting	(20,177)	(24,932.08)	(40,000)				(40,000)
7084.41	Sunrise Pharmacy Expense		(2,173.50)				(45,000)	(45,000)
8610.09	Other salaries and wages	(362,024)	(185,380.05)				(352,591)	(352,591)
8610.10	Payroll taxes	(22,225)	(12,989.56)				(23,244)	(23,244)
8610.12	Vacation, Holiday and Sick Leave	(5,430)	0.00				(3,173)	(3,173)
8610.13	Group Health & Welfare Insurance	(59,734)	(12,383.04)				(17,474)	(17,474)
8610.14	Group Life Insurance	(579)	0.00				(564)	(564)
8610.15	Pension and Retirement	(9,051)	(1,250.00)				(8,815)	(8,815)
8610.16	Workers Compensation insurance	(7,240)	(1,226.00)				(3,526)	(3,526)
8610.18	Other payroll related benefits	(543)	0.00				(529)	(529)
8610.22	Consulting and Management Fees	(61,500)	(13,730.35)				(61,500)	(61,500)
8610.23	Legal	(30,000)	(13,738.16)				(30,000)	(30,000)
8610.24	Accounting /Audit Fees	(123,000)	(53,519.20)				(125,000)	(125,000)
8610.43	Food	(1,538)	(868.00)				(2,000)	(2,000)
8610.46	Office and Administrative Supplies	(20,000)	(19,551.89)				(18,000)	(18,000)
8610.62	Repairs and Maintenance Grounds	0	0.00				0	0
8610.69	Other	0	(10,924.66)				0	0
8610.74	Depreciation - Equipment	(2,500)	0.00				(2,500)	(2,500)

Mark Twain Health Care District
Year-to-Date vs Annual Budget
FYE 6/30/2021

	Budget 6/30/2020	YTD - 5/20 Total	PROJECTED 2021 BUDGET					2020 - 2021
			Clinic	Rentals	Projects	Admin		
8610.75 Rental/lease equipment	(9,200)	0.00				(9,200)	(9,200)	
8610.80 Utilities	0	(419.92)				(1,000)	(1,000)	
8610.82 Insurance	(35,000)	(17,747.00)				(25,000)	(25,000)	
8610.83 Licenses and Taxes	0	0.00				0	0	
8610.85 Telephone and communications	0	0.00				0	0	
8610.86 Dues and Subscriptions	(19,475)	(13,667.21)				(20,000)	(20,000)	
8610.87 Outside Trainings	(15,375)	444.90				(15,000)	(15,000)	
8610.88 Travel	(15,375)	(4,668.86)				(15,000)	(15,000)	
8610.89 Recruiting	(10,250)	(1,898.09)				(2,000)	(2,000)	
8610.90 Other Direct Expenses	(31,775)	(53,463.18)				(32,000)	(32,000)	
8870.00 Interest on Debt Service	(269,494)	(60,469.18)	(257,355)				(257,355)	
8890.00 Foundation	(500,000)	(377,000.00)			0		0	
8890.00 Stay Vertical	(52,000)	(52,000.00)			(14,000)		(14,000)	
8890.00 Golden Health Grant Awards/Sponsorships	(100,000)	(36,162.97)			(17,000)		(17,000)	
9010.00 Gain on Sale of Asset	0	0.00					0	
9060.00 Income, Gains and losses from investments	250,000	365,224.67				100,000	100,000	
9160.00 Property Tax Revenues	1,098,672	1,012,943.25				1,100,000	1,100,000	
9260.01 Rent Hospital Asset amortized	1,200,000	1,003,532.36		1,092,672			1,092,672	
9260.02 MOB Rents Revenue	227,181	170,736.77		251,016			251,016	
9260.03 Child Advocacy Rent revenue	5,777	10,500.00		9,000			9,000	
9400.00 Miscellaneous Income	15,000	(58,685.23)					0	
9520.62 Repairs and Maintenance Grounds	0	(6,078.70)					0	
9520.72 Depreciation	(36,045)	(111,509.35)		(148,679)			(148,679)	
9520.80 Utilities - Electrical, Gas, Water, other, Phone	(684,000)	(568,861.95)		(758,483)			(758,483)	
9520.82 Insurance	(2,000)	0.00					0	
9521.75 MOB rent expenses	(233,024)	(240,513.54)		(261,016)			(261,016)	
9522.75 Child Advocacy Expenses	(5,000)	(297.31)		(11,000)			(11,000)	
							0	
Revenues	4,876,864	2,520,295.43	3,618,701	1,352,688	0	1,200,000	6,171,388	
Expenses	(5,071,604)	(3,642,481.32)	(3,820,119)	(1,179,178)	(31,000)	(813,116)	(5,843,413)	
Net	(194,741)	(1,122,185.89)	(201,419)	173,510	(31,000)	386,884	327,975	

Mark Twain Health Care District
 Outpatient Clinic Financial Projections

06/30/21

15 Rooms
 VSHWC

4083.49	VSHWC Gross Revenues	(4,674,075)
4083.60	Contractual Adjustments	1,087,124
	Net Patient revenue	(3,586,951)
4083.90	Flu shot, Lab income, physicals	(1,000)
4083.91	Medical Records copy fees	(750)
4083.92	Other - Plan Incentives	(30,000)
	Total Other Revenue	(31,750)
		(3,618,701)
7083.09	Other salaries and wages	1,008,540
7083.10	Payroll taxes	78,666
7083.12	Vacation, Holiday and Sick Leave	9,077
7083.13	Group Health & Welfare Insurance	49,982
7083.14	Group Life Insurance	1,614
7083.15	Pension and Retirement	25,214
7083.16	Workers Compensation insurance	10,085
7083.18	Other payroll related benefits	1,513
	Total taxes and benefits	176,151
	Labor related costs	1,184,691
7083.20	Medical - Physicians	905,244
7083.22	Consulting and Management fees	75,000
7083.25	Registry Nursing personnel	3,000
7083.26	Other contracted services	126,907
7083.29	Other Professional fees	80,932
7083.36	Oxygen and Other Medical Gases	3,703
7083.38	Pharmaceuticals	139,504
7083.41	Other Medical Care Materials and Supplie	25,714
7083.43	Food	2,000
7083.44	Linens	1,200
7083.45	Cleaning supplies	47,578
7083.46	Office and Administrative supplies	15,428
7083.48	Instruments and Minor Medical Equipme	24,248
7083.62	Repairs and Maintenance Grounds	8,104
7083.69	Other purchased services - IT	232,076
7083.72	Depreciation - Bldgs & Improvements	311,017
7083.74	Depreciation - Equipment	150,476
7083.80	Utilities - Electrical, Gas, Water, other	95,083
7083.81	Insurance - Malpractice	16,854
7083.82	Other Insurance - Clinic	31,102
7083.83	Licenses and Taxes	1,500
7083.85	Telephone and Communications	20,903
7083.86	Dues and Subscriptions	1,500
7083.87	Outside Training	15,000
7083.88	Travel costs	4,000
7083.89	Recruiting	40,000
8870.00	Interest on Debt Service	257,355
	Non labor expenses	2,635,429
	Total Expenses	3,820,119
	Net Expenses over Revenues or (deficit)	201,419

**Mark Twain Health Care District
Projects, Grants and Support**

	2019/2020 Budget	Actual Month	Actual Y-T-D	Actual vs Budget	20/21 Draft Budget
Project grants and support	(652,000)		(465,163)	71.34%	(31,000)
8890.00 Foundation	(500,000)		(377,000)	75.40%	
8890.00 Veterans Support					(5,000)
8890.00 Mens Health					(5,000)
8890.00 Steps to Kick Cancer - October					(5,000)
8890.00 Doris Barger Golf					(2,000)
8890.00 Stay Vertical	(52,000)		(52,000)	100.00%	(14,000)
8890.00 Golden Health Grant Awards	(100,000)		(36,163)	36.16%	
8890.00 RoboDoc					
Project grants and support	<u>(652,000)</u>	<u>0</u>	<u>(465,163)</u>	<u>71.34%</u>	<u>(31,000)</u>

**Mark Twain Health Care District
Rental Financial Projections**

Rental

3/31/2020

		2019/2020	Actual	Actual	Actual	20/21
		Budget	Month	Y-T-D	vs Budget	Draft
						Budget
9260.01	Rent Hospital Asset amortized	1,200,000	91,056	1,003,532	83.63%	1,092,672
		0				
	Rent Revenues	1,200,000	91,056	1,003,532	83.63%	1,092,672
9520.62	Repairs and Maintenance Grounds	0	(195)	(6,079)		0
9520.80	Utilities - Electrical, Gas, Water, other, Phone	(684,000)	(32,420)	(568,862)	83.17%	(758,483)
9520.72	Depreciation	(36,045)	(9,963)	(111,509)	309.36%	(148,679)
9520.82	Insurance	(2,000)			0.00%	
	Total Costs	(722,045)	(42,578)	(686,450)	95.07%	(907,162)
	Net	477,955	48,478	317,082	178.70%	185,510
9260.02	MOB Rents Revenue	227,181	13,109	170,737	75.15%	251,016
9521.75	MOB rent expenses	(233,024)	(62,088)	(240,514)	103.21%	(261,016)
	Net	(5,843)	(48,979)	(69,777)	1194.19%	(10,000)
9260.03	Child Advocacy Rent revenue	5,777	1,500	10,500	181.76%	9,000
9522.75	Child Advocacy Expenses	(5,000)		(297)	5.95%	(11,000)
	Net	777	1,500	10,203	1313.09%	(2,000)
	Total Revenue	1,432,958	105,665	1,184,769	82.68%	1,352,688
	Total Expenses	(960,069)	(104,666)	(927,261)	96.58%	(1,179,178)
	Summary Net	472,889	999	257,508	54.45%	173,510

Mark Twain Health Care District
General Administration Financial Projections

Admin

5/31/2020

	2016/2017	2017/2018	2019/2020 Budget	Actual Month	Actual Y-T-D	Actual vs Budget	20/21 Draft Budget
9060.00 Income, Gains and losses from investments	4,423	5,045	250,000	33,504	365,225	146.09%	100,000
9160.00 Property Tax Revenues	935,421	999,443	1,098,672	92,086	1,012,943	92.20%	1,100,000
9010.00 Gain on Sale of Asset							
9400.00 Miscellaneous Income (1% Minority Interest)	0	0	15,000		(58,685)	-391.23%	0
Summary Revenues	939,844	1,004,488	1,363,672	125,589	1,319,483	96.76%	1,200,000
8610.09 Other salaries and wages	(33,587)	(235,531)	(362,024)	(15,397)	(185,380)	51.21%	(352,591)
8610.10 Payroll taxes			(22,225)	(1,178)	(12,990)	58.45%	(23,244)
8610.12 Vacation, Holiday and Sick Leave			(5,430)			0.00%	(3,173)
8610.13 Group Health & Welfare Insurance		(663)	(59,734)		(12,383)	20.73%	(17,474)
8610.14 Group Life Insurance			(579)			0.00%	(564)
8610.15 Pension and Retirement			(9,051)		(1,250)	13.81%	(8,815)
8610.16 Workers Compensation insurance			(7,240)		(1,226)	16.93%	(3,526)
8610.18 Other payroll related benefits			(543)			0.00%	(529)
Benefits and taxes	0	(663)	(104,802)	(1,178)	(27,849)	26.57%	(57,325.00)
Labor Costs	(33,587)	(236,194)	(466,826)	(16,575)	(213,229)	45.68%	(409,916.20)
8610.22 Consulting and Management Fees	(392,908)	(332,287)	(61,500)	(188)	(13,730)	22.33%	(61,500)
8610.23 Legal	(15,195)	(20,179)	(30,000)	(217)	(13,738)	45.79%	(30,000)
8610.24 Accounting /Audit Fees	(13,945)	(18,090)	(123,000)	(3,936)	(53,519)	43.51%	(125,000)
8610.43 Food			(1,538)		(868)	56.46%	(2,000)
8610.46 Office and Administrative Supplies	(4,310)	(19,685)	(20,000)	(168)	(19,552)	97.76%	(18,000)
8610.62 Repairs and Maintenance Grounds			0				0
8610.69 Other				(2,513)	(10,925)		0
8610.74 Depreciation - Equipment	(35,556)	(26,582)	(2,500)			0.00%	(2,500)
8610.75 Rental/lease equipment	(11,198)	(57,593)	(9,200)			0.00%	(9,200)
8610.80 Utilities			0		(420)		(1,000)
8610.82 Insurance	(16,578)	(17,043)	(35,000)		(17,747)	50.71%	(25,000)
8610.83 Licenses and Taxes			0				
8610.85 Telephone and communications			0				0
8610.86 Dues and Subscriptions	(12,554)	(14,731)	(19,475)		(13,667)	70.18%	(20,000)
8610.87 Outside Trainings	(1,920)	(3,030)	(15,375)		445	-2.89%	(15,000)
8610.88 Travel	(6,758)	(17,363)	(15,375)	(301)	(4,669)	30.37%	(15,000)
8610.89 Recruiting			(10,250)		(1,898)	18.52%	(2,000)
8610.90 Other Direct Expenses	(10,895)	(5,488)	(31,775)	(18,135)	(53,463)	168.26%	(32,000)
7084.41 Sunrise Pharmacy Exp - Lease Hold Improvements					(2,174)		(45,000)
Non-Labor costs	(521,817)	(532,071)	(374,988)	(25,459)	(205,925)	54.92%	(403,200.00)
Total Costs	(555,404)	(768,265)	(841,814)	(42,033)	(419,154)	49.79%	(813,116.20)
Net	384,440	236,223	521,859	83,556	900,329	172.52%	386,883.80