



THANKS A BUNCH




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Dear Mark Twain Health Care District,

Thank you so much for your contribution to my secondary education, and believing I will be successful in my future endeavors. Your support has made it possible for me to attend a four year university, and has relieved a financial burden off of my back. Thank you again and God bless.

Return Address:
P.O. Box 771
Murphys, CA 95247

Sincerely,

Natalie Huddy

8 August 2017

Ann Radford
Mark Twain Health Care District
PO Box 95
San Andreas, CA 95249

Dear Mark Twain Health Care District,

I would like to sincerely thank you for awarding me this laptop, as it will be incredibly helpful in lifting just one of the upcoming costs that I will be facing this coming fall. Attending UC Davis will be very far from cheap for me, and being given a new computer will save me a good chunk of money that I can apply towards paying for my textbooks.

I am blessed to be pursuing a degree in Neurobiology, Physiology, and Behavior this coming fall. This is only the first step towards my eventual goal of becoming a neurosurgeon. I am aware that the road toward this goal will be long and difficult, but well worth it and extremely personally rewarding in the end. This laptop will have a wonderful impact upon my first steps towards achieving my eventual dream.

Once again, thank you so, so much. Thanks to you, I can finally retire my 5 year old computer and use something that might not freeze up on me constantly!

Sincerely,



Michael Podesta
PO Box 955
Arnold, CA 95223

ACHD Advocate

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From the Desk of Ken Cohen, Executive Director

Member Engagement Matters

Congratulations to Pioneers Memorial Healthcare District and Mayers Memorial Hospital District on achieving Certified Healthcare District status. I had the opportunity to visit the Districts in July and to congratulate the Boards on this accomplishment. My visit also reinforced how essential these Districts are to the two communities they serve in Brawley and Fall Rivers, California respectively. Without the services and programs provided in these geographically remote areas, residents would have to travel between 50-70 miles to receive essential health care locally. The value of these hospitals is particularly important for emergency service and basic medical care. Both Districts also serve as a community hub and have considerable positive economic impacts (source of employment as an example) and with related positive social impacts, as well.





Mayers Memorial Hospital District



Pioneers Memorial Healthcare District

Wellness Summit

ACHD, in collaboration with Stanford Health Improvement Program and WELL For Life, conducted our inaugural Wellness Summit in July. The Summit was well attended with broad staff attendees from nearly 18 Healthcare Districts. I really enjoyed and appreciated the presentations by Fallbrook, Mayers Memorial, Petaluma and Mark Twain Healthcare Districts regarding their wellness initiatives, including collaborations with community partners. Planning is already underway for 2018 Wellness Summit; to prepare for next year's summit, ACHD will host webinars with Stanford Health Improvement Network to provide Healthcare Districts with tools and templates to enhance health while encouraging engagement and assessment of communities served. Additionally, we will continue to showcase District initiatives and network opportunities to share best practices in wellness and prevention. If you attended the Wellness Summit and have not yet provided your feedback, I encourage you to access the survey [here](#), and find more pictures from our event on our [Twitter](#) and [Facebook](#) page.



Board Retreat

The ACHD Board of Directors will be holding its annual strategic planning retreat August 9th, and I believe the outcome will advance the Association's ability to represent our Members and elevate our Districts as role models for all special district governance and accountability. Healthcare Districts play a unique role in the health care system in California, local governance, responsive service, and the commitment to the health and well-being of our communities is a special bond shared by all, whether large or small, urban or rural. Your Association is working hard to assure that Healthcare Districts continue to demonstrate what is best about local government, that our Members can flourish and be admired, and that the resources and support you need is enhanced through our efforts.

See you in September at the Annual Meeting.

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Legislative Update

Little Hoover Commission

ACHD's Advocacy Team continues to engage with the Little Hoover Commission. In response to their recently published [draft recommendations](#) for special districts, including those specific to Healthcare Districts, ACHD submitted [this letter](#). Additionally, the Commission released their formal summary of their Roundtable on Special Districts, held on June 22, 2017, [here](#). The Commission's final report is expected later this summer or early fall.

ACHD Working Group

The ACHD Working Group Healthcare District Law Subcommittee began meeting in July to discuss potential updates and revisions to the Healthcare District enabling act. The first two in-person meetings were a success with representatives from Districts throughout the state, the California Special Districts Association and the District Hospital Leadership Forum participating. The Subcommittee will continue to meet over the next few months. ACHD will continue to keep you updated as progress is made.

Legislative Update

The Legislature adjourned for their month-long Summer Recess on July 21. The policy committee deadline passed in July, and after the Legislature reconvenes on August 21, legislation will be heard in Appropriations committees and/or the Floor of the second house. Here is an update on the key bills ACHD has an active position on:

AB 893 (Garcia, Eduardo, D-Coachella) implements a study on the need for additional residency programs in Imperial County and similarly medically underserved counties. This bill was held in Senate Health Committee. ACHD supports this measure.

AB 979 (Lackey, R-Palmdale) allows special districts to vote on LAFCO representation in a meeting of the county's independent special districts selection committee. This bill is eligible to be heard on the Senate Floor on August 21. ACHD supports this measure.

AB 994 (Muratsuchi, D-Manhattan Beach) authorizes Beach Cities Health District to utilize the design-build process for a construction project on a pilot basis. This bill is eligible to be heard on the Senate Floor on August 21. ACHD supports this measure.

AB 1728 (Committee on Local Government) requires Healthcare Districts to: 1. create and maintain a website, which must include contact information for the district 2. annually adopt a budget 3. annually adopt policies for providing assistance or grant funding to ensure funding is spent on health care services consistent with the mission and purpose of the District. This bill will be heard in the Senate Appropriations Committee on August 21. ACHD supports this measure.

SB 448 (Wieckowski, D-Fremont) streamlines LAFCO review to dissolve districts that are no longer providing public services or never became active after their formation. SB 448 provides an efficient process for LAFCOs to address these districts in a manner that preserves LAFCO resources while ensuring appropriate public discussion. This bill will be heard next by the Assembly Appropriations Committee. Due to recent amendments, ACHD now supports of this measure.

SB 793 (Hill, D-San Mateo) authorizes Peninsula Healthcare District to utilize the design-build process on a pilot basis. This bill will be heard next by the Assembly Appropriations Committee. ACHD supports this measure.

For more bills ACHD has a position on, find our full Legislative Reports on our website, [here](#).

Please contact [Amber King](#) at (916) 266-5207, with questions or comments.

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Healthcare District Engagement Tour Reaches 4,859 Miles Traveled!

ACHD's Senior Legislative Advocate Amber King and Member Services Specialist Sheila Johnston continued their tour of Healthcare Districts! This month, Amber and Sheila visited Last Frontier Healthcare District (Alturas), Surprise Valley Health Care District (Cedarville), Antelope Valley Healthcare District (Lancaster), Tehachapi Valley Healthcare District (Tehachapi) and Redbud Healthcare District (Clearlake). Our road trip to California's Healthcare



Views From the Road!

Districts has been a great opportunity for the ACHD team to see our Districts in action and meet key players in advancing community health. We will continue visiting Districts over the next few months; remember to follow our road trip on [Twitter](#) and [Facebook](#)!



Surprise Valley Healthcare District
(Cedarville)



Tehachapi Valley Healthcare
District (Tehachapi)



Redbud Healthcare District
(Clearlake)



Antique wheelchair, Tehachapi
Valley Healthcare District
(Tehachapi)



Surprise Valley Healthcare
District (Cedarville)



Last Frontier Healthcare District
(Alturas)



Last Frontier Healthcare District
(Alturas)



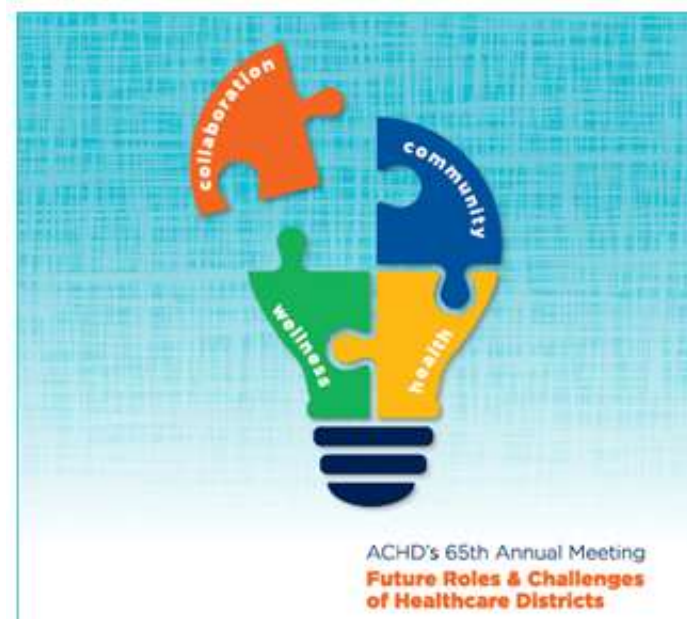
Antelope Valley Healthcare
District (Lancaster)



Antelope Valley Healthcare District
(Lancaster)

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Don't Forget to Register for Annual Meeting!



The Association's Education Committee has planned the 65th Annual Meeting with a focus on preparing Healthcare Districts for the challenges ahead and the role of District's in the face of change. Our program is designed to inspire innovation and motivate Districts to prepare for the future.

Newly elected, as well as experienced trustees and executives will want to attend our Annual Meeting. Networking with colleagues and sharing best practices will help elevate Healthcare District performance to the next level. This year's meeting will include wellness activities that will create a new level of energy!

Join us for what will be our best educational event ever!

Our Annual Meeting will take place September 12-September 14, 2017, at the [Kona Kai Resort and Spa](#) in San Diego.

[Register for Annual Meeting Here.](#)

[Make Hotel Reservations Here.](#)

[Click here for a schedule of events.](#)

Costs:

- Member: \$800/attendee
- Non-Member: \$1500/attendee
- Guest of Member: \$250 (Meals only)

- Guest of Non-Member: \$750 (Meals Only)

Note: Registration fees include all meals.

Please contact [Sheila Johnston](#) with any questions or concerns. We hope to see you there!

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In Case You Missed It... Healthcare District News from Around the State



Assemblyman Devon Mathis visits Northern Inyo Healthcare District

Devon Mathis, Inyo County's representative in the State Assembly, toured Northern Inyo Healthcare District in late June. In meeting with the district's leadership, Mathis got a first-hand look at the advances the District has made in improving access to modern technology and provider services during the last year. [Click here](#) to read the full article.

Marin General gets anonymous donation of \$10M for new hospital campus

The Marin General Hospital Foundation this week received a \$10 million gift from an anonymous local family.

The Marin-based family foundation has given to other health care organizations but is a first-time donor to this hospital. This donation will go toward the hospital's \$535 million renovation, which is a part of the effort to meet seismic safety regulations required by 2030. [Click here](#) to read the full article.

New Executive Director at Mark Twain Health Care District has a plan for the future

Dr. Randall Smart is the new executive director of the Mark Twain Health Care District. Stepping in for interim Executive Director Larry Blitz on June 25, Smart is ready to merge his 35-plus years of experience in the health care field to take the Calaveras County hospital district into the future of medical care. [Click here](#) to read the full article.

New machine funded by Desert Healthcare District helps local prostate cancer patients

A local prostate cancer patient was the the first in the Coachella Valley to receive a new form of cancer treatment previously unavailable in the region. The patient, whose name is being withheld for privacy reasons, received his first treatment utilizing the Spectra Optia technology Friday morning at LifeStream Blood Bank's La Quinta Donor Center. [Click here](#) to read the full article.

Local city aims to get fit with local wellness park (Heffernan Memorial Healthcare District)

A ceremony was held for a new wellness park that provides the community with access to exercise equipment anytime of the day. "We're fighting obesity, we have some of the highest

rates of childhood obesity in the country," said Ben Hueso, California State Senator. [Click here](#) to read the full article.

Desert Healthcare District gives \$2 million for homeless services, closing gap in funding for new west valley program

The Desert Healthcare District is now invested in fighting homelessness. The district board voted 5-0 to give \$2 million to a new collective fund to support homeless services, and to start seeking other donations.

And for any cities that give \$103,000 to the new West Valley Housing Navigation Program, the district has promised matching funds. [Click here](#) to read the full article.

70 Strong: Sequoia Healthcare District program aims to engage, help seniors

At 88, Surlene Grant is the kind of person the Sequoia Healthcare District and Peninsula Family Service are targeting with a new program to help seniors live more fulfilling lives. [Click here](#) to read the full article.

More mobile health services coming to Mountain View

Responding to rising levels of homelessness and poor access to health care among the North County's neediest residents, the El Camino Healthcare District has approved more than \$1.3 million in grants this year to fund mobile health services including primary and mental health care in Mountain View and Sunnyvale. [Click here](#) to read the full article.

Pioneers Memorial offers new radiology technology

Pioneers Memorial Healthcare District purchased an additional new radiology device that will provide better diagnoses and treat many forms of cancer, gastrointestinal and genitourinary disorders, and other traumatic injuries for Imperial Valley families. [Click here](#) to read the full article.

AV Hospital Implants First Leadless Pacemaker in the Antelope Valley

Cardiologists at Antelope Valley Hospital Institute for Heart & Vascular Care became the first in the area to implant a leadless pacemaker. The initial procedure was performed on a 79-year-old patient yesterday by Dr. Sameh Gadallah, AVH's cath lab medical director. [Click here](#) to read the full press release.

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Healthcare District Data Project

ACHD is in the process of creating and updating our Healthcare District database to be better positioned to rapidly respond to requests for information.

ACHD has hired Andrea Lopez, a doctoral student of Public Health at the University of California, Merced, to collect a comprehensive data set on each Healthcare District. Andrea will

compile data relating to communities served, types of services a District provides, financials, transparency practices, and election data. In addition to finding data through online databases, she will contact Healthcare District CEOs to ask for any information unable to find on the internet.

Thank you for your cooperation as we move forward with this project. Andrea is looking forward to speaking with you!

Please feel free to contact [Sheila Johnston](#) with any questions or concerns regarding this matter.

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Resources

[Legislative Reports](#)

[ACHD Message](#)

[Certified Healthcare District](#)

[Board Self-Assessment Tool](#)

[CEO Evaluation](#)

[Californians Allied for Patient Protection](#)

Connect with ACHD on social media



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San Andreas, CA 95249
(209) 754-4468 Telephone
(209) 754-2537 Fax



Mark Twain Health Care District

August 4, 2017

Bob Diehl, CEO / President
Mark Twain Medical Center
768 Mountain Road
San Andreas, CA 95249

RE: Proposed Capital Expenditures for the Mark Twain Hospital

Dear Bob,

I am writing about the proposed capital expenditures that Mark Twain Medical Center ("MTMC") recently provided to one of our Board members.

MTMC, as Tenant under the Lease Agreement for the Hospital, dated January 1, 1990, as amended (the "Lease"), has the obligation under Section 4.4(a) to obtain the prior written consent of the District, as Landlord, for any alteration, addition or improvement to the Leased Premises (comprised of the Hospital and the "Other Premises" and "Additional Premises" as defined in the Lease) that will have an economic life exceeding the term of the Lease by more than five (5) years and for which the lower of book value or fair market value at the end of the Lease term will be at least One Hundred Thousand Dollars (\$100,000).

In addition, under Section 3.6(b) of the Lease, MTMC and the District have to agree in writing to add any off-campus site (such as the Angels Camp clinic in the proposed capital expenditures list) to the Leased Premises (whether as an "Other Premises" or as an "Additional Premises").

Given that the end of the Lease term is not very far off, the likelihood of any proposed capital expenditure meeting the requirements for District approval under Section 4.4(a) of the Lease increases. And it seems clear that the District has to approve the inclusion of the Angels Camp clinic in the Leased Premises.

Thus, the District requests that, for each of the proposed capital expenditures on the attached list, MTMC provide the District with MTMC's assessment as to whether or not each of the proposed capital expenditures require the District's approval under Section 4.4(a) of the Lease, along with enough supporting information (such as the estimated economic life and estimated book and fair market values at Lease end of each item) for the District to evaluate whether its approval is required. Please provide this information to the District by no later than Friday, August 25, 2017.

The District appreciates your prompt attention to this matter.

Very truly yours,

Randy Smart, MD
Executive Director

Mark Twain HealthCare District Mission Statement

"Through community collaboration, we serve as the stewards of a community health system that ensures our residents have the dignity of access to care that provides high quality, professional and compassionate health care".

Opinion of Probable Costs

Key Project Data Information	Total Project	Site	Building	Other Costs non-grant related	ACTUAL SPEND	OVER/(UNDER)
Square Footage Totals	19,800	147,222	19,800			
Direct Construction Cost per SQFT	248	3.74	220			
Total Construction Cost per SQFT	276	4.14	245			
Total Project Cost per SQFT (including Financing)	\$ 350	\$ 7.18	\$ 297			
Direct Construction Cost						
Direct Construction Cost	\$ 4,856,555	\$ 500,555	\$ 4,356,000			\$ (4,856,555)
Monument Signs	\$ 50,000	\$ 50,000	\$ -			\$ (50,000)
	\$ -	\$ -	\$ -			\$ -
Total Direct Construction Cost	\$ 4,906,555	\$ 550,555	\$ 4,356,000	\$ -	\$ -	\$ (4,906,555)
In-Direct Construction Cost						
Labor/Material & Performance Bonds (1.5%)	\$ 73,598	\$ 8,258	\$ 65,340			\$ (73,598)
	\$ -	\$ -	\$ -			\$ -
	\$ -	\$ -	\$ -			\$ -
Total In-Direct Construction Cost	\$ 73,598	\$ 8,258	\$ 65,340	\$ -	\$ -	\$ (73,598)
Construction Contingencies / Escalation						
				10%		
Building Contingency	\$ 485,655	\$ 50,055	\$ 435,600		\$ 104,820	\$ (380,835)
	\$ -	\$ -	\$ -			
Total Construction Contingencies / Escalation	\$ 485,655	\$ 50,055	\$ 435,600		\$ 104,820	\$ (380,835)
Total Construction Budget	\$ 5,465,809	\$ 608,869	\$ 4,856,940	\$ -	\$ 104,820	\$ (5,360,989)
Equipment Budget						
Group I - Fixed Medical Equipment	\$ -					
Group II - Major Movable Medical Equipment	\$ -					
Group III - Minor Movable Medical Equipment	\$ -					
Group IV- Instruments (relocation of med dispensers)	\$ -					
Food Service Equipment	\$ -					
Furniture Fixtures and Equipment Allowance	\$ -			\$ 700,000		\$ (700,000)
Graphic / Signage / Artwork / Plants	\$ -					
Nursecall & Code Blue Systems	\$ -					
Intercom/Public Address/Fixed AV	\$ -					
Radio Systems	\$ -					
Dictation Systems	\$ -					
Security/Video Surveillance/Access Control	\$ -					
Television	\$ -					
Structured Cabling / IT Allowance	\$ -			\$ 500,000		\$ (500,000)
PBX -Telecom (includes VM)	\$ -					
Desktop Devices (Desktops, Laptops, Handhelds & Printers)	\$ -					
Network Electronics	\$ -					
Software Applications (Installation, Licenses etc.)	\$ -					
Time & Attendance	\$ -					
IT Construction Project Mgmt	\$ -					
IT Construction 3rd Party Resources	\$ -					
Other Equipment Costs	\$ -					
Total Equipment Budget	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ (1,200,000)

Opinion of Probable Costs

Key Project Data Information	Total Project	Site	Building	Other Costs non-grant related	ACTUAL SPEND	OVER/(UNDER)
Consultant Fees						
Architect/Engineer Fees	\$ 370,429	\$ 30,443	\$ 339,986		\$ 184,474	\$ (185,956)
Equipment Planner Fees	\$ -	\$ -				
Other Consultant Fees	\$ -	\$ -			\$ 4,175	\$ 4,175
Total Consultant Fees Budget	\$ 370,429	\$ 30,443	\$ 339,986	\$ -	\$ 188,649	\$ (181,781)
Administrative Costs						
Permit Fees & Hook ups	\$ 410,000	\$ 260,000	\$ 150,000		\$ 7,459	\$ (402,541)
IOR/Special Inspections	\$ -					
Site Survey, Testing, Boring & Reports	\$ 67,500	\$ 27,500	\$ 40,000		\$ 15,250	\$ (52,250)
Testing Services	\$ 40,000		\$ 40,000			
Legal Fees	\$ 30,000	\$ 10,000	\$ 20,000		\$ 21,584	\$ (8,416)
Move-in Start-up	\$ -			tbd		
Internal Project Management	\$ -					
3rd Party Project Management	\$ 45,000	\$ 5,000	\$ 40,000			\$ (45,000)
Other Administrative Costs (includes Commissioning, Auditing, EIR)	\$ -					
Total Administrative Cost	\$ 592,500	\$ 302,500	\$ 290,000	\$ -	\$ 44,293	\$ (508,207)
Land & Site Development						
Land Acquisition	\$ -			\$ 890,000	\$ 903,112	\$ 13,112
Off Site Development	\$ -	tbd				
Total Land & Site Development Budget	\$ -	\$ -		\$ 890,000	\$ 903,112	\$ 13,112
Total (Construction+ Equipment + A/E Fees+ Admin Costs)	\$ 6,428,738	\$ 941,812	\$ 5,486,926	\$ 2,090,000	\$ 1,240,874	\$ (7,237,864)
Owner Reserves						
		10% site, 5% Building				
Owner's Contingency	\$ 368,527	\$ 94,181	\$ 274,346			\$ (368,527)
Project Escalation - other than construction	\$ -	\$ -	\$ -			
Total Owner Reserves	\$ 368,527	\$ 94,181	\$ 274,346	\$ -	\$ -	\$ (368,527)
Total Project Capital Cost excluding Financing	\$ 6,797,265	\$ 1,035,993	\$ 5,761,272	\$ 2,090,000	\$ 1,240,874	\$ (7,606,391)
Financing Costs (Final)	135,945	20,720	115,225		\$ 16,029	(119,916)
Total Project Capital Cost including Financing	\$ 6,933,211	\$ 1,056,713	\$ 5,876,498	\$ 2,090,000	\$ 1,256,903	\$ (7,726,308)

Row Labels	Sum of Amount	OPC Category
Air Permitting Specialists	3,200	Site Survey, Testing, Boring & Reports
Aspen Street Architects	165,554	Architect/Engineer Fees
Calaveras County Planning Department	5,806	Permit Fees & Hook ups
Calaveras County Public Works	425	Permit Fees & Hook ups
California Certified Appraisers	500	Site Survey, Testing, Boring & Reports
Cardmember Service	299	Financing Cost
CCWD	1,003	Permit Fees & Hook ups
CSU Stanislaus	225	Permit Fees & Hook ups
First American Title Company	903,112	Land Acquisition
Hendrickson Consulting	15,730	Financing Cost
Kittelson & Associates	18,920	Architect/Engineer Fees
Kleinfelder	9,300	Site Survey, Testing, Boring & Reports
Meyers Nave	21,584	Legal Fees
Michael W. Skenfield	4,175	Other Consultant
Van Lieshout, Patrick	104,820	Building Contingency
Wiebe Land Surveying	2,250	Site Survey, Testing, Boring & Reports
Grand Total	1,256,903	