



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Meeting of the Board of Directors  
Wednesday March 28, 2018  
7:30 am  
Mark Twain Medical Center Classroom 2  
768 Mountain Ranch Rd,  
San Andreas, CA**

## **Agenda**

### Mark Twain Health Care District Mission Statement

**“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.**

**1. Call to order:**

**2. Roll Call:**

**3. Approval of Agenda: Action**

**4. Public Comment on matters not listed on the Agenda:**

The purpose of this section of the agenda is to allow comments and input from the public on matters within the jurisdiction of the Mark Twain Health Care District not listed on the Agenda. (The public may also comment on any item listed on the Agenda prior to Board action on such item.) **Limit of 3 minutes per speaker.** The Board appreciates your comments however it will not discuss and cannot act on items not on the agenda.

**5. Consent Agenda: Action**

All Consent items are considered routine and may be approved by the District Board without any discussion by a single roll-call vote. Any Board Member or member of the public may remove any item from the Consent list. If an item is removed, it will be discussed separately following approval of the remainder of the Consent items.

**A. Resolution 2018-04:**

- Resolution 2018 - 04 Planned Development Application: **Action by Roll Call Vote:**

**B. Correspondence:**

- Chamber of Commerce Renewal of Membership - Thank you:

**C. Un-Approved Minutes:**

- Un-Approved Finance Committee Meeting Minutes – January 10, 2018
- Un-Approved Finance Committee Meeting Minutes – February 14, 2018
- Un-Approved Meeting Minutes – February 28, 2018 Board Meeting.
- Un-Approved Meeting Minutes – March 9, 2018 Board Meeting
- Un-Approved Meeting Minutes – March 10, 2018 Board Meeting

**6. MTHCD Reports:**

**A. Presidents Report: .....Ms. Reed**

- Association of California Health Care Districts (ACHD):

**B. Executive Director Report:.....Dr. Smart**

- Strategic Planning Meeting – March 9 -10, 2018:
- iPad/Granicus/Study Session for May:
- USDA Distance Learning Grant:
- Form 700:.....Ms. Stout
- AB 1234 Training:.....Ms. Stout

**D. Corp. Board Report: .....Ms. Reed / Ms. Atkinson**

**7. Committee Reports:**

**A. Finance Committee:**.....Ms. Atkinson / Ms. Radford

- Recommendation for Approval of January 2018 Financial Statements: **Action**
- Update on Audit RFP process:
- Update on pending Accounting Services RFP:
- Update on Investment Policy:
- Update on search for Finance Committee Community Member:
- Budget planning for FY 2018-2019:
- Mileage/Travel Expenses for Reimbursement Monthly:

**C. Ad Hoc Ballot Education Committee:**.....Ms. Reed / Ms Atkinson

**D. Ad Hoc Grants Committee:** :.....Ms. Radford / Ms. Sellick

- Update on Sponsorships and Scholarships:
- Grant Application: **Action**

**E. Ad Hoc Real Estate:** .....Ms. Reed / Ms Al-Rafiq

- **Update on Valley Springs Clinic:** .....Dr. Smart
  - **Resolution 2018 - 05 VS Rural Health Clinic: Action by Roll Call Vote:**
  - Architect:
  - USDA Loan:
  - RHC Operations:
  - Budget:
  - Dental:
- Opinion of Probable Costs:.....Mr. Krieg

**8. Board Comment and Request for Future Agenda Items:**

A. Announcements of Interest to the Board or the Public:

**9. Next Meeting:**

A. April 25, 2018

**10. Closed Session: .....Ms. Reed**

A. Conference with Real Property Negotiators (Govt. Code section 54956.8). Property: Mark Twain Medical Center, 768 Mt. Ranch Road, San Andreas, CA. Agency Negotiator: Lin Reed, President Chair of the Board. Negotiating parties: Mark Twain Medical Center, Inc.; Dignity Health, Inc.; Under negotiations: Price and Terms of Lease.

**11. Reconvene to Open Session:**

A. Report of Action taken (if any) in Closed Session:

**12. Adjournment: Action:**



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Telephone  
(209) 754-2537 Fax

**Resolution: 2018 - 04**

**Resolution To Authorize the Mark Twain Health Care District Executive Director  
To Sign Any and All Planning Development and Building Documents  
on Behalf of the District**

**WHEREAS:** The Mark Twain Health Care District (MTHCD) is a public agency formed in 1946 for the purpose of providing health care in all of Calaveras County; and

**WHEREAS:** The MTHCD is applying to Calaveras County for Planning Development Permits and Building Permits; and

**WHEREAS:** The Calaveras County Planning Department requires that the signatory to county applications and documents be granted signature authority through the resolution process; and

**NOW, THEREFORE, the Board of Directors of the Mark Twain Health Care District do resolve as follows:**

**RESOLVED:** That the MTHCD Executive Director, Randall Smart MD, be authorized to sign any and all documents related to county applications, permits, and other processes related to the Valley Springs construction project.

**PASSED AND ADOPTED** at a regular meeting of the Board of Directors of the Mark Twain Health Care District held on the 28<sup>TH</sup> Day of March 2018, by the following vote:

Ayes:

Noes:

Abstain:

Absent:

Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

# Calaveras County Chamber of Commerce

Thank you for renewing your membership with the Calaveras County Chamber of Commerce. Together we represent a significant voice and as a group can we make a positive difference in our county. We are working very hard on your behalf to enhance the community in which we live and work.

Enclosed is your new window decal. As a member you can display this logo in your business. This logo will tell customers and potential customers that you are a Chamber Member and have made an investment in our community. We want you to thrive as a successful business providing needed services and jobs to the area. Did you know that 63% of consumers are more likely to purchase goods and services from a business if they know they are a member of the Chamber? That is 2 out of 3 customers and shows true membership value!

Our mission at the Calaveras County Chamber of Commerce is to promote and foster a healthy community through business advocacy and sustainability. Your Chamber staff and the Board of Directors look forward to an exciting year and encourage you to take advantage of the programs and services we offer. Please let us know how we can serve you better.

Sincerely,

Sarah Cunningham  
*Administrative Assistant*  
Calaveras County Chamber of Commerce



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Finance Committee Meeting**  
**Wednesday January 10, 2018**  
**9:00 am**  
**Mark Twain Medical Center Education Center - Classroom 5**  
**San Andreas, CA**

## **Un - Approved Minutes**

### **Mark Twain Health Care District Mission Statement**

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

#### **1. Call to order:**

The meeting was called to order by Treasurer, Susan Atkinson at 9:08am

#### **2. Roll Call:**

Present for roll call was Susan Atkinson, MSW and Ann Radford, FNP.

#### **3. Approval of Agenda: Action**

Ms. Atkinson requested item 8 of the agenda be modified as follows; strike item “Investment Options”; add the word “Policy” after Community Committee Member.

Ms. Radford moved to approve the agenda as amended by Ms. Atkinson. Ms. Atkinson provided her second and the motion passed 2-0.

#### **4. Public Comment On Matters Not Listed On The Agenda:**

Hearing none.

#### **5. Consent Agenda: Action**

- Un-Approved Finance Committee Meeting Minutes for December 6, 2017:

Ms. Radford moved to approve the Consent Agenda. Ms. Atkinson provided her second and the motion passed. 2-0.

#### **6. New Business:**

- **Investment Options:**
  - **Edward Jones Investments:**

Ms. Atkinson: Introduced Tim Oskey from Edward Jones Investments. She invited him to the meeting because the District is researching what investment options might be better for the District. The District is looking for local interaction with a better yield than it is currently getting.

Dr. Smart: Gave an overview of the past investment history reflecting on strict state laws the District is bound by; A 5-yr strategic plan is scheduled for March. The Board will need to stay liquid because the District is completing a 30-yr lease, entering another lease as well as building the VS clinic.

Mr. Oskey: Prepared himself by researching the District's website. He gave an overview of his background and what he can offer the District; Edward Jones is employee owned; he can offer local assistance because his office is in Angels Camp; His firm has a large network of resources and associates experienced in all fields.

Dr. Smart: Invited Mr. Oskey to research, prepare and deliver a proposal to the District prior to the next meeting.

## **7. Controller's Report: Action**

- **Financial Status, Trends, Long-Term Views and Cashflow:**
- **December Financials Will Be Presented to The Committee:**

Mr. Krieg: Reviewed the Dec. Financials finding nothing out of the ordinary. \$3.5 mill provider fees were received which will help the minority interest figures.

Ms. Atkinson: During the 2008 recession the District experienced a 18-20% loss in its portion of the Minority Interest Account. Staff will work with Ms. Atkinson to send a letter to Chris Roberts, CFO requesting District funds be protected in case of another downturn.

Mr. Krieg: Will provide a sample depreciation of assets/capitalization policy for the Committee to review.

Ms. Radford moved to approve the December Financials. Ms. Atkinson provided her second and the motion passed 2-0.

## **8. Treasurer's Report:**

- **Investments:**
  - **Investment Policy:**

Ms. Atkinson: When more information is available a draft investment policy will be prepared.

- **Reimbursement Policy:** Action



Ms. Atkinson: Presented a draft reimbursement policy for review. Staff will review and make suggested changes then bring it back to the Feb. meeting.

- **Community Committee Member Policy:** Action

Ms. Atkinson: Presented a draft Community Committee Member Policy for review wherein a community member can be selected and added to the Finance Committee Meetings. Staff will review and make suggested changes then bring it back to the Feb. meeting. The goal is to have a person in place by the April meeting.

- **Auditor's Report:**

Mr. Krieg: Has reviewed the annual auditor's report and agrees with the findings.

- **Subsequent Events:**

Dr. Smart: Will prepare and submit subsequent events to be added to the report i.e.: The District will be ending a 30-yr lease and entering another lease at which time the Minority Interest Account will be dissolved.

- **Drafts Forwarded:**

Dr. Smart: Draft copies of the annual report were forwarded to Sue Cosgrove and VMG for the Fair Market Value Report.

- **USDA Loan LOC:**

Dr. Smart: Reported on the USDA meeting held on Jan. 9<sup>th</sup> that was very favorable and the next steps were defined. In short it was "full speed ahead".

Mr. Krieg: Will do a separate account for automatic payments of \$2,700/month (+/-) for the debt service of the VS project.

## **9. Executive Director's Report:**

- **County Controller Reports:**

Dr. Smart: The County Controller Reports are coming in and available monthly.

- **Strategic Planning Meeting:**

Dr. Smart: Staff is planning a strategic planning meeting for all day Friday, Mar. 9 and half day on Saturday Mar.10 at the Aspen Street Architects conference room; Mr. Krieg will attend; Board members will be asked to do mini-presentations (10 min) of different areas of expertise; the facilitator will be Walter Kopp, Medical Management Services, who has a high-level of experience in medical management. The focus will be on a 5-yr plan. Part of the planning will need to include what financial services are needed so Mr. Krieg and Mr. Malcoun will reflect on the current MSA and define their duties.

Mr. Krieg: Suggested the District would need a more robust accounting program than QuickBooks which is currently being used.

**10. Comment and Future Agenda Items:**

Dr. Smart: There needs to be a new hospital lease for the Angels Camp project to proceed.

**11. Next Meeting:**

- The next regular meeting will be February 14, 2018:

**12. Adjournment: Action**

Ms. Radford moved to adjourn the meeting at 11:06am. Ms. Atkinson provided her second and the meeting was adjourned with a 2-0 vote.



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Finance Committee Meeting**  
**Wednesday February 14, 2018**  
**9:00 am**  
**Mark Twain Medical Center Education Center - Classroom 5**  
**San Andreas, CA**

## **Approved Minutes**

### Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

#### **1. Call to order:**

The meeting was called to order by Treasurer, Susan Atkinson at 9:03am.

#### **2. Roll Call:**

Present for roll call was Ms. Atkinson, MSW and Ms. Radford, FNP. Also present were staff; Dr. Randy Smart, Ex. Dir.; J.R. Krieg, Controller and Ken Malcoun, District Accountant.

#### **3. Approval of Agenda: Action**

Dr. Smart requested item 8. CSDA be bought back later, in exchange he'd like to report on a recent ACHD training.

Ms. Radford moved to approve the agenda as amended. Ms Atkinson provided her second and the motion passed 2-0.

#### **4. Public Comment On Matters Not Listed On The Agenda:**

Hearing none.

## 5. **Consent Agenda:** Action

- Un-Approved Finance Committee Meeting Minutes for January 10, 2018.

Ms. Atkinson: Requested the Jan. 10, 2018 Minutes (item 3) read as follows; Community Committee Member “Policy”

Dr. Smart: Requested the Jan. 10, 2018 Minutes (item 10) be changed to read as follows; There needs to be a new “hospital” lease for the Angels Camp project to proceed.

Ms. Radford moved to approve the Consent Agenda with suggested changes being made to the January 10, 2018 minutes. Ms. Atkinson provided her second and the motion passed 2-0.

## 6. **Controller’s Report:** Action

- **Financial Status, Trends, Long-Term Views and Cashflow:**
- **January Financials Will Be Presented to The Committee:**

Mr. Krieg: The first tax revenue payment has been received from the County, so he is able to project an annual amount of (+/-) \$1million; as expected the consultant fee amount (line 12) was up; he will report back on when the District’s investments will mature.

Mr. Malcoun: Will make an adjustment so the Chamber of Commerce Dues will be reflected in the Dues and Subscriptions category.

Mr. Krieg: The hospital saw a good Dec. and Jan. partly because they received the provider fee of (one-time \$300k) and an ongoing \$300k.

Ms. Atkinson: With the new hospital lease it won’t be necessary to continue including the graphs in the financial pkt.

Dr. Smart: Will investigate if any of the subleases (MOB) will be affected by the new hospital lease and report back at the March meeting.

Ms. Radford moved to approve the Financials. Ms. Atkinson provided her second. The motion passed 2-0.

## 7. **Treasurer’s Report:**

- **Investments Policy Update:**

Ms. Atkinson: Along with Dr. Smart will be reviewing and revising the investment policy and if completed plans to add it to the Feb. 28<sup>th</sup> Board meeting agenda.

- **Reimbursement Policy:** Action

Ms. Atkinson: Has been working on updating the reimbursement policy (# 15). Staff will incorporate California State law as needed.

Ms. Radford moved to proceed and to add the policy to the Feb. 28<sup>th</sup> Board meeting agenda. Ms. Atkinson provided her second and the motion passed 2-0.

- **Community Committee Member:** Action

Dr. Smart: Finance Committee Board members and Staff have been working on creating a new policy (# 28) to add a Community Committee Member to the Finance Committee.

Ms. Radford: Requested staff investigate if the new member needs to sign a non-disclosure agreement? She then moved to have the Policy be added to the Feb. 28<sup>th</sup> Agenda. Ms. Atkinson provided her second and the motion passed 2-0.

## **8. Executive Director's Report:**

- **County Controller Reports:**

Dr. Smart: Plans to invite Rebecca Callen, Calaveras County Auditor-Controller to the March meeting so she can explain the monthly reports the District gets from her office.

- **VMG Health Invoice:**

Dr. Smart: Explained the District had approved a contract not-to-exceed \$50k for VMG Health to prepare a (required) fair market value assessment. VMG Health worked well into the nights and weekend in unison with the District's legal to make the District's deadline to submit the Dignity Lease Agreement resolution to the Board of Supervisors. VMG's services were exemplary, in the District's best interest and totaled \$124k. He plans to put the additional amount on the Feb. 28<sup>th</sup> Board meeting agenda.

Ms. Radford: Feels the money was well spent for VMG's services and the outcome proves it.

- **CSDA Local Meeting – Board Policies:** Item changed to ACHD Training.

- **ACHD Training:**

Dr. Smart: Just attended an ACHD training in Sacramento wherein he was approached by other attendees some from fledging hospitals who had heard the good news about the new Dignity Health lease and were interested in hearing more about it.

Dr. Smart: Learned about financial dashboards at the ACHD training. Mr. Krieg will customize one for the District and present it at the strategic planning meeting in March.

Dr. Smart: From prior considerations prepared a Request for Proposal (RFP) and will send to prospective firms that might want to prepare a proposal to do the District audit reports. He plans to present the proposals at the March 14<sup>th</sup> meeting.

**9. Comment and Future Agenda Items:**

Ms. Radford: Attended the local CSDA training on Jan 31<sup>st</sup> and learned the need for Board members to keep their personal correspondence separate from the Board's correspondence. To accomplish that and because little is done on the phone she'd like to see the District move toward the purchase of iPads for Board member use.

**10. Next Meeting:**

- The next regular meeting will be March 14, 2018:

**11. Adjournment: Action**

Ms. Radford moved to adjourn the meeting at 10:22am. Ms. Atkinson provided her second and the motion passed 2-0.



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Meeting of the Board of Directors  
Wednesday February 28, 2018  
7:30 am  
Mark Twain Medical Center Classroom 2  
768 Mountain Ranch Rd,  
San Andreas, CA**

## **UN- Approved Minutes**

### Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

#### **1. Call to order:**

The meeting was called to order by President, Lin Reed at 7:32am.

#### **2. Roll Call:**

Present for roll call was Lin Reed, MBA OTR/L; Ann Radford, FNP; Susan Atkinson, MSW; Debbie Sellick CMP and Talibah Al-Rafiq.

#### **3. Approval of Agenda: Action**

Ms. Radford moved to approve the Agenda. Ms. Al-Rafiq provided her second and the motion passed 5-0.

#### **4. Public Comment on matters not listed on the Agenda:**

Hearing none

#### **5. Correspondence:**

- Thank you from the Campana Family (1-26-2018).

#### **6. Consent Agenda: Action**

- Un-Approved Meeting Minutes – January 24, 2018 Board Meeting:
- Un-Approved Finance Committee Meeting Minutes – January 10, 2018:

Ms. Atkinson moved to approve the consent agenda. Ms. Sellick provided her second and the motion passed 5-0.

## 7. New Business:

- **Resource Connection: Children's Advocacy Center Agreement:**

Dr. Smart: The Resource Connection would like to rent the 1934 Highway 26, Valley Springs, CA 95252 property to run a Children's Advocacy Center. The program is a California Based 501(c) 3 Non-Profit Organization with a business address of P O Box 919 San Andres CA 95249. The program provides benefits to children and meets the District's mission, so the Board is being asked to rent the property at below-market value which requires a resolution. Ms. Kelli Coane will be running the program and she has the support of her Board and her legal has approved the agreement.

Staff was asked to inquire about the cost to raise the liability insurance to \$2million from the standard \$1million.

Ms. Coane: Has plans to add fencing for the safety of the children and to invite the Board to an open house probably in May. To promote the partnership the District's logo will be included in their signage.

Ms. Toepel, Common Ground: Thanked the Board for providing this opportunity for this program because non-profits struggle to find affordable space to rent.

- **Resolution 2018-03 Action by Roll Call Vote:**

Ms. Al-Rafiq moved to consider Resolution 2018-03. Ms. Radford provided her second. Ms. Reed called for a Roll Call Vote. Ayes: Ms. Radford, Ms. Atkinson, Ms. Sellick, Ms. Al-Rafiq and Ms. Reed. Noes; None: Absent; None: Abstain; None. (5-0)

## 8. MTHCD Reports:

### A. Presidents Report:

- New Standing Policy Review Committee:

Ms. Reed: Has seen a need to have a Policy Review Committee with the passing of AB 1728 and the ACHD re-certification coming due in April 2019. Considering those needs she asked Ms. Atkinson and Ms. Al-Rafiq if they would be willing to participate. Both agreed to serve on the Ad Hoc Policy Review Committee.

- **Association of California Health Care Districts (ACHD):**

Dr. Smart: Just attended an ACHD training and found it very educational. The big issue across California is the seismic cost that have the potential to close even more hospitals. More ACHD webinars will be offered and a member-only access is being set up to encourage networking.

Ms. Reed: Having served for many years on the ACHD Board is still learning. She especially appreciates the networking.



## **B. Executive Director Report:**

### **o Strategic Planning Meeting – March 9 -10, 2018**

Dr. Smart: Strategic Planning is probably the most important function for this organization as it moves forward becoming a new entity and maybe even having a new name. The planning is scheduled for 8am Friday March 9<sup>th</sup> and 8am Sat March 10<sup>th</sup>. Aspen Street Architect has offered their conference room for the event.

### **o USDA Distance Learning Grant:**

Dr. Smart: The grant total to be received is \$100k with a 50/50 split between the District and MTMC. The funds need to be spent on equipment prior to Sept. of this year.

### **o VMG Health Invoice: Action**

Dr. Smart: For the district to get the lease agreement on the June 5<sup>th</sup> ballot a fair market value assessment had to be done. VMG Health (TX) was contracted in Jan. at \$50k but ended up working nights and weekends to complete the task on time. The final invoice was \$124k. When District attorneys were consulted it was felt VMG had earned the additional amount and did a fantastic job. The additional \$74 was not budgeted however funds earmarked as campaign funds have now been released back into the budget.

Ms. Reed: Attested to the excellent job VMG did and confirmed they had to work up to the 11<sup>th</sup> hour.

Ms. Radford: Agreed the outcome proves the value and moved to approve the payment of \$74k to VMG. Ms. Atkinson provided her second and the motion passed 5-0.

### **o Perspectives from ACHD Leadership Meeting:**

As noted earlier under the heading of ACHD:

## **C. Corp. Board Report:**

Ms. Reed: Reported the hospital had the best month of the last 12. The clinics were fully staffed. Over 1/2million dollars had been saved in costs. The hospital had received the provider fee which gives them an additional \$300k/month going forward. The census had been double digit. The SOMO building is fully renovated and awaiting the survey. Patient satisfaction is up.

Mr. Diehl: The huddle report tells the number of transfers and where the patient goes. He wants to encourage the clinics to keep the patients local.

Ms. Atkinson: The local union was to have an informational picket, but it was called off with a pending agreement. Randel did a poll on what is important to the locals. The billboards will be local instead of the Dignity generic ones. MTMC is the best kept secret with a focus on the 3-star rating. The staff and employees were providing ideas on how to make savings.

Dr. Smart: More needs to be done explaining the positives of a Critical Access Hospital.

## 9. Committee Reports:

### A. Finance Committee:

- **Recommendation for Approval of January 2018 Financial Statements:** Action

Mr. Krieg: January is when the first tax apportioned comes in and it's 55% of the expected total for the year. The next payment will be in May at 40%. The County figures are accurate so easy to adjust the figures which are up (+/-) \$150k this year over last. The expenses were a bit higher as expected in the consultant's category i.e. VMG, Gary Hicks and Sue Cosgrove of HealthCare Financial Consultants.

Ms. Atkinson moved to approve the January financial statements. Ms. Al-Rafiq provide her second and the motion passed 5-0.

Ms. Radford: Attended a local training and learned Board members should keep their Board business separate from their private business. She requested staff investigate purchasing iPads for Board members and staff. She'd like to see the District policies, Board meeting pkts. and calendar be loaded on each device to minimize the use of paper.

Ms. Al-Rafiq: Agreed if for Wi-Fi use only as it is costly to have a phone plan for each device. It isn't necessary to have a phone plan as Board members don't usually talk but do text.

Ms. Atkinson: That would be an out-of-budget expense. She also understands there might be a government discount of \$20 ea. Maybe even an education discount.

Dr. Smart: To investigate cost, service contracts for broken or lost devices and bring back to the March 28th meeting.

- **Policy 15: Travel Expense Statement – Reimbursement:** Action

Ms. Atkinson: Clarified some items included in the newly presented Policy 15; item B. 5 (pkt. pg. 69) will read "reimbursement will be allowed for days going to and from an event but will not include days added on for the benefit of a vacation"; the idea of "Timely Filing" reimbursement claims (item 2 pkt. pg. 70) is for the benefit of budgeting. It is difficult to budget when reimbursement requests are held for more than three months.

Ms. Sellick moved to approve Policy 15 as amended. Ms. Al-Rafiq provided her second and it passed 5-0.

- **Policy 28: Finance Committee Community Member:** Action

Ms. Atkinson: Policy 28 is new and will provide for a third person (volunteer) at the Finance Committee table as a voting member. The appointed person would be expected to abide by the confidentially and conflict of interest provisions as well as submit a Form 700. The applicant would be required to possess a BA and ideally would have a master's degree. The appointed person would not sit at the Board table but would be expected to attend the Board meetings.

Ms. Radford: The term of office is for 3 years to provide continuity for the Board members whose terms are 4-years.

Ms. Radford moved to approve Policy 28. Ms. Sellick provided her second. The motion passed 5-0.

### **C. Ad Hoc Ballot Education Committee:**

On Feb. 13, 2018 the **Calaveras County Board of Supervisors' passed Resolution No. 20180213r017** Ordering a Special Election Allowing the Mark Twain Health Care District to Submit a Measure to the Voters and Consolidating Said Election with the June 5, 2018 Statewide Primary Election (pkt. Pg. 12-13).

Ms. Reed: Ad Hoc Ballot Education Committee is new. On Monday, Feb. 26<sup>th</sup> the Ballot argument was delivered to the Elections' Office so it's time to start educating the community on Measure A that will appear on the June 5th election. Authors signing the signature statement are Lin Reed, President of the MTHCD; Dr. Dean Kelaita, Community Physician; Brent Harrington, Former Calaveras County Admin Officer, Greg Jordan, Pres. Mark Twain Med Center Foundation and Dr. Benedicto Estoesta.

### **D. Ad Hoc Grants Committee:**

#### **o Update on Sponsorships:**

Ms. Radford: She and Ms. Sellick are reviewing the CHS Senior Applications for a laptop. She will present at the Bret Harte ceremony and Ms. Sellick will present at the CHS ceremony.

#### **o Update on Grant Applications and Sponsorships:**

Ms. Radford: Policy 23 was updated, and applications are coming in. The deadline is March 9<sup>th</sup>.

### **E. Ad Hoc Real Estate:**

#### **• Update on Valley Springs Clinic:**

#### **o Contract: CHW LLP-RHC Operational Consultant: Action**

Dr. Smart: Kelly Hohenbrink is with CHW, LLP and is an operational consultant that came to be interviewed by the Ad Hoc Real Estate Committee.

Ms. Reed: The District needs expertise and she learned a lot along with Dr. Smart at the ACHD training by visiting with Jerry Star, CEO who had used Mr. Hohenbrink with a good outcome. He is highly recommended.

Ms. Al-Rafiq: Met Mr. Hohenbrink and there is so much to do it make your head spin. There is so much to do in advance before opening the doors. He is easy to talk to.

Dr. Smart. The expense is non-budget and will not be reimbursed by USDA, so it will be an operational cost. We end up paying but can capture the cost later.

Chris Roberts, MTMC CFO: The cost capture is only for Medicare so not at 100%.

Dr. Smart: The engagement letter needs to have paragraph number 2 corrected and the advance is for \$8k.

Ms. Toepel: Thought there was a huge gap between the hourly of \$105 and \$205 and the engagement letter should have a 30-day out.

Ms. Radford moved to approve the engagement with CHW as amended. Ms. Al-Rafiq provided her second and the motion passed 5-0.

- **Architect:**

Dr. Smart: Aspen Street Architect has scheduled to deliver the VS Clinic Plans to the County Planning Dept by March 5<sup>th</sup>. The Team meets regularly on the first and third Wed of each month.

- **Opinion of Probable Costs:**

Mr. Krieg: Noted no change for this month.

- **Operational Plan:**

Dr. Smart: Reflected on the clinic of the future in Elk Grove and how they used movable furniture and a kiosk like you would find at the airport. The staff works within the core of the clinic and the patients enter and exit exam rooms on the exterior portion of the clinic.

Ms. Reed: The VS Clinic plans are far enough along that major changes are not practical however some pieces can be changed such as the check in and check can be reduced to just checking in. All follow-up appointments and directions can be accomplished before the patient leaves. No more stopping at the counter to wait for an employee to get off the phone to assist. She also liked the electric color coded key pad that will replace the paddles above the door to give providers and staff direction.

Dr. Smart: Described the redesigned exam table that is more like a chair and can be raised 5 ft off the floor. It weighs the patient and has a blood pressure cuff. All the information will auto populate the EHR so reduces staff time and errors.

## **F. Ad Hoc Personnel Committee**

- **Executive Director Agreement: Action**

Al-Rafiq: Introduced the final draft of the Executive Director agreement stating (pkt. pg. 77) There will be no vacation or holidays however the sick leave is by California State law.

Ms. Atkinson moved to approve the agreement and Ms. Al-Rafique provided her second. The motion passed 5-0.

- **Personnel Manual: Action**

Ms. Reed: Thanked Ms. Al-Rafiq for all the work she put into the final draft of the Personnel Manual.

Ms Radford moved to approve the Personnel Manual. Ms Atkinson provided her second and the motion passed 5-0.

Ms. Sellick: When the time comes to hire additional employees, she'd like staff to research any possible priority that may be given to veterans.

## **10. Board Comment and Request for Future Agenda Items:**

### **A. Announcements of Interest to the Board or the Public:**

Ms. Radford: Has been working with a PA student from the UOP program at the Arnold Clinic and reports the student is well trained and smart. It's too bad the student plans to move to Monterey when her training is complete however at that time another student will be rotated into the Arnold Clinic.

Ms. Stout: Updated the Board on the time-line for the new District Web page to go live. Initially it was to switch over in late Jan. The delay has been the merger of motherlode internet with Cal-Net. The web designer has been pushing to make the move happen and we anticipate it will take place anytime now.

Dr. Smart: Will be speaking at different locations around the County. A list of those dates will be provided for the Board, so they can sign up and attend.

Ms. Atkinson: Will organize a speaking engagement for the West Point, Wilseyville, Rail Road Flat area.

Dr. Smart: The next Finance Committee meeting is March 14<sup>th</sup> in Classroom 5 starting at 9am. He invited the Board to sit in explaining they wouldn't have a voice but could see what goes on at the meetings. At a future Finance Committee meeting Rebecca Callen, County Auditor/Controller, will be attending to explain the report she sends to the Committee each month.

## **11. Next Meeting:**

### **A. March 28, 2018.**

## **12. Closed Session:**

### **A. Public Employee Performance Evaluation (Govt. C. sec. 54957). Title: Administrative Assistant.**

Dr. Smart: Requested at 9:54am Ms. Stout leave the room, so the Board could discuss her performance evaluation.

## **13. Reconvene to Open Session:**

### **A. Report of Action taken (if any) in Closed Session:**

Upon Ms. Stout's return the Board expressed gratitude for her excellent performance and announced she would have a new title (Executive Assistant), a 2%/hour pay increase and her vacation would be increased to 60 hours a year.

## **14. Adjournment: Action:**

Ms. Al-Rafiq moved to adjourn the meeting at 10:56am. Ms. Sellick provided her second and the meeting was adjourned at 10:56am.



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Special Meeting of the Board of Directors  
Friday March 9, 2018  
8:00 am  
Aspen Street Architect Conference Room  
494 N Main St  
Angels Camp, CA 95222**

## **UN- Approved Minutes**

### Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

#### **1. Call to order:**

Ms. Reed Called the meeting to order at 8:12am.

#### **2. Roll Call:**

Present for roll call was Lin Reed, MBA OTR/L; Ann Radford, FNP; Susan Atkinson, MSW; Debbie Sellick, CMP and Talibah Al-Rafiq.

#### **3. Approval of Agenda: Action**

Ms. Radford moved to approve the agenda. Ms. Sellick provided her second and the motion passed 5-0.

#### **4. Public Comment on matters not listed on the Agenda:**

Hearing none.

#### **5. Next Meeting:**

A. March 10, 2018

**6. Closed Session:**

**A. Government Code 37606 and Health and Safety Code 32106 Discussion will Concern:  
Proposed New Service, Program or Facility.**

**Mark Twain Health Care District 2018**

**Strategic Planning Meeting**

**Facilitated by Walter Kopp**

|                             |  |                                   |
|-----------------------------|--|-----------------------------------|
| <b>FRIDAY MARCH 9, 2018</b> | <b>ASPEN STREET ARCHITECTS CONFERENCE ROOM, ANGELS CAMP</b>  |                                   |
|                             |  |                                   |
| 8AM                         | WELCOME AND INTRODUCTIONS  | R SMART                           |
|                             |  |                                   |
| 8:15                        | PRESIDENT’S COMMENTS: BOARD MEMBERS, BEST PRACTICE   | LIN REED                          |
| 8:30                        | REVIEW OF DISTRICT ACCOUNTING SERVICES: NOW AND FUTURE   | JR KRIEG                          |
| 9:00                        | REVIEW OF INDIVIDUAL AND GROUP GOALS FOR RETREAT   | W KOPP                            |
| 9:15                        | MINI PRESENTATIONS: (10-15 MIN EACH)<br><ul style="list-style-type: none"> <li>- PROJECTED REVENUES AND EXPENSES</li> <li>- BOARD ORGANIZATION: NOW AND IN THE FUTURE</li> <li>- CURRENT ASSETS AND MOB LEASES</li> <li>-</li> </ul> | S ATKINSON<br>L REED<br>A RADFORD |
| 10:00                       | BREAK  |                                   |
| 10:15                       | <ul style="list-style-type: none"> <li>- COMMUNITY NEEDS ASSESSMENT 2017</li> <li>- PHASE II DEVELOPMENT UPDATE</li> <li>- REVIEW: RECORDS AND COMMUNICATIONS</li> </ul>   | D SELICK<br>T AL-RAFIQ<br>P STOUT |
| 11:00                       | REVIEW OF OSHPD DATA   | W KOPP                            |
| 11:30                       | REVIEW OF STATE AND NATIONAL HEALTHCARE TRENDS   | W KOPP                            |
| 12:15                       | WORKING LUNCH  |                                   |
| 12:30                       | DISCUSSION OF TRENDS, IMPLICATIONS FOR MARK TWAIN  | W KOPP                            |
| 13:00                       | REVIEW OF NOMINAL GROUP PROCESS  | W KOPP                            |
| 14:00                       | BREAK  |                                   |
| 14:15                       | REVIEW OF IDEAS  | W KOPP                            |
| 15:15                       | PRIORITIZATION OF IDEAS  | W KOPP                            |
| 15:45                       | REVIEW OF PRIORITIZATION AND WRAP-UP   | W KOPP                            |
| 17:00                       | WINE AND CHEESE RECEPTION  | P STOUT                           |

**7. Reconvene to Open Session:**

**A.** Report of Action taken (if any) in Closed Session:

The Board reconvened to Open session stating there was no reportable action taken:

**B.** Estimated date of public disclosure will be March 28, 2018.

**8. Adjournment: Action:**

Ms. Atkinson moved to adjourn the meeting at 4:44pm. Ms. Sellick provided her second and the motion passed 5-0.





P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Phone  
(209) 754-2537 Fax

**Special Meeting of the Board of Directors  
Saturday March 10, 2018  
8:00 am  
Aspen Street Architect Conference Room  
494 N Main St  
Angels Camp, CA 95222**

## **Un- Approved Minutes**

### Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.

#### **1. Call to order:**

Lin Reed, President, Called the meeting to order at 8:04am.

#### **2. Roll Call:**

Present for roll call was Lin Reed, MBA OTR/L; Ann Radford, FNP; Susan Atkinson, MSW; Debbie Sellick, CMP and Talibah Al-Rafiq.

#### **3. Approval of Agenda: Action**

Ms. Radford moved to approve the Agenda. Ms. Sellick provided her second. The motion passed 5-0.

#### **4. Public Comment on matters not listed on the Agenda:**

Hearing none.

**5. Closed Session 8-9am:**

- A. Government Code 37606 and Health and Safety Code 32106 Discussion will Concern: Proposed New Service, Program or Facility.

**Mark Twain Health Care District 2018**

**Strategic Planning Meeting**

**Facilitated by Walter Kopp**

| <b>SATURDAY MARCH 10, 2018</b> | <b>TOPIC</b>   | <b>PRESENTER</b>     |
|--------------------------------|--|----------------------|
| 8:00 AM                        | OVERVIEW OF VALLEY SPINGS CLINIC PROJECT             | SMART,<br>HOHENBRINK |
| 9:00                           | REVIEW OF DAY 1 ACCOMPLISHMENTS                      | W KOPP               |
| 9:15                           | REFLECTIONS ON PRIORITIZATION/BUDGETS AND TIMETABLES | W KOPP               |
| 10:00                          | REVIEW OF IMPLEMENTATION ALTERNATIVES/BENCHMARKS     | W KOPP               |
| 11:00                          | REVIEW OF GOALS AND ACCOMPLISHMENTS FOR RETREAT      | W KOPP               |
| 12:00                          | ADJOURNMENT  |                      |

**6. Reconvene to Open Session:**

- A. Report of Action taken (if any) in Closed Session. Estimated date of public disclosure will be March 28, 2018.

The Board moved back into Open Session at 9:52am stating there was no reportable action taken.

**B. Strategic Planning:**

**7. Next Meeting:**

- A. March 28, 2018

**8. Adjournment: Action:**

Ms. Al-Rafiq moved to adjourn the meeting at 11:47am. Ms. Radford provided her second and the motion passed 5-0.



February  
2018

## ACHD Advocate

### In this edition

- [From the Desk of Ken Cohen, Executive Director](#)
- [Special Report: Universal Health Care Hearings](#)
- [Just Added: Legislative Day Preview Webinar](#)
- [ACHD Webinar Education Series](#)
- [Healthcare District News from Around the State](#)
- [Wellness Summit Now Open for Registration!](#)
- [Coming Soon: 66th Annual Meeting](#)
- [Call for Nominations: Healthcare District and Trustee of the Year](#)
- [Spotlight: Lee Michelson](#)
- [Free Board Leadership Resources](#)
- [Apply to Serve on the ACHD Board, Today!](#)
- [Become a Member of CAPP Today](#)
- [2018 Calendar of Events is now on ACHD.org](#)

### From the Desk of Ken Cohen, Executive Director

#### Federal Perspective

The federal government technically shut down on February 8, 2018 12:01 am Eastern time for the second time in three weeks. Shortly thereafter, Congressional leaders struck a deal that will fund the government and set up a two-year budget agreement. The deal increases investments in domestic programs and the military to the tune of \$300 billion over the next two years, including almost \$90 billion in disaster relief in response to last year's hurricanes and wildfires, and a higher statutory debt ceiling. There was no resolution to for immigrant legislation to address DACA referring to children who may have been brought to this country illegally.



The budget includes a historic ten (10) percent increase in domestic spending, boosting non-defense spending from \$539 billion to \$591 billion this year alone. The legislation includes more money for areas including child care, college affordability and infrastructure. There is also additional money going to key health programs, extending the Children's Health Insurance Program for ten years, and staving off several cuts to Medicare and Medicaid program that would have been triggered had the spending cap not been lifted. About \$7 billion will be spend on supporting community health centers. The legislation also will funnel \$6 billion over two years to fight the nations opioid crisis with new grants, prevention programs and law enforcement efforts.

### **Association News**

Please join me in welcoming Linda Wagner, CEO, Seneca Healthcare District who joined the ACHD Board of Directors in February. Linda has been an active member of the ACHD Education Committee and was formerly a long-term member of the ALPHA Council.

Congratulations to West Side Health Care District on becoming a "Certified Healthcare District" in February. Sheila Johnston, Vice President of Members Services and I will be attending the West Side Healthcare District Board meeting on March 29th to publicly acknowledge this achievement.

The ACHD Team had an opportunity to visit El Camino Healthcare District this month. Thank you to Dan Woods, Chief Executive Officer and Brenda Taussig, Government and Community Relations Director for providing an overview of the many programs and services provided by El Camino Healthcare District along with an overview of their impressive expansion project. Sheila Johnston and I will be visiting with Palomar Healthcare District and West Side Healthcare District during the month of March to continue AHCD outreach efforts and promote the Certified Healthcare District program.

ACHD's annual Leadership Academy was held in Sacramento in February at the Hilton Hotel. This year ACHD attendance has grown to the point that the educational sessions were moved to the hotel ballroom. The feedback from the Leadership Academy has been overwhelmingly positive and we are already planning some exciting changes for next year.

ACHD annual Legislative Day will be held in April 16 and 17 in Sacramento. Please mark you calendars and plan on participating. This is an opportunity to engage with your legislative delegation in Sacramento and to forge important relationships necessary to advocate for Healthcare Districts both statewide and locally.

This year, as part of our 2018 Annual Legislative Day event, ACHD will also be facilitating a Healthcare District CEO networking event that will allow CEO's from our Healthcare Districts to meet each other and to begin a conversation with their peers on common issues, such as: governance, LAFCO, community outreach, collaboration/support, and other. You will be hearing more about this event and we encourage all Healthcare District CEO's to participate.

### **Special Note**

Amber King, Vice President, Government Affairs, will be on maternity leave through mid-July. In her absence please use the following contact information for the Advocacy Team:

- Annie Hohn, Administrative Associate, Advocacy: (916) 266-5204 or [annie.hohn@achd.org](mailto:annie.hohn@achd.org)
- Kelly Brooks, HBE: (916) 272-0011, or [kbl@hbeadvocacy.com](mailto:kbl@hbeadvocacy.com)
- Jean Hurst, HBE: (916) 272-0010, or [jkh@hbeadvocacy.com](mailto:jkh@hbeadvocacy.com)

For Association related questions, please contact Sheila Johnston, Vice President, Member Relations & Administration, at (916) 266-5208, or [sheila.johnston@achd.org](mailto:sheila.johnston@achd.org).

[Back to Top](#)

---

## Special Report: Universal Health Care Hearings

The Select Committee on Health Care Delivery Systems and Universal Coverage concluded its series of informational hearings on February 7. The Select Committee was co-chaired by Assembly Members Jim Wood and Joaquin Arambula and included Assembly Members Autumn Burke, David Chiu, Laura Friedman, Tom Lackey and Marie Waldron.

The series of lengthy hearings were largely comprised of panels of academics that provided detailed background and testimony to the committee on several topics. The proponents of [SB 562](#) (Lara) remain convinced of the benefits of single payer and still want to push for that measure to receive a hearing in 2018. Incoming President Pro Tempore Toni Atkins (and co-author of SB 562) acknowledges that SB 562 will not be moving forward this year.

Over the course of the five hearings, the Committee was presented with significant hurdles to achieving single-payer. Perhaps the largest issue is necessary federal approvals. Importantly, several of the committee members are authoring bills this year to address issues discussed at the hearings, including expanding health care coverage, addressing health care costs, and affordability.

The following provides a recap of the topics covered at the five hearings:

1. At the October 23-24, 2017 two-day hearing, the committee spent over nine hours discussing health care in California and other countries. The first day highlighted the serious federal challenges to the health care system - and the federal resources at risk. While the hearing was framed to help members understand the complexity of the existing health system, there was some impatience expressed from members about getting into the weeds. There was some discussion of short-term steps California could take to cover all Californians, including expanding Medi-Cal for undocumented adults or allowing higher income Californians to buy into Medi-Cal. The second day was focused on what other countries' health care systems look like. The presenters talked about

both publicly financed health care and publicly financed health insurance models. Of note, none of the other countries discussed provide comprehensive coverage to undocumented individuals.

2. The December 11th hearing was focused on universal coverage and cost containment efforts in the United States, with discussions of Hawaii, Vermont, San Francisco, Massachusetts and Maryland.

3. On January 17th, the Committee was focused on achieving better access and greater value in California's health care system. They heard an overview of the current health care system, issues with fragmentation and opportunities to address fragmentation. They invited a panel of academic experts to discuss access to care and coverage; a second panel of academic experts to discuss high prices; and a third panel of consumer advocates to discuss consumer issues. Panelists discussed various ideas to address challenges with access and pricing such as all payer rate system, public option health plans, provider workforce improvements, improving provider directories, and expanding public programs.

4. The topic of fourth hearing on February 5th was "implementation considerations for universal coverage." Some of the questions that will need to be addressed immediately to move forward with single payer design include: 1) Who is in? 2) What benefits will be covered? 3) How will it be paid for? Secondary questions include: 1) Purchasing arrangements: use of intermediaries (such as health plans) versus direct purchase of health care; 2) Payment adequacy and methodology; 3) Provider participation; 4) Consumer participation: eligibility and enrollment; 5) Covered benefits and services; 6) Governance and administration.

5. At the final hearing, the Committee discussed "options for universal coverage." The Committee had a morning panel discuss single payer, including the SB 562 proponents, and an afternoon panel discussing other proposals, including Health Access, the California Immigrant Policy Center, the California Labor Federation and Small Business Majority. The second panel talked extensively about cost increases and controlling costs. California Immigrant Policy Center talked about expanding Medi-Cal to undocumented adults.

Please contact [Kelly Brooks](#) with any questions or concerns about this matter.

[Back to top](#)

---

Just Added: Legislative Day Preview Webinar



ACHD's [Legislative Day, Beyond the Conversation: Taking Action](#), returns to Sacramento on April 16-17, 2018 at the Hyatt Regency Hotel and the State Capitol. Legislative Day is a great opportunity for Healthcare Districts to enhance and create relationships with Legislators, educate them about the importance of your District and learn about policy topics that are most pressing to the mission and purpose of Healthcare Districts.

To better prepare you for this event, ACHD is [hosting a webinar](#) to prepare you for Legislative Day. The webinar will take place on **March 20th from 10:00am - 11:00am**.

During the webinar, ACHD's Advocates, Jean Hurst and Kelly Brooks of Hurst Brooks Espinosa, will present on the following topics:

- Importance of Legislative Day
- Tips for scheduling meetings with your Legislator
- Making the most of your meeting(s) with your Legislator(s)
- Preview the policy topics and speakers you'll hear from at Legislative Day
- General logistics to help you prepare for your trip to Sacramento

This is one webinar you do not want to miss! [Click here](#) to register for the Legislative Day webinar. To find out more information about Legislative Day and how to register, [click here](#). We look forward to seeing you in Sacramento!



**Kelly Brooks-Lindsey** is a leading expert on California health and human services issues, recognized within the Legislature, Administration, and among counties for her expertise. She helped negotiate all major fiscal and policy changes in the health and human services landscape over the last decade, including the expansion of Medi-Cal in 2013 and the health and human services portion of 2011 Realignment. Most recently she lent her expertise to the development of the Drug Medi-Cal Waiver amendment and continues to work on the renewal of California's Medicaid Section 1115 Waiver for the California State Association of Counties (CSAC). Prior to co-founding Hurst Brooks Espinosa, LLC, Kelly spent 14 years in service to counties at CSAC as their legislative representative, where she developed a robust network of relationships with elected and appointed state and county officials. Kelly

came to CSAC from the California Health and Human Services Agency, where she served as a special assistant.

**Jean Kinney Hurst** brings unique and varied policy expertise in complex state and local fiscal matters. During the past 15 years as a legislative representative for the California State Association of Counties, she developed a reputation as a determined problem-solver, respected advocate, and effective strategist. She has been intimately involved in all aspects of major local government fiscal policy changes, including negotiation of the securitization of \$1.2 billion in "borrowed" local agency property taxes in 2009 and negotiation of the constitutional protections for 2011 realignment contained in Proposition 30 (2012).



Additionally, Jean has worked on four statewide ballot measure campaigns from pre-campaign activities - including polling, focus group, language development, and legal and fiscal analyses - to campaigns, including fundraising, media strategy, and voter outreach. Jean also has extensive experience working with national, state, and local media, including print, television, and radio interviews.

[Back to top](#)

---

---

## ACHD Webinar Education Series

ACHD hosted their monthly webinar series, Board Clerk Training, featuring Jim Mitrison, Clerk of El Dorado County Board of Supervisors, and Florence Evans, Clerk of the Sacramento County Board of Supervisors. This webinar provided an overview of key components of the Brown Act, the Public Records Act, and discussed best strategies for board clerks. If you missed this webinar and would like to access a recording, please [click here](#).



As a reminder, these webinars are **FREE!** If you like to participate in future webinar education series, please reference the table below to access a schedule of upcoming webinar education topics and registration information. You may also access our [website](#) to learn more about our webinar series.

|  |
|--|
| <p><b>Best Practices in Grant Policies</b><br/>March 22, 2018/11:00 am<br/><a href="#">Register Here</a></p> |
| <p><b>Identify and Combat Elder Abuse</b><br/>April 26, 2018/10:00 am<br/><a href="#">Register Here</a></p>  |
| <p><b>Harassment Training</b></p>  |



May 24, 2018/11:00 am

[Register Here](#)

Please contact [Sheila Johnston](#) with any questions.

[Back to top](#)

---

## In Case You Missed It... Healthcare District News from Around the State



### **(Plumas District Hospital) Patients can receive same-day appointments with Prompt Care**

Same day visits. Prompt care. No matter what it's called, Plumas District Hospital wants the public to know that they can see a healthcare professional when they need one. The service actually began last year and was called express care. It allowed for patients with particular symptoms - those that could be dealt with in a short 10-minute appointment - to be seen that same day. [Click here](#) to read full article.

### **(Peninsula Health Care District) Mission Hospice & Home Care celebrates 39 years of service**

On Sunday, January 28th, more than 200 people gathered at the Sharon Heights Golf & Country Club in Menlo Park to celebrate Mission Hospice & Home Care's 39 years of service to the local community and the successful completion of its \$6 million Hospice House Campaign. [Click here](#) to read full article.

### **Salinas Valley Memorial celebrates grand opening of Pediatric Diabetes Center**

The Salinas Valley Memorial Healthcare System on Friday celebrated the grand opening of its Pediatric Diabetes Clinic, the only one of its kind in Monterey County offering specialized care for children with diabetes. [Click here](#) to read full article.

### **(Palomar Health) New 4-D Cardio Ultrasound Machines Will Reduce Uncertainty**

Palomar Health's purchase of four new stress test systems (three for Escondido and one for Poway) and two new 4-D cardiovascular ultrasound systems will improve patient and staff experience in numerous ways. [Click here](#) to learn more.

### **(Kaweah Delta Health Care District) Lemoore PD gets new trauma kits**

In the event of a major injury or trauma, minutes can be what stands between life and death. Many times a police officer is the first on scene at an accident, and to help officers better assist those injured Leprino Foods donated \$4,500 to the Lemoore Police Officer's Association (LPOA) so that Lemoore officers would have trauma kits for each officer. [Click here](#) to read article.

### **Washington Hospital Healthcare System Named One of America's 100 Best Hospitals by Healthgrades**

Washington Hospital Healthcare System announced today that it has received the America's 100 Best Hospitals Award™ from Healthgrades. This recognition places Washington Hospital Healthcare System among the top 2 percent of hospitals in the United States for clinical excellence. Healthgrades evaluated nearly 4,500 hospitals nationwide for their clinical performance across a broad spectrum of conditions and procedures. Washington Hospital is also only one of 20 hospitals in California to receive this distinguished award from Healthgrades. [Click here](#) to learn more.

[Back to top](#)

---

## Wellness Summit Now Open for Registration!



### Healthy You: Healthy Community!

ACHD is hosting a one-day Wellness Summit to provide Healthcare Districts and their Community Partners with valuable wellness tools and inspiration for embracing existing programs and envisioning new initiatives. Your attendance at our Wellness Summit will assist you and your colleagues in creating an action plan to implement healthy initiatives at your District and throughout your communities.

ACHD will present valuable wellness tools and initiatives that will allow Districts to continue to make strides in improving the overall community wellbeing.

**When:**

Thursday, July 26, 2018, 8:30 a.m. - 4:00 p.m.

**Where:**

California Endowment  
1414 K Street, Suite 500  
Sacramento, CA 95814

To read more about the Wellness Summit, [click here](#).

[Register today](#) for Healthy You: Healthy Community!

[Back to Top](#)

---

---

## Coming Soon: ACHD's 66th Annual Meeting



The Association's Education Committee has planned the [66th Annual Meeting](#) with a focus on preparing Healthcare Districts for the challenges ahead and the role of District's in the face of change. Our program is designed to inspire innovation and motivate Districts to prepare for the future.

Whether you're in your early years as a District Trustee or a seasoned Executive looking to grow, you'll discover the right insight to support your District's success in Pismo Beach.

Join us for what will be our best educational event ever!

Our Annual Meeting will take place September 12 - 14, 2018, at the Cliffs Resort in Pismo Beach.

Please contact [Sheila Johnston](#) with any questions or concerns. We hope to see you there!

**Stay tuned for registration information!**

[Back to Top](#)

---

---

## Call for Nominations: Healthcare District and Trustee of the Year!

ACHD is pleased to announce that we are now accepting nominations for Healthcare District of the Year and the Trustee of the Year awards! These prestigious awards seek to recognize a Healthcare District for innovation implemented to improve the health of the communities served and Trustees that have made notable impacts in the District through significant achievements in governance, strategic planning and partnership, stakeholder relationships, leadership or finance.

Nominations will be accepted through **June 29, 2018**.

To nominate your District for Healthcare District of the Year, [click here](#).

To nominate a Trustee for the Trustee of the Year award, [click here](#).

Awards will be presented during the ACHD Annual Meeting taking place September 12-14 at the Cliffs Resort in Pismo Beach. And congratulations to last year's District of the Year award winner, [Mayers Memorial Hospital District](#)!



Please contact [Sheila Johnston](#) with any questions.

[Back to top](#)

---

## Spotlight: Lee Michelsen

Recently retired [Sequoia Healthcare District](#) CEO Lee Michelsen has always been drawn to help other people, and he's quick to share that it's others who deserve credit for the health and wellness innovation that occurred under his tenure with the District.

From a Board of Directors who shared a vision for serving low-income children, families and seniors to strong community support and a solid budget, Michelsen points to the ways the District was able to work together to fill gaps in central and southern San Mateo County.



"We have had the good fortune and strong vision to start several new innovative programs that were needed in the community. I think they were instrumental in making a difference in the lives of people," he said.

Michelsen started his career in social work but later became interested in the intersection of health care and how to improve the overall well-being of people's lives. He decided to pursue a master's degree in health care administration and eventually spent more than 30 years in that field, including as CEO for Sequoia Healthcare District for the last nine years before retiring in December.

Initiatives under his watch include starting one of the largest school-based programs in the area, serving 28,000 students and filling a gap in physical education, mental health and nursing services after schools cut such services in recent years. The District also launched the 70 Strong initiative to connect older adults with resources and

activities and focused on food security programs in the community. As Michelson said: "In order to be healthy you have to have access to healthy food."

Many of the ideas the District launched came from Michelson's involvement with ACHD, including serving on its Board of Directors. He said learning and collaborating with other professionals across the state was beneficial for him and District residents.

"I also think we have a responsibility to participate in ACHD and give back in order to have a strong organization. It's not just the next person's job - it's everyone's job," he said.

If not for the call to spend more time with family, including grandchildren, on the East Coast, Michelson said he probably would have worked another 30 years. But alas, retiring at the end of 2017 was the right time for him and the District: "It really was a wonderful time and position for me and I'm grateful to have had the opportunity to serve the community of Sequoia Healthcare District."

[Back to Top](#)

---

## Free Board Leadership Resources

James A. Rice, Ph.D., FACHE, Managing Director & Senior Advisor, Governance and Leadership for Integrated Healthcare Strategies, is a seasoned expert in Board Governance and Leadership Strategies for Healthcare Districts in California and Boards across the country. Dr. Rice has also presented for ACHD in our Webinar Education Series and at Leadership Academy. We are very pleased Dr. Rice has provided us with three comprehensive resources for Healthcare District Boards and Executive teams to continue to improve their governing effectiveness. We encourage you to utilize these resources in your District.

### **Encouraging a Culture of Innovation**

"Encouraging a Culture of Innovation" is designed to help Boards learn how to adapt to the ever-changing health care environment, analyze trends in health care, and explore new and creative ideas for addressing challenges. [Click here](#) to view this resource.

### **Governance Authority Matrix Preview**

As health systems move into population health management they are forming larger, more integrated, and more complex care systems. "Governance Authority Matrix Preview" is designed to help Boards and Executive teams define and understand their relative responsibilities. [Click here](#) to view this resource.

### **Practices for High-Performing Health System Boards**

"Practices for High-Performing Health System Boards" discusses sensible behaviors needed among the members of health sector boards in US hospitals and health systems. This is designed to encourage leaders to master and apply behaviors that facilitate successful leadership. [Click here](#) to view this resource.

Please contact [Sheila Johnston](#) with any questions.

[Back to top](#)

---

## Apply to Serve on the ACHD Board, Today!

The ACHD Board of Directors is presently seeking nominations from Member Healthcare Districts from an individual Trustee or CEO to immediately fill several vacant Director positions on the Board.



An individual Member may apply to serve as a Director on the ACHD Board by submitting a nomination of that person to the Governance Committee together with the candidate's resume or [statement of qualifications](#). The Governance Committee shall recommend its choices for candidates to serve on the Board to the full Board.

A candidate who is selected by the Governance Committee shall be eligible for appointment as a Director and refer their recommendations to the Board. The Board will appoint Director(s) to fill Director positions by a majority vote of the the Board. Please note however, that no Member may be represented on the Board by more than one (1) voting Director at the same time.

Individual Directors serve three (3) year terms and their appointment becomes effective upon approval by the Board.

If you are interested in being considered as a Director on the ACHD Board, please submit your resume and/or statement of qualifications to [Ken.Cohen@achd.org](mailto:Ken.Cohen@achd.org).

[Click here](#) to access the Statement of Qualifications.

[Back to Top](#)

---

## Become a Member of CAPP Today



The Association of California Healthcare Districts (ACHD) is a member of Californians Allied for Patient Protection (CAPP), the coalition created to protect access to health care through California's Medical Injury Compensation Reform Act (MICRA). ACHD continues to strongly support the preservation of MICRA.

In 2014, California voters definitively rejected Proposition 46, an attempt by the trial lawyers to quadruple MICRA's non-economic damages cap. Had this ballot measure passed, California would have seen higher health care costs and decreased access to care, especially among vulnerable populations who are most in need. Despite this victory, the battle to protect MICRA continues.

**ACHD is strongly urging its members to individually become supporters of the CAPP coalition.**

There is no cost to be a member of CAPP, and you will be in good company. Seven out of 10 Board Members are already CAPP members, with more than 1,000 other organizations representing community clinics, hospitals, physicians, nurses, EMTs, labor unions, local governments, dentists and other health care providers. A complete coalition list can be found on the CAPP website at [www.micra.org](http://www.micra.org).

As a CAPP member, you will receive quarterly newsletters with updates on legislative activities concerning MICRA and direct access to the CAPP staff to be your one stop resource on MICRA. Additionally, CAPP holds events for legislators in their legislative district and CAPP members are invited to attend free of cost.

Please take a moment to complete and return the [CAPP Coalition Sign-Up Form](#). Thank you for endorsing this important organization and its goal to preserve MICRA.

[Back to Top](#)

---

## 2018 Calendar of Events is on ACHD.org

ACHD is pleased to announce that our events for 2018 is now loaded on our website! Our calendar features committee and Board meetings, and all educational events for the entire year. To access our calendar, [click here](#) and once you find an event, simply click on the event title to save the event into your calendar.

For more information, contact [Sheila Johnston](#).



[Back to Top](#)

---

### About ACHD:

The Association of California Healthcare Districts (ACHD) represents Healthcare Districts throughout the state. The Association serves the diverse needs of California's Healthcare Districts by enhancing public awareness, training and educating its members and advocating for legislation and regulatory policies that allow Healthcare Districts to deliver the best possible health services to Californians. Learn more at [achd.org](http://achd.org).

## Resources

[Legislative Reports](#)

[ACHD Message](#)

[Certified Healthcare District](#)

[Board Self-Assessment Tool](#)

[CEO Evaluation](#)

[Californians Allied for Patient Protection](#)

---

Connect with ACHD on social media



ACHD, 1215 K Street, Suite 2005, Sacramento, CA, 95814 · [www.achd.org](http://www.achd.org)





# Mark Twain Health Care District

768 Mountain Ranch Road  
San Andreas, CA 95249  
209 754 3521 Telephone

To: Board of Directors  
Finance Committee

From: J.R. Krieg, Controller

Subject: February 2018 Financial Results

Date: March 22, 2018

memorandum

## MARK TWAIN HEALTH CARE DISTRICT:

For February, the Statement of Revenues and Expenses for the District reported an operating loss **before** all grants and sponsorships of <\$26,974> as compared to the budgeted operating income of \$50,470.

Total revenues for the month were 3% above budget due to the monthly revision of the tax revenue accrual based on the first payment of actual tax revenue.

Total expenses were 111% above budget mostly due to operational consulting fees (VMG Health, and WIPFLI LLP).

In February there were no payments under **Grants and Sponsorships** or **Golden Health Community Grants**.

Operating income for the Health Care District **after** all grants and sponsorships was a **loss** of <\$26,974> versus a budgeted profit of \$36,304.

The Minority Interest in Mark Twain Medical Center Corporation **decreased** by <\$6,459> versus a budgeted loss of <\$24,530>.

The District's cash and investments balance as of February 28, 2018 is \$1,798,754 as compared to the unaudited June 30, 2017 yearend balance of \$1,756,602.

Construction in Progress for the Valley Springs clinic increased by \$43,096 mostly from architect fees. Capitalized Lease Negotiations incurred \$28,703 in legal costs.

*"Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides competent, professional and compassionate healing".*

**MARK TWAIN HEALTH CARE DISTRICT  
FEBRUARY 2018**

**MARK TWAIN HEALTH CARE DISTRICT  
STATEMENT OF REVENUES AND EXPENSES  
FEBRUARY 2018**

| <b>FEBRUARY</b> |               |              |                |              | <b>Year-to-date</b> |   |               |              |                |              |
|-----------------|---------------|--------------|----------------|--------------|---------------------|---|---------------|--------------|----------------|--------------|
| <u>Actual</u>   | <u>Budget</u> | <u>Var %</u> | <u>Last Yr</u> | <u>Var %</u> | <u>Line #</u>       | <u>Actual</u>   | <u>Budget</u> | <u>Var %</u> | <u>Last Yr</u> | <u>Var %</u> |
|                 |               |              |                |              |                     | <b>Revenue</b>  |               |              |                |              |
| \$25,837        | \$25,837      | 0%           | \$26,837       | -4%          | 1                   | \$206,693   | \$206,696     | 0%           | \$214,693      | -4%          |
| 481             | 481           | 0%           | \$481          | 0%           | 2                   | 3,851   | 3,851         | 0%           | 3,851          | 0%           |
| 18,330          | 18,883        | -3%          | \$18,110       | 1%           | 3                   | 146,475   | 151,067       | -3%          | 144,720        | 1%           |
| 83,235          | 77,083        | 8%           | \$82,590       | 1%           | 4                   | 665,879   | 616,667       | 8%           | 608,913        | 9%           |
| 264             | 917           | -71%         | \$175          | 51%          | 5                   | 1,485   | 7,333         | -80%         | 2,449          | -39%         |
| (1,274)         | 104           | -1325%       | \$0            | 0%           | 6                   | (138)   | 833           | -117%        | (2,344)        | -94%         |
|                 |               |              |                |              |                     |   |               |              |                |              |
| \$126,873       | \$123,305     | 3%           | \$128,193      | -1%          |                     | \$1,024,245   | \$986,447     | 4%           | \$972,282      | 5%           |
|                 |               |              |                |              |                     | <b>Expenses</b>   |               |              |                |              |
| 23,722          | 14,200        | 67%          | 5,736          | 314%         | 7                   | 157,355   | 113,600       | 39%          | 34,595         | 355%         |
| 1,250           | 1,250         | 0%           | 1,131          | 10%          | 8                   | 11,321  | 10,000        | 13%          | 10,068         | 12%          |
| 933             | 6,250         | -85%         | 3,191          | -71%         | 9                   | 22,668  | 50,000        | -55%         | 15,195         | 49%          |
| 153             | 1,250         | -88%         | 222            | -31%         | 10                  | 18,942  | 10,000        | 89%          | 14,950         | 27%          |
| 0               | 0             | 0%           | 44,000         | -100%        | 11                  | 0   | 0             | 0%           | 76,053         | -100%        |
| 92,730          | 1,500         | 6082%        | 6,269          | 1379%        | 12                  | 199,873   | 12,000        | 1566%        | 70,185         | 185%         |
| 6,055           | 6,425         | -6%          | 6,055          | 0%           | 13                  | 48,441  | 51,400        | -6%          | 48,441         | 0%           |
| 3,500           | 7,042         | -50%         | 0              | 0%           | 14                  | 12,500  | 56,333        | -78%         | 0              | 0%           |
| 0               | 0             | 0%           | 23,884         | -100%        | 15                  | 0   | 0             | 0%           | 367,360        | -100%        |
| 1,022           | 6,667         | -85%         | 0              | 0%           | 16                  | 54,841  | 53,333        | 3%           | 1,684          | 3156%        |
| 18,853          | 18,883        | 0%           | 17,937         | 5%           | 17                  | 150,825   | 151,067       | 0%           | 143,495        | 5%           |
| 2,028           | 1,934         | 5%           | 6,054          | -67%         | 18                  | 18,472  | 17,425        | 6%           | 48,432         | -62%         |
| 0               | 0             | 0%           | 0              | 0%           | 19                  | 0   | 0             | 0%           | 0              | 0%           |
| 1,168           | 1,350         | -14%         | 1,138          | 3%           | 20                  | 13,105  | 10,800        | 21%          | 7,989          | 64%          |
| 37              | 2,500         | -99%         | 1,247          | -97%         | 21                  | 18,722  | 20,000        | -6%          | 3,658          | 412%         |
| 0               | 1,667         | -100%        | 0              | 0%           | 22                  | 10,183  | 13,333        | -24%         | 5,492          | 85%          |
| 2,396           | 1,250         | 92%          | 1,270          | 89%          | 23                  | 12,008  | 10,000        | 20%          | 2,956          | 306%         |
| 0               | 667           | -100%        | (56)           | -100%        | 24                  | 6,574   | 5,333         | 23%          | 3,892          | 69%          |
|                 |               |              |                |              |                     |   |               |              |                |              |
| \$153,847       | \$72,835      | 111%         | \$118,077      | 30%          |                     | \$755,829   | \$584,624     | 29%          | \$854,446      | -12%         |
|                 |               |              |                |              |                     | <b>Operating Income (Loss) Before Grants and Sponsorships</b> |               |              |                |              |
| (\$26,974)      | \$50,470      | -153%        | \$10,116       | -367%        |                     | \$268,416   | \$401,823     | -33%         | \$117,836      | 128%         |
|                 |               |              |                |              |                     | <b>Grants and Sponsorships:</b>                               |               |              |                |              |
| \$0             | \$2,083       | -100%        | \$0            | 0%           | 25                  | \$0   | \$16,667      | -100%        | \$0            | 0%           |
| 0               | 333           | -100%        | 0              | 0%           | 26                  | 3,956   | 2,667         | 48%          | 3,899          | 1%           |
| 0               | 400           | -100%        | 0              | 0%           | 27                  | 1,532   | 2,800         | -45%         | 2,950          | -48%         |
| 0               | 0             | 0%           | 0              | 0%           | 28                  | 0   | 0             | 0%           | 0              | 0%           |
| \$0             | \$2,816       | -100%        | \$0            | 0%           |                     | \$5,488   | \$22,134      | -75%         | \$6,849        | -20%         |
| 0               | 11,350        | -100%        | 2,769          |              | 29                  | 0   | 94,000        | -100%        | 55,290         |              |
| 0               | 14,166        | -100%        | 2,769          |              | 30                  | 5,488   | 116,134       |              | 62,140         |              |
|                 |               |              |                |              |                     |   |               |              |                |              |
| (\$26,974)      | \$36,304      | -174%        | \$7,347        |              |                     | \$262,927   | \$285,689     | -8%          | \$55,696       | 372%         |
|                 |               |              |                |              |                     | <b>Other Income/Expense</b>                                   |               |              |                |              |
| (\$16,292)      | (\$54,030)    | -70%         | (\$396,574)    | -96%         | 31                  | (\$1,090,057)   | \$350,909     | -411%        | (\$1,303,677)  | -16%         |
| 9,833           | 29,500        | -67%         | 105,536        | -91%         | 32                  | 451,019   | 236,000       | 91%          | 551,087        | -18%         |
|                 |               |              |                |              |                     |   |               |              |                |              |
| (\$6,459)       | (\$24,530)    | -74%         | (\$291,038)    | -98%         |                     | (\$639,038)   | \$586,909     | -209%        | (\$752,590)    | -15%         |
| (\$33,432)      | \$11,774      | -384%        | (\$283,691)    | -88%         |                     | (\$376,111)   | \$872,598     | -143%        | (\$696,894)    | -46%         |

**MARK TWAIN HEALTH CARE DISTRICT**  
**BALANCE SHEET**  
**FEBRUARY 2018**

| <b>ASSETS</b>                             | <b>FEBRUARY<br/>2018</b> | <b>JUNE<br/>2017</b> | <b>LIABILITIES AND NET ASSETS</b>         | <b>FEBRUARY<br/>2018</b> | <b>JUNE<br/>2017</b> |
|---|--------------------------|----------------------|---|--------------------------|----------------------|
| <u>CURRENT ASSETS</u>                     |                          |                      | <u>CURRENT LIABILITIES</u>                |                          |                      |
| Cash and cash equivalents                 | \$1,092,996              | \$1,050,706          | Accounts payable and accrued expenses     | \$27,623                 | \$133,186            |
| Umpqua Investments                        | 705,758                  | 705,896              | Deferred Rental Revenue                   | 38,290                   | 38,189               |
| Investments - CDARS                       | 0                        | 0                    | Security Deposits                         | 3,275                    | 3,275                |
| Due from Calaveras County                 | 116,529                  | 67,901               | Due to MTMC Corporation - rental clearing | 58,004                   | 79,097               |
| Security Deposit                          | 0                        | 0                    | Payroll Liabilities                       | 9,185                    | 4,491                |
| Accrued Interest Receivable               | 0                        | 0                    |   |                          |                      |
| Accounts Receivable (net)                 | 55,601                   | 73,231               |   |                          |                      |
| Prepaid expenses and other                | 6,600                    | 25,700               |   |                          |                      |
|   | <hr/>                    | <hr/>                | Total Current liabilities                 | <hr/>                    | <hr/>                |
| Total current assets                      | \$1,977,484              | \$1,923,435          |   | \$136,378                | \$258,237            |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| <u>LONG TERM INVESTMENTS</u>              |                          |                      |   |                          |                      |
| Minority Interest in MTMC                 | \$14,788,618             | \$15,427,656         |   |                          |                      |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| Total LT Investments                      | \$14,788,618             | \$15,427,656         |   |                          |                      |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| <u>PROPERTY, PLANT AND EQUIPMENT</u>      |                          |                      |   |                          |                      |
| Land and land improvements                | \$1,339,564              | \$1,339,564          |   |                          |                      |
| Buildings and improvements                | 4,568,729                | 4,568,729            |   |                          |                      |
| Construction in Progress (Valley Springs) | 407,134                  | 351,465              |   |                          |                      |
| Equipment                                 | 698,156                  | 698,156              |   |                          |                      |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| Total gross PPE                           | \$7,013,583              | \$6,957,914          |   |                          |                      |
| Accumulated Depreciation                  | (5,302,083)              | (5,284,363)          |   |                          |                      |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| Net property, plant and equipment         | \$1,711,500              | \$1,673,551          |   |                          |                      |
|   | <hr/>                    | <hr/>                |   |                          |                      |
| <u>OTHER ASSETS</u>                       |                          |                      | <u>NET ASSETS (Fund Balances)</u>         |                          |                      |
| Capitalized Lease Negotiation             | 318,671                  | 262,793              | Fund balance - District                   | \$3,604,722              | \$3,388,621          |
| Payroll Clearing                          | -                        | -                    | Fund balance - Minority Interest in MTMC  | 15,427,656               | 17,299,217           |
| Intangible assets                         | 2,427                    | 3,179                | Fund balance - District CY                | 268,983                  | 216,101              |
|   | <hr/>                    | <hr/>                | Fund balance - Minority Interest CY       | (639,038)                | (1,871,561)          |
| Total other assets                        | \$321,098                | \$265,972            |   |                          |                      |
|   | <hr/>                    | <hr/>                | Total net assets                          | <hr/>                    | <hr/>                |
|   |                          |                      |   | \$18,662,323             | \$19,032,378         |
| Total Assets                              | <hr/>                    | <hr/>                | Total Liabilities and Net Assets          | <hr/>                    | <hr/>                |
|   | \$18,798,701             | \$19,290,615         |   | \$18,798,701             | \$19,290,615         |

## Rolling 12 Month Financial Statements

|  | Mar-17             | Apr-17             | May-17             | Jun-17           | Jul-17             | Aug-17             | Sep-17             | Oct-17             | Nov-17             | Dec-17             | Jan-18           | Feb-18            |
|--|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|-------------------|
| <b>Revenue</b>   |                    |                    |                    |                  |                    |                    |                    |                    |                    |                    |                  |                   |
| Rental revenue   | \$26,837           | \$25,837           | \$25,837           | \$25,837         | \$25,837           | \$25,837           | \$25,837           | \$25,837           | \$25,837           | \$25,837           | \$25,837         | \$25,837          |
| Land rental revenue  | 481                | 481                | 481                | 481              | 481                | 481                | 481                | 481                | 481                | 481                | 481              | 481               |
| MOB Lease Rent   | 18,110             | 18,110             | 18,110             | 18,110           | 18,325             | 18,325             | 18,458             | 18,391             | 18,391             | 18,078             | 18,178           | 18,330            |
| District Tax Revenue   | 82,590             | 82,590             | 82,986             | 98,341           | 77,083             | 77,083             | 77,083             | 77,083             | 77,083             | 77,083             | 120,146          | 83,235            |
| Interest/Investment Income                                   | 168                | 163                | 649                | 4,102            | 169                | 169                | 164                | 169                | 163                | 169                | 169              | 264               |
| Other Miscellaneous Income                                   | (619)              | 1,836              | 0                  | 0                | (114)              | (388)              | 77                 | 204                | (705)              | 3,257              | (1,145)          | (1,274)           |
| <b>Total revenue</b>   | <b>\$127,568</b>   | <b>\$129,017</b>   | <b>\$108,063</b>   | <b>\$146,871</b> | <b>\$121,781</b>   | <b>\$121,507</b>   | <b>\$122,099</b>   | <b>\$122,165</b>   | <b>\$121,251</b>   | <b>\$124,905</b>   | <b>\$163,665</b> | <b>\$126,873</b>  |
| <b>Expenses</b>  |                    |                    |                    |                  |                    |                    |                    |                    |                    |                    |                  |                   |
| Payroll Expense  | 5,413              | 7,622              | 7,440              | 8,823            | 16,964             | 16,365             | 22,091             | 20,956             | 22,483             | 20,358             | 14,416           | 23,722            |
| Insurance  | 1,131              | 1,131              | 1,131              | 1,910            | 1,250              | 1,250              | 1,250              | 2,286              | 1,250              | 1,535              | 1,250            | 1,250             |
| Legal Fees   | 0                  | 0                  | 0                  | 0                | 4,487              | 5,082              | 7,513              | 872                | 1,628              | 0                  | 2,154            | 933               |
| Audit/Accounting Fees  | 81                 | 64                 | 104                | 50               | 50                 | 173                | 157                | 67                 | 10,009             | 8,282              | 50               | 153               |
| Management Consulting Fees                                   | 25,300             | 14,000             | 31,054             | 0                | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                | 0                 |
| Operational Consulting Fees                                  | 0                  | 62,211             | 5,369              | 60,729           | 1,844              | 4,351              | 2,729              | 1,800              | 7,454              | 26,600             | 62,365           | 92,730            |
| MTMC Administrative Services                                 | 6,055              | 6,055              | 6,055              | 6,055            | 6,055              | 6,055              | 6,055              | 6,055              | 6,055              | 6,055              | 6,055            | 6,055             |
| Election Costs   | 0                  | 0                  | 0                  | 0                | 0                  | 0                  | 0                  | 7,000              | 0                  | 2,000              | 0                | 3,500             |
| Utilities  | 25,218             | 22,851             | 26,275             | 28,398           | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                | 0                 |
| Valley Springs Repairs/Maintenance - Rental                  | 0                  | 0                  | 0                  | 0                | 1,257              | 21,538             | 1,563              | 12,921             | 9,164              | 7,222              | 153              | 1,022             |
| MOB Rent   | 17,937             | 17,937             | 17,937             | 23,353           | 18,853             | 18,853             | 18,853             | 18,853             | 18,853             | 18,853             | 18,853           | 18,853            |
| Depreciation and Amortization                                | 6,054              | 6,054              | 6,054              | (73,747)         | 1,571              | 2,419              | 2,419              | 2,419              | 3,560              | 2,028              | 2,028            | 2,028             |
| Dues and Subscriptions                                       | 1,138              | 1,153              | 1,138              | 1,138            | 1,138              | 1,205              | 1,138              | 1,138              | 3,771              | 1,163              | 2,388            | 1,168             |
| Travel, Meals and Lodging                                    | 1,947              | 590                | 0                  | 1,979            | 5,973              | 1,129              | 2,124              | 5,354              | (800)              | 3,161              | 1,744            | 37                |
| Community Education & Marketing                              | 2,087              | 3,068              | 0                  | 248              | 311                | 1,560              | 3,344              | 3,969              | 0                  | 1,000              | 0                | 0                 |
| Other Miscellaneous Expenses                                 | 13,019             | 487                | 9,898              | 1,117            | 1,901              | 3,080              | 1,863              | 4,257              | 975                | 2,740              | 1,492            | 2,396             |
| <b>Total expenses</b>  | <b>\$105,379</b>   | <b>\$143,223</b>   | <b>\$112,456</b>   | <b>\$60,053</b>  | <b>\$61,654</b>    | <b>\$83,060</b>    | <b>\$71,099</b>    | <b>\$87,947</b>    | <b>\$84,402</b>    | <b>\$100,997</b>   | <b>\$112,948</b> | <b>\$153,847</b>  |
| <b>Operating Income (Loss) Before Programs &amp; Events</b>  | <b>\$22,189</b>    | <b>(\$14,206)</b>  | <b>(\$4,393)</b>   | <b>\$86,818</b>  | <b>\$60,127</b>    | <b>\$38,447</b>    | <b>\$51,000</b>    | <b>\$34,218</b>    | <b>\$36,849</b>    | <b>\$23,908</b>    | <b>\$50,717</b>  | <b>(\$26,974)</b> |
| <b>Grants and Sponsorships:</b>                              |                    |                    |                    |                  |                    |                    |                    |                    |                    |                    |                  |                   |
| Chronic Disease Program                                      | \$0                | \$0                | \$0                | \$0              | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                | \$0              | \$0               |
| High School Scholarship                                      | 0                  | 0                  | 0                  | 0                | 0                  | 0                  | 0                  | 0                  | 3,956              | 0                  | 0                | 0                 |
| Community Health Programs                                    | 0                  | 0                  | 0                  | 0                | 0                  | 0                  | 0                  | 1,532              | 0                  | 0                  | 0                | 0                 |
| Outpatient Telehealth  | 0                  | 0                  | 0                  | 0                | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                | 0                 |
| <b>Total Sponsorships</b>                                    | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>         | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>1,532</b>       | <b>3,956</b>       | <b>0</b>           | <b>0</b>         | <b>0</b>          |
| Golden Health Community Grants                               | 2,758              | 6,500              | 2,662              | 100              | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                | 0                 |
| <b>Total Grants and Sponsorships</b>                         | <b>2,758</b>       | <b>6,500</b>       | <b>2,662</b>       | <b>100</b>       | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>1,532</b>       | <b>3,956</b>       | <b>0</b>           | <b>0</b>         | <b>0</b>          |
| <b>Operating Income (Loss) After Grants and Sponsorships</b> | <b>\$19,431</b>    | <b>(\$20,706)</b>  | <b>(\$7,055)</b>   | <b>\$86,718</b>  | <b>\$60,127</b>    | <b>\$38,447</b>    | <b>\$51,000</b>    | <b>\$32,686</b>    | <b>\$32,893</b>    | <b>\$23,908</b>    | <b>\$50,717</b>  | <b>(\$26,974)</b> |
| <b>Other Income/Expense</b>                                  |                    |                    |                    |                  |                    |                    |                    |                    |                    |                    |                  |                   |
| Minority Interest in MTMC Operations                         | (\$477,431)        | (\$646,657)        | (\$264,195)        | \$1,686          | (\$598,709)        | (\$443,877)        | (\$295,078)        | (\$747,794)        | (\$505,890)        | \$1,421,946        | \$95,636         | (\$16,292)        |
| Minority Interest in MTMC Investments                        | 75,113             | 75,604             | 109,998            | 6,912            | 72,800             | 75,107             | 70,483             | 60,095             | 41,557             | 23,519             | 97,626           | 9,833             |
| <b>Total Other Income/Expense</b>                            | <b>(\$402,319)</b> | <b>(\$571,053)</b> | <b>(\$154,197)</b> | <b>\$8,598</b>   | <b>(\$525,909)</b> | <b>(\$368,770)</b> | <b>(\$224,595)</b> | <b>(\$687,699)</b> | <b>(\$464,333)</b> | <b>\$1,445,465</b> | <b>\$193,262</b> | <b>(\$6,459)</b>  |
| <b>Net Income (loss)</b>                                     | <b>(\$382,888)</b> | <b>(\$591,759)</b> | <b>(\$161,252)</b> | <b>\$95,316</b>  | <b>(\$465,782)</b> | <b>(\$330,323)</b> | <b>(\$173,595)</b> | <b>(\$655,013)</b> | <b>(\$431,440)</b> | <b>\$1,469,373</b> | <b>\$243,979</b> | <b>(\$33,433)</b> |

## Rolling 12 Month Financial Statements

| ASSETS                                    | March<br>2017       | April<br>2017       | May<br>2017         | June<br>2017        | July<br>2017        | August<br>2017      | September<br>2017   | October<br>2017     | November<br>2017    | December<br>2017    | January<br>2018     | February<br>2018    |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>CURRENT ASSETS</b>                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Cash and cash equivalents                 | \$865,806           | \$850,260           | \$1,121,608         | \$1,050,706         | \$1,006,299         | \$1,042,680         | \$968,939           | \$832,628           | \$852,538           | \$742,485           | \$1,206,877         | \$1,092,996         |
| Umpqua Investments                        | 699,641             | 701,477             | 701,958             | 705,896             | 705,783             | 705,395             | 705,471             | 705,675             | 704,921             | 708,177             | 707,032             | 705,758             |
| Investments - CDARS                       | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Due from Calaveras County                 | 186,785             | 269,375             | 0                   | 0                   | 144,984             | 154,166             | 231,249             | 308,332             | 385,415             | 462,498             | 33,294              | 116,529             |
| Security Deposit                          | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Accrued Interest Receivable               | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Accounts Receivable (net)                 | 138,694             | 120,627             | 52,661              | 141,133             | 71,367              | 66,601              | 119,031             | 123,727             | 59,132              | 119,322             | 117,180             | 55,601              |
| Prepaid expenses and other                | 10,812              | 8,543               | 13,774              | 25,700              | 23,313              | 20,925              | 18,538              | 16,150              | 13,763              | 11,375              | 8,988               | 6,600               |
| <b>Total current assets</b>               | <b>\$1,901,738</b>  | <b>\$1,950,282</b>  | <b>\$1,890,001</b>  | <b>\$1,923,435</b>  | <b>\$1,951,746</b>  | <b>\$1,989,768</b>  | <b>\$2,043,229</b>  | <b>\$1,986,512</b>  | <b>\$2,015,768</b>  | <b>\$2,043,858</b>  | <b>\$2,073,371</b>  | <b>\$1,977,484</b>  |
| Minority Interest in MTMC                 | \$16,144,309        | \$15,573,256        | \$15,419,059        | \$15,427,656        | \$14,901,747        | \$14,532,977        | \$14,308,382        | \$13,620,683        | \$13,156,350        | \$14,601,815        | \$14,795,077        | \$14,788,618        |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>      |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Land and land improvements                | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         | \$1,339,564         |
| Buildings and improvements                | 4,570,496           | 4,570,496           | 4,570,496           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           | 4,568,729           |
| Construction in Progress (Valley Springs) | 348,024             | 348,024             | 348,716             | 351,465             | 353,791             | 358,893             | 358,893             | 361,810             | 363,628             | 364,038             | 364,038             | 407,134             |
| Equipment                                 | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,156             | 698,156             | 698,156             |
| <b>Total gross PPE</b>                    | <b>\$6,956,270</b>  | <b>\$6,956,270</b>  | <b>\$6,956,962</b>  | <b>\$6,957,915</b>  | <b>\$6,960,241</b>  | <b>\$6,965,343</b>  | <b>\$6,965,343</b>  | <b>\$6,968,260</b>  | <b>\$6,970,078</b>  | <b>\$6,970,487</b>  | <b>\$6,970,487</b>  | <b>\$7,013,583</b>  |
| Accumulated Depreciation                  | (5,348,081)         | (5,354,041)         | (5,360,001)         | (5,284,363)         | (5,285,841)         | (5,288,165)         | (5,290,491)         | (5,292,815)         | (5,296,282)         | (5,298,215)         | (5,300,149)         | (5,302,083)         |
| <b>Net property, plant and equipment</b>  | <b>\$1,608,189</b>  | <b>\$1,602,229</b>  | <b>\$1,596,961</b>  | <b>\$1,673,552</b>  | <b>\$1,674,400</b>  | <b>\$1,677,178</b>  | <b>\$1,674,852</b>  | <b>\$1,675,445</b>  | <b>\$1,673,796</b>  | <b>\$1,672,272</b>  | <b>\$1,670,338</b>  | <b>\$1,711,500</b>  |
| <b>OTHER ASSETS</b>                       |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Capitalized Lease Negotiation             | 241,288             | 254,987             | 262,793             | 262,793             | 266,489             | 267,146             | 272,929             | 274,346             | 277,761             | 277,761             | 289,968             | 318,671             |
| Payroll Clearing                          | 0                   | 0                   | 0                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Intangible assets                         | 3,461               | 3,367               | 3,273               | 3,179               | 3,085               | 2,991               | 2,897               | 2,803               | 2,709               | 2,615               | 2,521               | 2,427               |
| <b>Total other assets</b>                 | <b>\$244,749</b>    | <b>\$258,354</b>    | <b>\$266,066</b>    | <b>\$265,972</b>    | <b>\$269,574</b>    | <b>\$270,137</b>    | <b>\$275,826</b>    | <b>\$277,149</b>    | <b>\$280,470</b>    | <b>\$280,376</b>    | <b>\$292,488</b>    | <b>\$321,098</b>    |
| <b>Total assets</b>                       | <b>\$19,898,985</b> | <b>\$19,384,121</b> | <b>\$19,172,087</b> | <b>\$19,290,615</b> | <b>\$18,797,467</b> | <b>\$18,470,060</b> | <b>\$18,302,289</b> | <b>\$17,559,789</b> | <b>\$17,126,384</b> | <b>\$18,598,321</b> | <b>\$18,831,274</b> | <b>\$18,798,701</b> |
| <b>LIABILITIES AND NET ASSETS</b>         |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>CURRENT LIABILITIES</b>                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Accounts payable and accrued expenses     | \$73,794            | \$152,294           | \$73,793            | \$133,186           | \$106,124           | \$106,124           | \$112,179           | \$27,624            | \$27,624            | \$33,679            | \$27,624            | \$27,624            |
| Deferred Rental Revenue                   | 37,974              | 37,974              | 37,974              | 38,189              | 38,189              | 38,189              | 38,087              | 38,036              | 37,986              | 38,138              | 38,290              | 38,290              |
| Deferred Tax Revenue                      | 0                   | 0                   | 30,440              | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Security Deposits                         | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               |
| Due to MTMC Corporation - rental clearing | 87,007              | 84,370              | 81,734              | 79,097              | 76,460              | 73,824              | 71,187              | 68,551              | 65,914              | 63,278              | 60,641              | 58,004              |
| Payroll Liabilities                       | 2,866               | 3,899               | 3,812               | 4,490               | 6,825               | 6,321               | 8,704               | 8,460               | 9,182               | 8,176               | 5,690               | 9,185               |
| <b>Total current liabilities</b>          | <b>\$204,916</b>    | <b>\$281,812</b>    | <b>\$231,028</b>    | <b>\$258,237</b>    | <b>\$230,873</b>    | <b>\$227,733</b>    | <b>\$233,432</b>    | <b>\$145,946</b>    | <b>\$143,981</b>    | <b>\$146,546</b>    | <b>\$135,519</b>    | <b>\$136,378</b>    |
| <b>NET ASSETS (Fund Balances)</b>         |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Fund balance - District                   | \$3,388,621         | \$3,388,621         | \$3,388,621         | \$3,388,621         | \$3,604,722         | \$3,604,722         | \$3,604,722         | \$3,604,722         | \$3,604,722         | \$3,604,722         | \$3,604,722         | \$3,604,722         |
| Fund balance - Minority Interest in MTMC  | 17,299,217          | 17,299,217          | 17,299,217          | 17,299,217          | 15,427,656          | 15,427,656          | 15,427,656          | 15,427,656          | 15,427,656          | 15,427,656          | 15,427,656          | 15,427,656          |
| Fund balance - District CY                | 161,139             | 140,433             | 133,379             | 216,101             | 60,127              | 104,629             | 155,753             | 188,439             | 221,332             | 245,239             | 295,957             | 268,983             |
| Fund balance - Minority Interest CY       | (1,154,909)         | (1,725,962)         | (1,880,158)         | (1,871,561)         | (525,909)           | (894,679)           | (1,119,273)         | (1,806,973)         | (2,271,306)         | (825,841)           | (632,580)           | (639,038)           |
| <b>Total net assets</b>                   | <b>\$19,694,069</b> | <b>\$19,102,309</b> | <b>\$18,941,059</b> | <b>\$19,032,378</b> | <b>\$18,566,595</b> | <b>\$18,242,327</b> | <b>\$18,068,857</b> | <b>\$17,413,843</b> | <b>\$16,982,403</b> | <b>\$18,451,775</b> | <b>\$18,695,755</b> | <b>\$18,662,323</b> |
| <b>Total Liabilities and net assets</b>   | <b>\$19,898,985</b> | <b>\$19,384,121</b> | <b>\$19,172,087</b> | <b>\$19,290,615</b> | <b>\$18,797,467</b> | <b>\$18,470,060</b> | <b>\$18,302,289</b> | <b>\$17,559,789</b> | <b>\$17,126,384</b> | <b>\$18,598,321</b> | <b>\$18,831,274</b> | <b>\$18,798,701</b> |

**Mark Twain Health Care District**  
**Operating Budget**  
**July 2017 - June 2018**

Mark Twain Health Care District  
 Budget FY 2018

|  | 2017-2018<br>BUDGET | Jul '17        | Aug '17        | Sep '17        | Oct '17        | Nov '17        | Dec '17        | Jan '18        | Feb '18        | Mar '18        | Apr '18        | May '18        | Jun '18        |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Ordinary Income/Expense</b>                         |                     |                |                |                |                |                |                |                |                |                |                |                |                |
| <b>Income</b>  |                     |                |                |                |                |                |                |                |                |                |                |                |                |
| 550.10 · Rental Revenue                                | 310,044             | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         | 25,837         |
| 550.20 · Land Rental Revenue                           | 5,777               | 481            | 481            | 481            | 481            | 481            | 481            | 481            | 481            | 481            | 481            | 481            | 481            |
| 550.30 · MOB Lease Rent                                | 226,600             | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         |
| 560.10 · District Tax Revenue                          | 925,000             | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         | 77,083         |
| 570.10 · Interest Income                               | 11,000              | 917            | 917            | 917            | 917            | 917            | 917            | 917            | 917            | 917            | 917            | 917            | 917            |
| 570.20 · Other Miscellaneous Income                    | 1,250               | 104            | 104            | 104            | 104            | 104            | 104            | 104            | 104            | 104            | 104            | 104            | 104            |
| <b>Total Income</b>                                    | <b>1,479,671</b>    | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> | <b>123,306</b> |
| <b>Expense</b>   |                     |                |                |                |                |                |                |                |                |                |                |                |                |
| 66000 · Payroll Expense                                | 170,400             | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         | 14,200         |
| 710.00 · Insurance                                     | 15,000              | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          |
| 715.23 · Legal Fees                                    | 75,000              | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          | 6,250          |
| 715.24 · Audit Fees                                    | 15,000              | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          |
| 715.25 · Management Consulting Fees                    | -                   | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              |
| 715.26 · Operational Consulting Fees                   | 18,000              | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500          |
| 715.27 · Election Costs                                | 84,500              | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          | 7,042          |
| 720.64 · Accounting Services                           | 77,100              | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          | 6,425          |
| 731.00 · Community Education & Marketing               | 20,000              | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          | 1,667          |
| 734.00 · MOB Rent                                      | 226,600             | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         | 18,883         |
| 737.01 · Valley Springs Repairs                        | 80,000              | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          | 6,667          |
| 740.86 · Dues and Subscriptions                        | 16,200              | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          | 1,350          |
| 740.87 · Outside Training                              | 15,000              | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          |
| 740.88 · Travel, Meals & Lodging                       | 15,000              | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          |
| 740.89 · Office Supplies and Expense                   | 15,000              | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          | 1,250          |
| 740.00 · Other Miscellaneous Expense                   | 8,000               | 667            | 667            | 667            | 667            | 667            | 667            | 667            | 667            | 667            | 667            | 667            | 667            |
| <b>Total Operating Expense</b>                         | <b>850,800</b>      | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  | <b>70,900</b>  |
| <b>Operating Income Before Grants and Sponsorships</b> | <b>628,871</b>      | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  | <b>52,406</b>  |
| <b>716.00 · Sponsorships</b>                           |                     |                |                |                |                |                |                |                |                |                |                |                |                |
| 716.07 · Chronic Disease Program                       | 25,000              | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          | 2,083          |
| 716.09 · High School Scholarship                       | 4,000               | 333            | 333            | 333            | 333            | 333            | 333            | 333            | 333            | 333            | 333            | 333            | 333            |
| 716.15 · Outpatient Telehealth                         | 30,000              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | -              | 30,000         |
| <b>Total Sponsorships</b>                              | <b>59,000</b>       | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>2,417</b>   | <b>32,417</b>  |
| 717.00 · Golden Health Community Grants                | 141,000             | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         | 11,750         |
| <b>Total Sponsorships and Grants</b>                   | <b>200,000</b>      | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>14,167</b>  | <b>44,167</b>  |
| <b>Operating Income after Sponsorships and Grants</b>  | <b>428,871</b>      | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>38,239</b>  | <b>8,239</b>   |
| 735.00 · Depreciation & Amortization                   | 25,157              | 2,325          | 2,325          | 2,325          | 2,325          | 2,325          | 1,934          | 1,933          | 1,933          | 1,933          | 1,933          | 1,933          | 1,933          |
| <b>TOTAL OPERATING INCOME</b>                          | <b>403,714</b>      | <b>35,914</b>  | <b>35,914</b>  | <b>35,914</b>  | <b>35,914</b>  | <b>35,914</b>  | <b>36,305</b>  | <b>36,306</b>  | <b>36,306</b>  | <b>36,306</b>  | <b>36,306</b>  | <b>36,306</b>  | <b>6,306</b>   |

**Balance Sheet Budget**  
July 2017 thru June 2018

| ASSETS   | July 2017           | August 2017         | September 2017      | October 2017        | November 2017       | December 2017       | January 2018        | February 2018       | March 2018          | April 2018          | May 2018            | June 2018           |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>CURRENT ASSETS</b>                              |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Cash and cash equivalents                          | \$986,953           | \$907,783           | \$878,188           | \$802,768           | \$727,348           | \$651,928           | \$1,085,257         | \$1,009,837         | \$919,312           | \$855,009           | \$1,160,706         | \$1,066,403         |
| Umpqua Investments                                 | 704,292             | 705,459             | 706,626             | 707,793             | 708,960             | 710,127             | 711,294             | 712,461             | 713,628             | 714,795             | 715,962             | 717,129             |
| Investments - CDARS                                | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Due from Calaveras County                          | 122,908             | 199,992             | 231,250             | 308,333             | 385,417             | 462,500             | 30,833              | 107,917             | 185,000             | 262,083             | (30,833)            | 46,250              |
| Security Deposit                                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Accrued Interest Receivable                        | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Accounts Receivable (net)                          | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              | 22,500              |
| Prepaid expenses and other                         | 26,114              | 23,914              | 21,714              | 19,514              | 17,314              | 15,114              | 12,914              | 10,714              | 8,514               | 6,314               | 4,114               | 1,914               |
| <b>Total current assets</b>                        | <b>\$1,862,767</b>  | <b>\$1,859,648</b>  | <b>\$1,860,278</b>  | <b>\$1,860,908</b>  | <b>\$1,861,539</b>  | <b>\$1,862,169</b>  | <b>\$1,862,799</b>  | <b>\$1,863,429</b>  | <b>\$1,848,954</b>  | <b>\$1,860,702</b>  | <b>\$1,872,449</b>  | <b>\$1,854,196</b>  |
| Minority Interest in MTMC                          | \$15,046,439        | \$15,096,015        | \$14,990,482        | \$14,851,406        | \$14,821,116        | \$14,888,240        | \$14,955,137        | \$14,924,462        | \$15,019,011        | \$14,908,991        | \$14,840,398        | \$14,865,132        |
| <b>PROPERTY, PLANT AND EQUIPMENT</b>               |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Land and land improvements                         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         | \$1,339,593         |
| Buildings and improvements                         | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           | 4,570,496           |
| Construction in Progress (Valley Springs)          | 374,938             | 401,160             | 427,382             | 453,604             | 479,826             | 506,048             | 532,270             | 558,492             | 1,224,133           | 1,863,550           | 2,502,967           | 3,142,384           |
| Equipment  | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             | 698,157             |
| <b>Total gross PPE</b>                             | <b>\$6,983,184</b>  | <b>\$7,009,406</b>  | <b>\$7,035,628</b>  | <b>\$7,061,850</b>  | <b>\$7,088,072</b>  | <b>\$7,114,294</b>  | <b>\$7,140,516</b>  | <b>\$7,166,738</b>  | <b>\$7,832,379</b>  | <b>\$8,471,796</b>  | <b>\$9,111,213</b>  | <b>\$9,750,630</b>  |
| Accumulated Depreciation                           | (5,368,359)         | (5,370,590)         | (5,372,821)         | (5,375,052)         | (5,377,283)         | (5,379,123)         | (5,380,962)         | (5,382,801)         | (5,384,640)         | (5,386,479)         | (5,388,318)         | (5,390,157)         |
| <b>Net property, plant and equipment</b>           | <b>\$1,614,825</b>  | <b>\$1,638,816</b>  | <b>\$1,662,807</b>  | <b>\$1,686,798</b>  | <b>\$1,710,789</b>  | <b>\$1,735,171</b>  | <b>\$1,759,554</b>  | <b>\$1,783,937</b>  | <b>\$2,447,739</b>  | <b>\$3,085,317</b>  | <b>\$3,722,895</b>  | <b>\$4,360,473</b>  |
| <b>OTHER ASSETS</b>                                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Capitalized Lease Negotiation                      | 262,793             | 271,543             | 280,293             | 289,043             | 297,793             | 306,543             | 315,293             | 324,043             | 332,793             | 341,543             | 350,293             | 359,043             |
| Payroll Clearing                                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Intangible assets                                  | 3,085               | 2,991               | 2,897               | 2,803               | 2,709               | 2,615               | 2,521               | 2,427               | 2,333               | 2,239               | 2,145               | 2,051               |
| <b>Total other assets</b>                          | <b>\$265,878</b>    | <b>\$274,534</b>    | <b>\$283,190</b>    | <b>\$291,846</b>    | <b>\$300,502</b>    | <b>\$309,158</b>    | <b>\$317,814</b>    | <b>\$326,470</b>    | <b>\$335,126</b>    | <b>\$343,782</b>    | <b>\$352,438</b>    | <b>\$361,094</b>    |
| <b>Total assets</b>                                | <b>\$18,789,909</b> | <b>\$18,869,013</b> | <b>\$18,796,757</b> | <b>\$18,690,958</b> | <b>\$18,693,945</b> | <b>\$18,794,738</b> | <b>\$18,895,304</b> | <b>\$18,898,298</b> | <b>\$19,650,830</b> | <b>\$20,198,792</b> | <b>\$20,788,181</b> | <b>\$21,440,896</b> |
| <b>LIABILITIES AND NET ASSETS</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>CURRENT LIABILITIES</b>                         |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Accounts payable and accrued expenses              | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            | \$37,500            |
| Deferred Rental Revenue                            | \$37,974            | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              | 37,974              |
| Deferred Tax Revenue                               | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Security Deposits                                  | \$3,275             | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               | 3,275               |
| Due to MTMC Corporation - rental clearing          | \$77,000            | 74,363              | 71,726              | 69,089              | 66,452              | 63,815              | 61,178              | 58,541              | 55,904              | 53,267              | 50,630              | 47,993              |
| Payroll Liabilities                                | \$8,500             | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               | 8,500               |
| <b>Total current liabilities</b>                   | <b>\$164,249</b>    | <b>\$161,612</b>    | <b>\$158,975</b>    | <b>\$156,338</b>    | <b>\$153,701</b>    | <b>\$151,064</b>    | <b>\$148,427</b>    | <b>\$145,790</b>    | <b>\$143,153</b>    | <b>\$140,516</b>    | <b>\$137,879</b>    | <b>\$135,242</b>    |
| <b>LONG TERM LIABILITIES</b>                       |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Construction Loan                                  | 26,222              | 26,222              | 26,222              | 26,222              | 26,222              | 26,222              | 26,222              | 26,222              | 650,536             | 1,274,848           | 1,899,160           | 2,523,472           |
| <b>NET ASSETS (Fund Balances)</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Fund balance - District                            | \$3,513,335         | \$3,505,835         | \$3,502,085         | \$3,498,335         | \$3,494,585         | \$3,490,835         | \$3,487,085         | \$3,483,335         | \$3,479,585         | \$3,475,835         | \$3,472,085         | \$3,468,335         |
| Fund balance - Designated for Debt Service Reserve | \$3,750             | \$7,500             | \$11,250            | \$15,000            | \$18,750            | \$22,500            | \$26,250            | \$30,000            | \$33,750            | \$37,500            | \$41,250            | \$45,000            |
| Fund balance - Minority Interest in MTMC           | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          | 15,093,957          |
| Fund balance - District CY                         | 35,914              | 71,829              | 107,743             | 143,657             | 179,571             | 215,485             | 251,399             | 287,313             | 323,227             | 359,141             | 395,055             | 430,969             |
| Fund balance - Minority Interest CY                | (47,518)            | 2,058               | (103,475)           | (242,551)           | (272,841)           | (205,717)           | (138,820)           | (169,495)           | (74,946)            | (184,966)           | (253,559)           | (228,825)           |
| <b>Total net assets</b>                            | <b>\$18,599,438</b> | <b>\$18,681,179</b> | <b>\$18,611,560</b> | <b>\$18,508,398</b> | <b>\$18,514,022</b> | <b>\$18,617,452</b> | <b>\$18,720,655</b> | <b>\$18,726,286</b> | <b>\$18,857,141</b> | <b>\$18,783,428</b> | <b>\$18,751,141</b> | <b>\$18,782,181</b> |
| <b>Total Liabilities and net assets</b>            | <b>\$18,789,909</b> | <b>\$18,869,013</b> | <b>\$18,796,757</b> | <b>\$18,690,958</b> | <b>\$18,693,945</b> | <b>\$18,794,738</b> | <b>\$18,895,304</b> | <b>\$18,898,298</b> | <b>\$19,650,830</b> | <b>\$20,198,792</b> | <b>\$20,788,181</b> | <b>\$21,440,896</b> |



**Footnotes:**

- 1) Interest on Construction loan for Valley Springs Clinic is capitalized during construction. Payments in approx. March '18 thru June '18 impact Cash Flow but not the P & L.
- 2) Payments to Aspen Street Architects for services rendered on Valley Springs Clinic project are capitalized. Payments impact Cash Flow but not the P & L.
- 3) Per USDA loan agreement, District must establish one years' payments as a reserve. One tenth per year for ten years. Per Auditor/Loan Facilitator, funds are not required to be separated into a special bank account. Designating the funds in the District's Equity section is sufficient.
- 4) In the event the District decides to **operate** the Valley Springs Clinic, the District would be obligated to pay \$1,200,000 for IT infrastructure and furniture, at the end of construction.

Mark Twain Healthcare District  
Simplified Cash Flow  
February 2018

**CASH RECEIVED**

|                                |    |                |
|--------------------------------|----|----------------|
| Mark Twain Medical Center      | \$ | 23,200         |
| Stockton Cardiology            |    | 6,784          |
| Mark Twain Medical Center      |    | 14,938         |
| Rental Income - Valley Springs |    | -              |
| Jake Koplen                    |    | 481            |
| Calaveras County               |    |                |
| Umpqua Bank                    |    | 264            |
| GHA payments                   |    | -              |
| reimbursement - misc exxpense  |    | -              |
| reimbursement - MTMC utilities |    | 113,788        |
| Total Cash Received in Month   | \$ | <u>159,456</u> |

**Comment**

NOV Pymt-Hospital Lease Agreement  
MOB rental suite 101  
Nov Pymt-MOB rental suites 102,103,104,105  
One Month  
Land Lease - parcel #5  
Property Tax Refund  
Money Market interest/Investments  
Against Expense  
utilities

**CASH PAID OUT**

|                            |    |                  |
|----------------------------|----|------------------|
| IRS/EDD - Payroll & Taxes  |    | 20,227           |
| Check Register             | \$ | <u>253,110</u>   |
| NET CHANGE IN CASH BALANCE | \$ | <u>(113,881)</u> |

See check register for detail

Mark Twain Healthcare District  
Check Register  
February 2018

| Type  | Date       | Num   | Name                                      | Memo                                 | Split                                | Amount      |
|-------|------------|-------|---|--------------------------------------|--------------------------------------|-------------|
| Check | 02/01/2018 | 14416 | CPUD plant maint                          |                                      | -SPLIT-                              | (1,517.79)  |
| Check | 02/01/2018 | 14417 | PG&E 74021406306 SAFMC                    |                                      | 730.77 · Electricity                 | (518.38)    |
| Check | 02/01/2018 | 14418 | PG&E 7568296119 VS Rental                 |                                      | 737.01 · Valley Springs Rental       | (78.96)     |
| Check | 02/01/2018 | 14419 | PG&E 46578486352 VS Clinic # 10           |                                      | 730.77 · Electricity                 | (128.01)    |
| Check | 02/01/2018 | 14420 | PG&E 46995152991 VS Clinic # 9            |                                      | 730.77 · Electricity                 | (189.27)    |
| Check | 02/01/2018 | 14421 | Suburban Propane-Ortho                    |                                      | 730.78 · Natural Gas                 | (290.79)    |
| Check | 02/01/2018 | 14422 | WIPFLI LLP                                |                                      | 715.26 · Operational Consulting      | (18,447.10) |
| Check | 02/01/2018 | 14423 | CCWD                                      |                                      | -SPLIT-                              | (113.56)    |
| Check | 02/01/2018 | 14424 | Amerigas                                  |                                      | -SPLIT-                              | (455.31)    |
| Check | 02/01/2018 | 14425 | Mosbaugh Properties-Arnold                |                                      | -SPLIT-                              | (1,088.33)  |
| Check | 02/01/2018 | 14426 | City of Angels                            |                                      | 730.79 · Water/Sewer                 | (170.40)    |
| Check | 02/01/2018 | 14427 | La Contenta Plaza                         |                                      | 730.79 · Water/Sewer                 | (1,228.37)  |
| Check | 02/01/2018 | 14428 | AT&T 795-2997749                          |                                      | 730.85 · Telephone                   | (80.17)     |
| Check | 02/01/2018 | 14429 | San Andreas Sanitary District-plant maint |                                      | 730.79 · Water/Sewer                 | (8,675.92)  |
| Check | 02/01/2018 | 14430 | Streamline                                | Invoice 96546                        | 740.89 · Office Supplies and Expense | (1,500.00)  |
| Check | 02/01/2018 | 14431 | Kirk Stout                                |                                      | 737.01 · Valley Springs Rental       | (477.96)    |
| Check | 02/02/2018 | 14432 | Archer Norris                             |                                      | -SPLIT-                              | (16,451.00) |
| Check | 02/02/2018 | 14433 | Mark Twain Medical Center                 | RE: PGE ck # 4052846 - Raymond Lemos | 740.89 · Office Supplies and Expense | (452.00)    |
| Check | 02/02/2018 | 14434 | San Andreas Medical & Professional Office |                                      | -SPLIT-                              | (18,853.09) |
| Check | 02/06/2018 | 14435 | Calaveras Telephone                       |                                      | 730.85 · Telephone                   | (405.86)    |
| Check | 02/06/2018 | 14436 | Columbia Communications, Inc.             |                                      | 730.85 · Telephone                   | (664.00)    |
| Check | 02/06/2018 | 14437 | PG&E 71068388090 Pain Mgmt                |                                      | -SPLIT-                              | (621.33)    |
| Check | 02/06/2018 | 14438 | PG&E 89195984003 Cancer/Infusion          |                                      | -SPLIT-                              | (465.85)    |
| Check | 02/06/2018 | 14439 | PG&E 39918320076 Cancer                   |                                      | -SPLIT-                              | (240.70)    |
| Check | 02/06/2018 | 14440 | J.S. West                                 |                                      | 730.78 · Natural Gas                 | (496.06)    |
| Check | 02/07/2018 | 14441 | Aspen Street Architects                   |                                      | 152.92 · CIP - VS Clinic Land Costs  | (37,615.40) |
| Check | 02/07/2018 | 14442 | Streamline                                | Invoice 96546                        | 740.89 · Office Supplies and Expense | (200.00)    |
| Check | 02/07/2018 | 14443 | Paschal Roth Public Affairs               |                                      | -SPLIT-                              | (3,500.00)  |
| Check | 02/08/2018 | 14444 | AT&T OneNet                               |                                      | 730.85 · Telephone                   | (1,492.45)  |
| Check | 02/08/2018 | 14445 | AT&T 0518795579001                        |                                      | -SPLIT-                              | (37.25)     |
| Check | 02/08/2018 | 14446 | AT&T 457-7                                |                                      | 730.85 · Telephone                   | (4.64)      |
| Check | 02/08/2018 | 14447 | PG&E 42630399709 Hospital                 |                                      | 730.78 · Natural Gas                 | (11,679.57) |
| Check | 02/08/2018 | 14448 | PG&E 2306121143-1 ortho                   |                                      | 730.77 · Electricity                 | (500.61)    |
| Check | 02/08/2018 | 14449 | Mark Twain Medical Center                 |                                      | 720.64 · Administrative Services     | (6,055.16)  |
| Check | 02/08/2018 | 14450 | Randy Smart                               |                                      | 740.88 · Travel, Meals & Lodging     | (37.06)     |
| Check | 02/15/2018 | 14451 | CPPA Plant Maint                          |                                      | 730.77 · Electricity                 | (23,003.49) |
| Check | 02/15/2018 | 14452 | Tribble and Ayala                         |                                      | 715.22 · Accounting Fees             | (153.00)    |
| Check | 02/15/2018 | 14453 | Campora Propane                           | Acct # 502288                        | -SPLIT-                              | (835.72)    |
| Check | 02/15/2018 | 14454 | AT&T 754-9362                             |                                      | 730.85 · Telephone                   | (697.62)    |
| Check | 02/15/2018 | 14455 | Archer Norris                             |                                      | -SPLIT-                              | (18,665.95) |
| Check | 02/15/2018 | 14456 | Valley Springs Area Business Assoc.       |                                      | 740.86 · Dues & Subscriptions        | (30.00)     |

Mark Twain Healthcare District  
Check Register  
February 2018

|              |            |       |                                |       |                                      |                     |
|--------------|------------|-------|--------------------------------|-------|--------------------------------------|---------------------|
| Check        | 02/15/2018 | 14457 | Your Type                      |       | 740.89 · Office Supplies and Expense | (180.00)            |
| Check        | 02/15/2018 | 14458 | Clark Pest Control             |       | 737.01 · Valley Springs Rental       | (95.00)             |
| Check        | 02/22/2018 | 14459 | Cardmember Service             |       | 740.89 · Office Supplies and Expense | (63.66)             |
| Check        | 02/28/2018 | 14460 | Mark Twain Hospital Foundation | VOID: | 168 · Suspense                       | 0.00                |
| Check        | 02/28/2018 | 14461 | VMG Health                     |       | 715.26 · Operational Consulting      | (74,283.13)         |
| Check        | 02/28/2018 | 14462 | Kirk Stout                     |       | 737.01 · Valley Springs Rental       | (370.00)            |
| <b>TOTAL</b> |            |       |                                |       |                                      | <u>(253,109.92)</u> |

**Mark Twain Health Care District  
List of Renters and Leases  
February 28, 2018**

3/14/2018

| Name   | Contract Date | Commencement Date | CPI Increase Date | Lease Term | expire date | MOB Suite   | Location   | District Pays Utilities | Type     | Monthly Rent | Sq ft Rate | CAM         | Total        | Sq Ft. | Comments  |
|--|---------------|-------------------|-------------------|------------|-------------|-------------|--|-------------------------|----------|--------------|------------|-------------|--------------|--------|---|
|  |               |                   |                   |            |             | First Floor | 704 Mountain Ranch Rd, Building E                    |                         |          |              |            |             |              |        |   |
| Stockton Cardiology                                  | 8/15/2007     | 8/14/2017         | 7/14/2018         | 5 years    | 8/14/2020   | 101         | see above  | N                       | Office   | \$ 2,839.30  | 2.23       | \$ 552.50   | \$ 3,391.80  | 1,276  | Current thru 02/2018  |
| Multi-Specialty Clinic                               | 9/1/2012      | 9/1/2017          | 8/1/2018          | 5 years    | 9/1/2022    | 102         | see above  | Y                       | Clinic   | \$ 2,768.57  | 2.17       | \$ 552.50   | \$ 3,321.07  | 1,276  | Current thru 02/2018  |
| San Andreas FMC                                      | 9/22/2008     | 1/1/2009          | 5/1/2018          | 5 years    | 7/1/2019    | 103/104     | see above  | Y                       | Clinic   | \$ 7,244.50  | 3.14       | *           | \$ 7,244.50  | 2,304  | Current thru 02/2018  |
| San Andreas FMC                                      | 7/1/2014      | 7/1/2014          | 5/1/2018          | 5 years    | 7/1/2019    | 105         | see above  | Y                       | Office   | \$ 3,870.46  | 2.35       | \$ 552.50   | \$ 4,422.96  | 1,644  | Current thru 02/2018  |
| Total MOB lease income                               |               |                   |                   |            |             |             |  |                         |          | \$ 16,722.83 |            | \$ 1,657.50 | \$ 18,380.33 | 6,500  |   |
| <b>Hospital Lease Agreement w/ Corporation</b>       |               |                   |                   |            |             |             |  |                         |          |              |            |             |              |        |   |
| Mark Twain Medical Center                            | 1/1/1990      | 1/1/1990          |                   | 30 years   | 12/31/2019  |             | 768 Mountain Ranch                                   | Reimburse               | Hospital | \$ 23,200.00 |            | NA          | \$ 23,200.00 |        |   |
| <b>Office Lease</b>                                  |               |                   |                   |            |             |             |  |                         |          |              |            |             |              |        |   |
| San Andreas Medical and Professional Offices (Diede) | 3/1/2007      | 3/1/2007          |                   | 20 years   | 2/28/2027   | First Floor | 704 Mountain Ranch Rd, Building E                    | N                       | Office   | \$ 15,959.70 |            | \$ 2,893.39 | \$ 18,853.09 | 6,500  | Rent increases 3% each year.  |
| <b>Land Lease</b>                                    |               |                   |                   |            |             |             |  |                         |          |              |            |             |              |        |   |
| Jake Koplen  | 5/3/1994      | 5/3/1994          |                   | 50 years   | 5/2/2044    |             | Parcel 5, 700 Mountain Ranch Road, MOB Bldgs A, B, C | Y                       | Land     | \$ 481.42    |            | NA          | \$ 481.42    | NA     | At term of lease Improvements (buildings) become District property. May terminate lease after 35 years and purchase Improvements. |
| San Andreas Medical and Professional Offices (Diede) | 5/20/2004     | 5/20/2004         |                   | 50 years   | 5/19/2054   |             | Parcel 3, Building E (MOB Property)                  | N                       | Land     | \$ 1 / Yr    |            | NA          | \$ 1 / Yr    | NA     | At term of lease Improvements (buildings) become District property. May terminate lease after 35 years and purchase Improvements. |

\* CAM charges included in rent

**Mark Twain Healthcare District**  
**Miscellaneous Exp**  
February 2018

|   | <u>Type</u>     | <u>Date</u> | <u>Num</u> | <u>Name</u>                         | <u>Memo</u>                    | <u>Amount</u>          |
|---|-----------------|-------------|------------|-------------------------------------|--------------------------------|------------------------|
| <b>740.00 - Miscellaneous</b>               |                 |             |            |                                     |                                |                        |
| <b>740.86 - Dues &amp; Subscriptions</b>    |                 |             |            |                                     |                                |                        |
|   | Check           | 02/15/2018  | 14456      | Valley Springs Area Business Assoc. | FY18                           | 30.00                  |
|   | General Journal | 02/28/2018  | 11389      |                                     | amortize 1 mo                  | <u>1,137.51</u>        |
| Total 740.86 - Dues & Subscriptions         |                 |             |            |                                     |                                | 1,167.51               |
| <b>740.88 - Travel, Meals &amp; Lodging</b> |                 |             |            |                                     |                                |                        |
|   | Check           | 02/08/2018  | 14450      | Randy Smart                         | Mileage Jan 2018               | <u>37.06</u>           |
| Total 740.88 - Travel, Meals & Lodging      |                 |             |            |                                     |                                | 37.06                  |
| <b>740.89 - Office Supplies and Expense</b> |                 |             |            |                                     |                                |                        |
|   | Check           | 02/01/2018  | 14430      | Streamline                          | Site Migration Fee-Inv 96064   | 1,500.00               |
|   | Check           | 02/02/2018  | 14433      | Mark Twain Medical Center           | Catered events                 | 452.00                 |
|   | Check           | 02/07/2018  | 14442      | Streamline                          | Monthly member fee - inv 96733 | 200.00                 |
|   | Check           | 02/15/2018  | 14457      | Your Type                           | Inv 190                        | 180.00                 |
|   | Check           | 02/22/2018  | 14459      | Cardmember Service                  | Office Expense/Supplies -      | <u>63.66</u>           |
| Total 740.89 - Office Supplies and Expense  |                 |             |            |                                     |                                | <u>2,395.66</u>        |
| Total 740.00 - Miscellaneous                |                 |             |            |                                     |                                | <u>3,600.23</u>        |
|   |                 |             |            |                                     |                                | <u><b>3,600.23</b></u> |

## **Summary of ad hoc Grants Committee Meeting**

**March 15, 2018 2pm**

- Eleven applications for grant funding requesting \$158,520 were received by the District.
- All applications were for projects within the geographic county.
- The budget for District Grants was \$141,000.
- Requests for salary funding were excluded.
- Seven Grants (64%) were partially or fully funded.
- The committee recommended \$42,925 in funding.
- One program was thought to be so exceptional that it was singled out for possible future partnership (Murphys Senior Center fall prevention program).
- The committee committed to at least one pre-funding site visit.

Respectfully,

Ad Hoc Grants Committee



P. O. Box 95  
San Andreas, CA 95249  
(209) 754-4468 Telephone  
(209) 754-2537 Fax

### **Resolution: 2018 - 05**

#### **Resolution to Build and Operate a New Clinic in Valley Springs as a Free-Standing District Rural Health Clinic**

**WHEREAS:** The Mark Twain Health Care District (MTHCD) is a public agency formed in 1946 for the purpose of providing health care in all of Calaveras County; and

**WHEREAS:** The existing Mark Twain Medical Center (MTMC) Rural Health Clinic (RHC) in Valley Springs is in need of repairs and does not have sufficient space to meet the current community health care needs; and

**WHEREAS:** MTMC has requested that MTHCD participate in building a new clinic in Valley Springs and MTHCD desires to provide more primary care in Calaveras County, a Health Professional Shortage Area (HPSA) and a Medically Underserved Area (MUA); and

**WHEREAS:** A recent feasibility study has concluded that the demand for the clinic exists and the projected financial feasibility is sound; and

**WHEREAS:** MTHCD has spent over \$1.2 million in capital expenditures and has received conditional approval for a USDA Rural Development loan to build a clinic.

**NOW, THEREFORE, the Board of Directors of the Mark Twain Health Care District do resolve as follows:**

**RESOLVED:** The Mark Twain Health Care District will make every effort to meet the additional requirements on the USDA Loan Letter of Conditions.

**RESOLVED:** The MTHCD will engage appropriate consultation and assistance in planning to build and operate a free-standing District Rural Health Clinic in Valley Springs.

**RESOLVED:** The MTHCD directs District staff to develop a budget and operational plan for the Valley Springs RHC and provide updates at regular board meetings.

**PASSED AND ADOPTED** at a regular meeting of the Board of Directors of the Mark Twain Health Care District held on the 28<sup>TH</sup> Day of March 2018, by the following vote:

Ayes:  
Noes:  
Abstain:  
Absent:

#### Mark Twain Health Care District Mission Statement

“Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care”.



| Site Square Footage | sf     |
|---------------------|--------|
| Total               | 96,300 |
| Bldg footprint      | 10,000 |
| Parking & roads     | 38,246 |
| Conc Flatwork       | 3,942  |
| Landscaping         | 44,112 |

**Opinion of Probable Costs**

| Key Project Data Information                      | Total Project | Site   | Building | Other Costs<br>non-grant related | ACTUAL SPEND<br>as of 02-28-18 | OVER/(UNDER) |
|---|---------------|--------|----------|----------------------------------|--------------------------------|--------------|
| Square Footage Totals                             | 10,000        | 96,300 | 10,000   |                                  |                                |              |
| Direct Construction Cost per SQFT                 | 351           |        | 260      |                                  |                                |              |
| Total Construction Cost per SQFT                  | 391           |        | 290      |                                  |                                |              |
| Total Project Cost per SQFT (including Financing) | \$ 546        |        | \$ 389   |                                  |                                |              |

| Direct Construction Cost              |                     |                   |                     |             |             |                       |
|---------------------------------------|---------------------|-------------------|---------------------|-------------|-------------|-----------------------|
| Direct Construction Cost              | \$ 3,475,000        | \$ 875,000        | \$ 2,600,000        |             |             | \$ (3,475,000)        |
| Monument Signs                        | \$ 30,000           | \$ 30,000         | \$ -                |             |             | \$ (30,000)           |
|                                       | \$ -                | \$ -              | \$ -                |             |             |                       |
| <b>Total Direct Construction Cost</b> | <b>\$ 3,505,000</b> | <b>\$ 905,000</b> | <b>\$ 2,600,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ (3,505,000)</b> |

| In-Direct Construction Cost               |                  |                  |                  |             |             |                    |
|---|------------------|------------------|------------------|-------------|-------------|--------------------|
| Labor/Material & Performance Bonds (1.5%) | \$ 52,575        | \$ 13,575        | \$ 39,000        |             |             | \$ (52,575)        |
|   | \$ -             | \$ -             | \$ -             |             |             |                    |
|   | \$ -             | \$ -             | \$ -             |             |             |                    |
| <b>Total In-Direct Construction Cost</b>  | <b>\$ 52,575</b> | <b>\$ 13,575</b> | <b>\$ 39,000</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ (52,575)</b> |

| Construction Contingencies / Escalation              |                     |                     |                     |             |                   |                       |
|--|---------------------|---------------------|---------------------|-------------|-------------------|-----------------------|
|  |                     | 10%                 |                     |             |                   |                       |
| Building Contingency                                 | \$ 347,500          | \$ 87,500           | \$ 260,000          |             | \$ 104,820        | \$ (242,680)          |
|  | \$ -                | \$ -                | \$ -                |             |                   |                       |
| <b>Total Construction Contingencies / Escalation</b> | <b>\$ 347,500</b>   | <b>\$ 87,500</b>    | <b>\$ 260,000</b>   | <b>\$ -</b> | <b>\$ 104,820</b> | <b>\$ (242,680)</b>   |
| <b>Total Construction Budget</b>                     | <b>\$ 3,905,075</b> | <b>\$ 1,006,075</b> | <b>\$ 2,899,000</b> | <b>\$ -</b> | <b>\$ 104,820</b> | <b>\$ (3,800,255)</b> |

| Equipment Budget  |             |             |             |                   |             |                     |
|---|-------------|-------------|-------------|-------------------|-------------|---------------------|
| Furniture Fixtures and Equipment Allowance                | \$ -        |             |             | \$ 462,000        |             | \$ (462,000)        |
| Graphic / Signage / Artwork / Plants                      | \$ -        |             |             |                   |             |                     |
| Nursecall & Code Blue Systems                             | \$ -        |             |             |                   |             |                     |
| Intercom/Public Address/Fixed AV                          | \$ -        |             |             |                   |             |                     |
| Radio Systems   | \$ -        |             |             |                   |             |                     |
| Dictation Systems   | \$ -        |             |             |                   |             |                     |
| Security/Video Surveillance/Access Control                | \$ -        |             |             |                   |             |                     |
| Television  | \$ -        |             |             |                   |             |                     |
| Structured Cabling / IT Allowance                         | \$ -        |             |             | \$ 330,000        |             | \$ (330,000)        |
| PBX -Telecom (includes VM)                                | \$ -        |             |             |                   |             |                     |
| Desktop Devices (Desktops, Laptops, Handhelds & Printers) | \$ -        |             |             |                   |             |                     |
| Network Electronics                                       | \$ -        |             |             |                   |             |                     |
| Software Applications (Installation, Licenses etc.)       | \$ -        |             |             |                   |             |                     |
| Time & Attendance   | \$ -        |             |             |                   |             |                     |
| IT Construction Project Mgmt                              | \$ -        |             |             |                   |             |                     |
| IT Construction 3rd Party Resources                       | \$ -        |             |             |                   |             |                     |
| Other Equipment Costs                                     | \$ -        |             |             |                   |             |                     |
| <b>Total Equipment Budget</b>                             | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 792,000</b> | <b>\$ -</b> | <b>\$ (792,000)</b> |

| Site Square Footage | sf     |
|---------------------|--------|
| Total               | 96,300 |
| Bldg footprint      | 10,000 |
| Parking & roads     | 38,246 |
| Conc Flatwork       | 3,942  |
| Landscaping         | 44,112 |

**Opinion of Probable Costs**

| Key Project Data Information                                       | Total Project       | Site                | Building            | Other Costs<br>non-grant related | ACTUAL SPEND<br>as of 02-28-18 | OVER/(UNDER)          |
|--|---------------------|---------------------|---------------------|----------------------------------|--------------------------------|-----------------------|
| <b>Consultant Fees</b>   |                     |                     |                     |                                  |                                |                       |
| Architect/Engineer Fees  | \$ 312,870          | \$ 78,370           | \$ 234,500          |                                  | \$ 229,453                     | \$ (83,417)           |
| Equipment Planner Fees   | \$ -                | \$ -                |                     |                                  |                                |                       |
| Other Consultant Fees  | \$ -                | \$ -                |                     |                                  | \$ 4,175                       | \$ 4,175              |
| <b>Total Consultant Fees Budget</b>                                | <b>\$ 312,870</b>   | <b>\$ 78,370</b>    | <b>\$ 234,500</b>   | <b>\$ -</b>                      | <b>\$ 233,628</b>              | <b>\$ (79,242)</b>    |
| <b>Administrative Costs</b>  |                     |                     |                     |                                  |                                |                       |
| Permit Fees & Hook ups   | \$ 410,000          | \$ 260,000          | \$ 150,000          |                                  | \$ 7,869                       | \$ (402,131)          |
| IOR/Special Inspections  | \$ -                |                     |                     |                                  |                                | \$ -                  |
| Site Survey, Testing, Boring & Reports                             | \$ 67,500           | \$ 27,500           | \$ 40,000           |                                  | \$ 15,250                      | \$ (52,250)           |
| Testing Services   | \$ 40,000           |                     | \$ 40,000           |                                  |                                | \$ (40,000)           |
| Legal Fees   | \$ 30,000           | \$ 10,000           | \$ 20,000           |                                  | \$ 29,537                      | \$ (463)              |
| Move-in Start-up   | \$ -                |                     |                     | tdb                              |                                | \$ -                  |
| Internal Project Management  | \$ -                |                     |                     |                                  |                                | \$ -                  |
| 3rd Party Project Management                                       | \$ 100,000          | \$ 20,000           | \$ 80,000           |                                  |                                | \$ (100,000)          |
| Other Administrative Costs (includes Commissioning, Auditing, EIR) | \$ -                |                     |                     |                                  |                                |                       |
| <b>Total Administrative Cost</b>                                   | <b>\$ 647,500</b>   | <b>\$ 317,500</b>   | <b>\$ 330,000</b>   | <b>\$ -</b>                      | <b>\$ 52,657</b>               | <b>\$ (594,843)</b>   |
| <b>Land &amp; Site Development</b>                                 |                     |                     |                     |                                  |                                |                       |
| Land Acquisition   | \$ -                |                     |                     | \$ 890,000                       | \$ 903,112                     | \$ 13,112             |
| Off Site Development   | \$ -                | tdb                 |                     |                                  |                                |                       |
| <b>Total Land &amp; Site Development Budget</b>                    | <b>\$ -</b>         | <b>\$ -</b>         |                     | <b>\$ 890,000</b>                | <b>\$ 903,112</b>              | <b>\$ 13,112</b>      |
| <b>Total (Construction+ Equipment + A/E Fees+ Admin Costs)</b>     | <b>\$ 4,865,445</b> | <b>\$ 1,401,945</b> | <b>\$ 3,463,500</b> | <b>\$ 1,682,000</b>              | <b>\$ 1,294,217</b>            | <b>\$ (5,253,228)</b> |
| <b>Owner Reserves</b>  |                     |                     |                     |                                  |                                |                       |
| Owner's Contingency  | \$ 486,545          | \$ 140,195          | \$ 346,350          |                                  |                                |                       |
| Project Escalation - other than construction                       | \$ -                | \$ -                | \$ -                |                                  |                                |                       |
| <b>Total Owner Reserves</b>  | <b>\$ 486,545</b>   | <b>\$ 140,195</b>   | <b>\$ 346,350</b>   | <b>\$ -</b>                      | <b>\$ -</b>                    | <b>\$ -</b>           |
| <b>Total Project Capital Cost excluding Financing</b>              | <b>\$ 5,351,990</b> | <b>\$ 1,542,140</b> | <b>\$ 3,809,850</b> | <b>\$ 1,682,000</b>              | <b>\$ 1,294,217</b>            | <b>\$ (5,253,228)</b> |
| Financing Costs (Final)  | 107,040             | 30,843              | 76,197              |                                  | \$ 16,029                      |                       |
| <b>Total Project Capital Cost including Financing</b>              | <b>\$ 5,459,029</b> | <b>\$ 1,572,982</b> | <b>\$ 3,886,047</b> | <b>\$ 1,682,000</b>              | <b>\$ 1,310,246</b>            | <b>\$ (5,253,228)</b> |

Mark Twain Health Care District  
 Opinion of Probable Cost  
 February 28, 2018

| <b>Row Labels</b>                    | <b>Sum of Amount</b> | <b>OPC Category</b>                    |
|--------------------------------------|----------------------|--|
| Air Permitting Specialists           | 3,200                | Site Survey, Testing, Boring & Reports |
| Archer Norris                        | 7,954                | Legal Fees                             |
| Aspen Street Architects              | 210,533              | Architect/Engineer Fees                |
| Calaveras County Planning Department | 5,806                | Permit Fees & Hook ups                 |
| Calaveras County Public Works        | 425                  | Permit Fees & Hook ups                 |
| California Certified Appraisers      | 500                  | Site Survey, Testing, Boring & Reports |
| Cardmember Service                   | 299                  | Financing Cost                         |
| CCWD                                 | 1,003                | Permit Fees & Hook ups                 |
| CSU Stanislaus                       | 225                  | Permit Fees & Hook ups                 |
| First American Title Company         | 903,112              | Land Acquisition                       |
| Hendrickson Consulting               | 15,730               | Financing Cost                         |
| Kittelson & Associates               | 18,920               | Architect/Engineer Fees                |
| Kleinfelder                          | 9,300                | Site Survey, Testing, Boring & Reports |
| Meyers Nave                          | 21,584               | Legal Fees                             |
| Michael W. Skenfield                 | 4,175                | Other Consultant                       |
| Placer Title Company                 | 410                  | Building Contingency                   |
| Van Lieshout, Patrick                | 104,820              | Site Survey, Testing, Boring & Reports |
| Wiebe Land Surveying                 | 2,250                | Site Survey, Testing, Boring & Reports |
| <b>Grand Total</b>                   | <b>1,310,246</b>     |  |