

EIGHTH ANNUAL
DORIS BARGER GOLF OUTING

June 8, 2015

5/28

May 19, 2015

Peter Oliver, MD.
Mark Twain Health Care District
768 Mountain Ranch Rd
San Andreas, CA. 95249

Dear Peter Oliver:

Thank you for your donation of \$2,500 as our Gold Sponsorship at the 8th Annual Doris Barger Golf Outing. The proceeds of this event go towards supporting Women's Health while honoring long-time supporter Doris Barger.

Your donation and support are greatly appreciated and will help Mark Twain Medical Foundation support the Mark Twain Medical Center in its campaign to build a new medical center in Angels Camp.

The Foundation acknowledges your generous donation.

Sincerely,



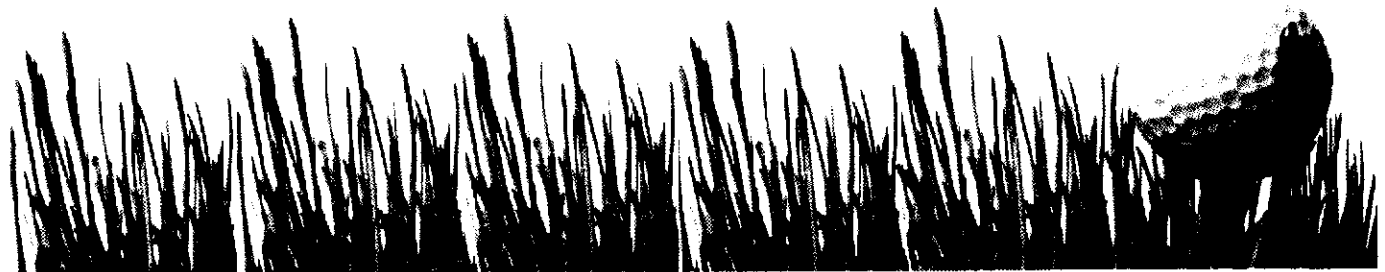
Peggy Harrington Lucas
VP of Philanthropy

PHL/pmj

Gift: \$2,500
Dated: 5/13/2015
Check # 12981

Please consult your tax preparer or attorney for applicability of this donation. Tax ID #68-0023507 501(c)3

 **Mark Twain
Medical Center Foundation.** 768 Mountain Ranch Road, San Andreas, CA 95249 • 209-754-2603



pinion

ATTACHMENT B

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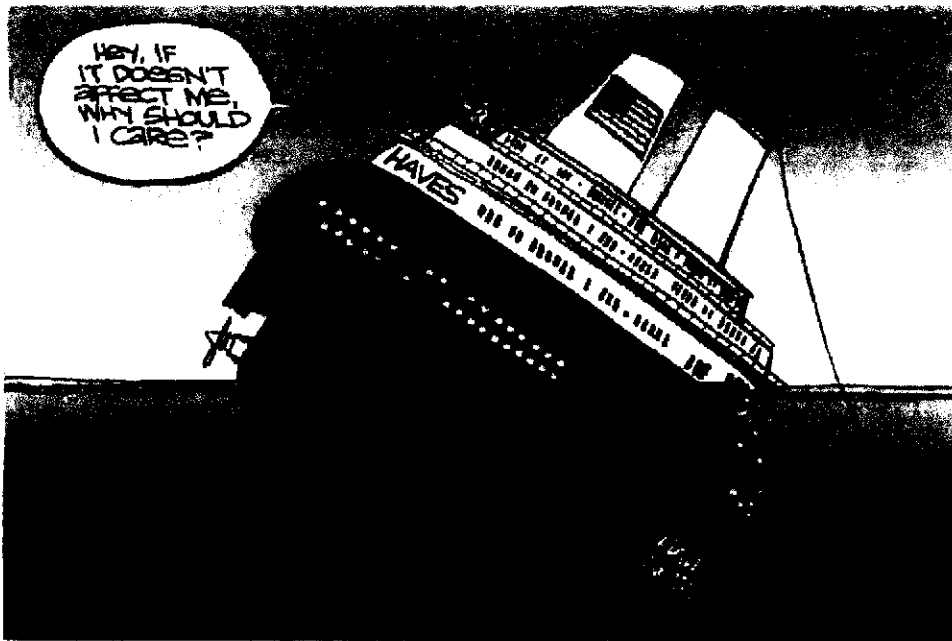
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LETTERS TO THE EDITOR

Praise for Animal Services Division manager Henning Schreiber

I wanted to give a shout-out to Henning Schreiber, Calaveras County Animal Services manager. I know him personally and he is one of the most loving people when it comes to animals. He has done wonders for the shelter with what he has to work with. I am a huge advocate of no-kill and trap, neuter and release and belong to a lot of organizations that aspire toward that. Henning and his people have done whatever they can to attain that and, considering what has transpired over the years, his 85 percent (success rate) is great. Perhaps it might be well for someone like (letter writer) Eileen McFall to sit down and talk with him and his staff to become knowledgeable about what they are doing to save animals. The network of animal organizations is out

Mark Twain Heart Center is an asset

I recently had reason to visit the new Heart Center at Mark Twain Medical Center as an outpatient. I would like our general population to know what a great asset the center is to our county. The speed of care and the courtesy that I met with was outstanding. Efficiency, kindness and humor all went to make my visit comfortable and nonthreatening.

I write this with the hope that all future patients will have the same experience and I thank you, Mark Twain Medical Center.

Janyce Maund
San Andreas

Ask more questions about the proposed Redskins name ban

You had an article on Friday, May 8, that was titled "State votes to require Calaveras

A similar bill was passed a few years back and was vetoed by the governor. Why doesn't the reporter who wrote this article do some investigating about the author of AB 30 and why he introduced the bill. He is from Watsonville and does not even have any schools with the mascot of a Redskin. Why did he bring the young man from Jackson to an Assembly committee meeting?

Recent history shows that this same group tried to get a similar bill passed in Washington, D.C., but it failed in the House of Representatives. They then convinced the president to go after the trademark of the Washington Redskins National Football League team. Why did they bring this bill to California versus taking it to another state? What the state Assembly and Senate should do is bring the tribal leaders of all the Indian tribes in California and have them take a vote on the use of the Redskin name as a mascot.

The Calaveras Commission on Aging
would like to thank

Mark Twain Healthcare District
for their sponsorship and participation in
World Elder Abuse Awareness Day

Phil Sherwood

Phil Sherwood - Chairman

June 15, 2015

Date



Mark Twain Health Care District

768 Mountain Ranch Road
P.O. Box 668
San Andreas, CA 95249
209 754-4468 Telephone
Fax (209) 754-2675

Summary June 3, 2015

Cardiac Testing Presentation by Dr. Virgilio

Attendance was 24 plus staff. Of the 24 in attendance there were 17 surveys turned in with the following results;

Please take a moment to tell us how you liked this event and how we can improve on it. On a scale of 1-10 with 10 being the best please circle the number that best describes your experience.

Over all how did you like this event? 1 2 3 4 5 6 7 8 9 10

14 selected an experience of 10
1 selected an experience of 9
2 selected an experience of 8

Comments included; Great speaker, informative information, very knowledgeable, very polished, Dr. V. is truly passionate about cardiology, excellent & informative, excellent overview. One survey suggested getting more information on cardiac issues in our local population.

Was the facility adequate? 1 2 3 4 5 6 7 8 9 10

15 selected an experience of 10
2 selected an experience of 9

Comments included: Very comfortable, delightful,

What would you like to see done differently?

Suggestions: Extend offer to more staff, serve the dinner a little earlier in the meeting, perhaps a little shorter talk, add a dessert.

Considering future educational forums what topics would you like to see presented:

Cancer, Management of ESLD, topics in geriatric care, case presentations about successes and failures of ESI in Neck and lumbers and when to refer to surgeon or brachio therapy, DM updates, Psyche, diabetes, dealing with narcotic addicted parents, diagnostic imaging, HTN, end state CHF DM Management, evaluation pain, orthopedic test for different injuries to do on exam, ICD-10, COPD, pulmonary.

Mark Twain Health Care District
Budget Overview
 July 2014 through June 2015

Mark Twain Health Care District
 Budget FY 2016

	2015-2016 BUDGET <i>thru June 2016</i>	2014-2015 BUDGET <i>thru April 2015</i>	2014-2015 BUDGET <i>thru June 2015</i>
Ordinary Income/Expense			
Income			
550.10 · Rental Revenue	310,044	258,370	310,044
550.20 · Land Rental Revenue	5,777	4,814	5,777
550.30 · MOB Lease Rent	220,000	175,868	211,041
560.10 · District Tax Revenue	850,000	676,667	812,000
570.10 · Interest Income	11,000	9,167	11,000
570.20 · Other Miscellaneous Income	1,250	1,042	1,250
Total Income	1,398,071	1,125,928	1,351,112
Expense			
66000 · Payroll Expense	21,000	-	-
710.00 · Insurance	12,900	10,750	12,900
715.23 · Legal Fees	25,000	12,500	15,000
715.24 · Audit Fees	12,000	10,000	12,000
715.25 · Management Consulting Fees	73,920	61,600	73,920
715.26 · Operational Consulting Fees	10,000	16,667	20,000
720.64 · Accounting Services	74,842	67,428	80,913
730.00 · Utilities	595,000	473,667	568,400
731.00 · Community Education & Marketing	15,000	12,500	15,000
734.00 · MOB Rent	216,285	174,988	209,985
735.00 · Valley Springs Payment	-	-	-
740.86 · Dues and Subscriptions	10,000	12,500	15,000
740.88 · Travel, Meals & Lodging	7,500	6,250	7,500
740.00 · Miscellaneous	7,000	5,833	7,000
Total Operating Expense	1,080,446	864,683	1,037,618
Operating Income Before Programs & Events	317,625	261,245	313,494
716.00 · Programs and Events			
716.01 · Pink in the Night	7,500	6,250	7,500
716.02 · Health Fair	40,000	33,333	40,000
716.03 · Health Education Forum	3,000	3,000	3,000
716.07 · Chronic Disease Program	20,000	20,000	20,000
716.08 · Respite Care Program	20,000	20,000	20,000
716.09 · Technology for Students	4,000	4,000	4,000
716.10 · Miscellaneous	12,000	10,000	22,000
716.12 · Golden Health Awards	40,000	40,000	40,000
716.13 · Foundation Sponsorships	4,000	3,333	4,000
716.14 · Community Sponsorships	15,000	12,500	5,000
716.15 · Outpatient Telehealth	30,000	25,000	30,000
Total Programs & Events	195,500	177,416	195,500
Operating Income After Programs & Events	122,125	83,829	117,994
735.00 · Depreciation & Amortization	106,548	98,063	117,959
TOTAL OPERATING INCOME	15,577	(14,234)	35

Mark Twain Health Care District
Budget FY 2016

Ordinary Income/Expense

Income	
550.10 · Rental Revenue	310,044
550.15 · Valley Springs Revenue	223,080
550.20 · Land Rental Revenue	5,777
550.30 · MOB Lease Rent	220,000
560.10 · District Tax Revenue	865,000
570.10 · Interest Income	11,000
570.20 · Other Miscellaneous Income	1,250
Total Income	1,413,071

Expense	
66000 · Payroll Expense	21,000
710.00 · Insurance	12,900
715.23 · Legal Fees	25,000
715.24 · Audit Fees	12,000
715.25 · Management Consulting Fees	73,920
715.25 · Operational Consulting Fees	10,000
720.64 · Accounting Services	74,842
730.00 · Utilities	586,000
731.00 · Community Education & Marketing	15,000
734.00 · MOB Rent	216,285
736.00 · Valley Springs Debt Service	15,750
740.86 · Dues and Subscriptions	222,773
740.88 · Travel, Meals & Lodging	10,000
740.00 · Miscellaneous	7,500
Total Operating Expense	1,071,446

Operating Income Before Programs & Events

716.00 · Programs and Events	341,625
716.01 · Pink in the Night	314,468
716.02 · Health Fair	306,246
716.03 · Health Education Forum	307,566
716.07 · Chronic Disease Program	308,560
716.08 · Respite Care Program	309,203
716.09 · Technology for Students	
716.10 · Miscellaneous	
716.12 · Golden Health Awards	
716.13 · Foundation Sponsorships	
716.14 · Community Sponsorships	
716.15 · Outpatient Telehealth	
Total Programs & Events	1,977,650

Operating Income After Programs & Events

735.00 · Depreciation & Amortization

TOTAL OPERATING INCOME

Income Available for Debt Service
Estimated Debt Service
Debt Service Coverage Ratio

Mark Twain Health Care District
Budget Overview
July 2015 through June 2021

	2015-2016 BUDGET	2016-2017 BUDGET	2017-2018 BUDGET	2018-2019 BUDGET	2019-2020 BUDGET	2020-2021 BUDGET	2014-2015 BUDGET	RATE OF INCREASE
Income	310,044	310,044	310,044	310,044	310,044	310,044	310,044	0%
Expense	1,071,446	1,346,083	1,494,169	1,528,490	1,584,011	1,600,780	1,037,618	5%
Total Income	1,413,071	1,860,551	1,800,415	1,836,056	1,872,571	1,909,983	1,351,112	unchanged
Operating Income Before Programs & Events	341,625	314,468	306,246	307,566	308,560	309,203	313,494	5%
Operating Income After Programs & Events	146,125	116,708	106,147	105,047	103,536	101,585	117,994	2%
TOTAL OPERATING INCOME	38,577	(123,176)	(200,405)	(201,505)	(203,016)	(204,967)	35	
Income Available for Debt Service	339,788	444,147	444,047	443,047	441,536	439,585		
Estimated Debt Service	223,080	338,000	338,000	338,000	338,000	338,000		
Debt Service Coverage Ratio	1.52	1.31	1.31	1.31	1.31	1.30		

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06/15/15

Accrual Basis

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
710.00 - Insurance					
710.81 - Insurance - D & O					
General Journal	07/31/2014	1065		Estimate accrual 1/12 of 812,000 per Ca...	1,131.26
General Journal	08/31/2014	1063			1,131.26
General Journal	09/30/2014	1068			1,131.26
General Journal	10/31/2014	1071			1,131.26
General Journal	11/30/2014	1076			1,131.26
General Journal	12/31/2014	1077			1,131.26
General Journal	01/31/2015	1078			1,131.26
General Journal	02/28/2015	1085			1,131.26
General Journal	03/31/2015	1085			1,131.26
General Journal	04/30/2015	1086			1,131.26
Total 710.81 - Insurance - D & O					11,312.60
Total 710.00 - Insurance					11,312.60
715.00 - Professional Fees					
715.22 - Accounting Fees					
Check	02/11/2015	12880	Tribble and Ayala	Payroll service	93.10
Check	03/10/2015	12922	Tribble and Ayala	Payroll service	87.50
Check	04/14/2015	12959	Tribble and Ayala	Payroll service	157.50
Total 715.22 - Accounting Fees					338.10
715.23 - Legal Fees					
Check	07/09/2014	12599	Meyers Nave	inv 2014060009/10	1,825.43
Check	09/03/2014	12654	Meyers Nave	inv 2014070151	144.69
Check	11/03/2014	12739	Meyers Nave	inv 2014090636	1,239.53
Check	12/02/2014	12768	Meyers Nave	inv 20140355	1,239.53
Check	12/30/2014	12802	Meyers Nave	inv 2014110568	1,676.33
Check	01/28/2015	12840	Meyers Nave	inv 2014120380/381	3,364.56
Check	02/25/2015	12890	Meyers Nave	inv 2015010276, 2015010277	5,828.78
Check	03/25/2015	12932	Meyers Nave	inv 2015020148, 2015020147	1,112.86
Check	04/14/2015	12966	Meyers Nave	inv 2015030110, 2015030112	5,513.03
Total 715.23 - Legal Fees					21,944.74
715.24 - Audit Fees					
Check	10/08/2014	12712	TCA Partners, LLP	FY2014 Audit Fees	8,550.00
Check	12/09/2014	12782	TCA Partners, LLP	FY2014 Audit Fees	2,240.00
Total 715.24 - Audit Fees					10,790.00
715.25 - Management Consulting					
Check	07/09/2014	12598	Productivity Plus Systems	June 16-30, 2014	3,080.00
Check	07/21/2014	12607	Productivity Plus Systems	July 1-15, 2014	3,080.00
Check	08/06/2014	12624	Productivity Plus Systems	July 16-31, 2014	3,080.00
Check	08/22/2014	12651	Productivity Plus Systems	August 4 - 11, 2014	3,080.00
Check	09/03/2014	12663	Productivity Plus Systems	August 12 - 25, 2014	3,080.00
Check	09/16/2014	12683	Productivity Plus Systems	Sept 1 - 8, 2014	3,080.00
Check	10/01/2014	12693	Productivity Plus Systems	Sept 16-30, 2014	3,080.00
Check	10/21/2014	12715	Productivity Plus Systems	Oct 1 - 15, 2014	3,080.00
Check	11/03/2014	12734	Productivity Plus Systems	Oct 16-31, 2014	3,080.00
Check	11/19/2014	12750	Productivity Plus Systems	Nov 1 - 15, 2014	3,080.00
Check	12/02/2014	12756	Productivity Plus Systems	Nov 15-30, 2014	3,080.00
Check	12/30/2014	12801	Productivity Plus Systems	Dec 1-15, 2014	3,080.00
Check	01/07/2015	12818	Productivity Plus Systems	Dec 16-31, 2014	3,080.00
Check	01/20/2015	12829	Productivity Plus Systems	Jan 1-15, 2015	3,080.00
Check	02/03/2015	12841	Productivity Plus Systems	Jan 16-31, 2015	3,080.00
Check	02/24/2015	12885	Productivity Plus Systems	Feb 1 - 15, 2015	3,080.00
Check	03/04/2015	12897	Productivity Plus Systems	Feb 16-28, 2015	3,080.00
Check	03/18/2015	12926	Productivity Plus Systems	Mar 1-15, 2015	3,080.00
Check	04/01/2015	12934	Productivity Plus Systems	Mar 16-31, 2015	3,080.00
Check	04/14/2015	12967	Productivity Plus Systems	Apr 1-15, 2015	3,080.00
Total 715.25 - Management Consulting					81,600.00
715.26 - Operational Consulting					
Check	07/09/2014	12603	Via Healthcare Consulting, Inc	inv 138 - balance due	130.20
General Journal	01/31/2015	1078		Expense consulting costs associated wit...	46,011.63
Check	03/04/2015	12905	Level One Web Design	website consulting inv 300d	926.25
Total 715.26 - Operational Consulting					47,068.08
Total 715.00 - Professional Fees					141,740.92
716 - Programs & Events					
716.01 - Pink in the Night					
Check	08/22/2014	12648	1000 Bulbs.com	Lights for Pink in the Night Inv L14010	4,754.00
Check	09/30/2014	12689	1000 Bulbs.com	Lights for Pink in the Night Inv L51562	481.05
General Journal	01/02/2015	1080		rebate	(312.00)
Total 716.01 - Pink in the Night					4,923.05

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
716.02 · Health Fair					
Check	04/14/2015	12964	Clarke Broadcasting Corp.	Invoice MC - 115038173	1,250.00
Check	04/14/2015	12964	Clarke Broadcasting Corp.	Invoice MC - 115038170	2,700.00
Check	04/14/2015	12964	Clarke Broadcasting Corp.	Invoice MC - 115038174	1,800.00
Check	04/14/2015	12964	Clarke Broadcasting Corp.	Invoice MC - 115038265	3,500.00
Check	04/14/2015	12965	The Union Democrat	Health Fair Ads	5,124.80
Check	04/14/2015	12964	Clarke Broadcasting Corp.	Invoice MC - 115038256	1,680.00
Check	04/21/2015	12970	Calaveras First	Spring Health Fair inv 32983	1,871.64
Check	04/21/2015	12970	Calaveras First	Spring Health Fair Inv 32830	255.42
Total 716.02 · Health Fair					18,181.86
716.03 · Health Education Forum					
Check	10/01/2014	12696	Melcher, Gregory	Honorarium for Dr. Gregory Melcher	500.00
Check	10/01/2014	12697	Camps Restaurant	MRSA Physician Education Dinner - Ca...	1,956.18
Total 716.03 · Health Education Forum					2,456.18
716.07 · Chronic Disease Program					
Check	03/25/2015	12933	Calaveras County Health & Human Servi...	Calaveras County Chronic Disease prog...	20,000.00
Total 716.07 · Chronic Disease Program					20,000.00
716.08 · Respite Care Program					
Check	03/25/2015	12929	Hospice of Amador and Calaveras	Donation to Hospice Program	20,000.00
Total 716.08 · Respite Care Program					20,000.00
716.09 · Technology for Students					
Check	11/19/2014	12751	Doss, Daymon	4 ipad AIR w/debit cards of \$350 per car...	4,134.38
Total 716.09 · Technology for Students					4,134.38
716.12 · Golden Health Awards					
Check	09/09/2014	12670	Sound Extreme	1/2 payment of Invoice 16294 - Sound, ...	560.00
Check	12/02/2014	12767	Connie Strawbridge Designs	Graphic designs, logo, placards	113.75
Check	12/30/2014	12800	Gateway Press	Inv # 44485 - GHA	817.00
Sales Receipt	01/06/2015	34	Campana, Robert		(520.00)
Check	01/07/2015	12817	Connie Strawbridge Designs	GHA invitations	87.50
Check	02/03/2015	12849	Connie Strawbridge Designs	GHA 2015 production work	643.75
Check	02/05/2015	12853	Calaveras Mentoring Foundation	Golden Health Awards Recipient	5,000.00
Check	02/05/2015	12854	Sierra Hope	Golden Health Awards Recipient	5,000.00
Check	02/05/2015	12855	Harmony Ranch	Golden Health Awards Recipient	5,000.00
Check	02/05/2015	12856	Murphys Senior Center	Golden Health Awards Recipient	5,000.00
Check	02/05/2015	12857	Calaveras Volunteer Center	Golden Health Awards Recipient	5,000.00
Check	02/05/2015	12858	Calaveras Mentoring Foundation	Golden Health Awards Grand Prize	5,000.00
Check	02/05/2015	12859	Calaveras Mentoring Foundation	Golden Health Awards Healthcare Provi...	1,000.00
Check	02/09/2015	12868	Gateway Press	Inv # 44785 - GHA	82.78
Check	02/09/2015	12869	Gateway Press	Inv # 44708 - GHA	638.01
Check	02/09/2015	12870	Sound Extreme	payment of Invoice 16294 - Sound, Ligh...	905.00
Check	02/09/2015	12871	MTMC Foundation	Table for Golden Health Awards-2015	650.00
Check	02/09/2015	12871	MTMC Foundation	Reimbursement for Golden Health Awar...	331.51
Check	02/09/2015	12873	Ironstone Vineyards	GHA - 2015 Event dinner	6,928.92
Check	02/11/2015	12884	Gateway Press	Inv # 44698 - GHA	236.30
Check	02/25/2015	12889	Calaveras First	GHA inv 32388	277.70
Check	03/04/2015	12904	Ideaworks	Invoice 270220	148.00
Check	03/04/2015	12905	Level One Web Design	website maintenance inv 300d	427.50
General Journal	03/31/2015	1084		GHA revenue	(5,841.51)
Total 716.12 · Golden Health Awards					37,486.21
716.14 · Community Sponsorships					
Check	09/03/2014	12664	BMCYF	Bocce Ball Tournament Sponsor	250.00
Check	02/11/2015	12878	Calaveras Unified School District	educational foundation	500.00
Check	02/11/2015	12879	Calaveras County Seniors' Center	9th Annual SOS Dinner	1,500.00
Check	04/28/2015	12976	Mountain - Valley	Advanced EMT Course Training	6,492.00
Total 716.14 · Community Sponsorships					8,742.00
Total 716 · Programs & Events					115,923.68

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06/15/15

Accrual Basis

Mark Twain Healthcare District Transaction Detail by Account July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
720.64 - Administrative Services					
General Journal	07/31/2014	1065		July 2014	6,742.79
Check	08/22/2014	12649	Mark Twain Medical Center Healthcare C...	August 2014	6,742.79
General Journal	08/31/2014	1063			0.00
General Journal	09/30/2014	1068			6,743.00
Check	10/28/2014	12725	Mark Twain Medical Center Healthcare C...	Oct 2014	6,742.79
General Journal	10/31/2014	1071			
General Journal	11/30/2014	1076		Nov Adm services accrual	6,742.79
General Journal	12/31/2014	1077			6,742.79
General Journal	01/31/2015	1078			
Check	01/31/2015	12850	Mark Twain Medical Center Healthcare C...	Jan 2014	6,742.79
General Journal	02/28/2015	1085			6,055.16
Check	03/31/2015	12941	Mark Twain Medical Center Healthcare C...	Mar 2015	6,055.16
General Journal	04/30/2015	1086		April payment	6,055.16
Total 720.64 - Administrative Services					65,365.22
730.00 - Utilities					
730.01 - Utility Taxes/Fees					
Check	02/25/2015	12891	Garett's Cross-Connection Control	Back Flow Service	210.00
Total 730.01 - Utility Taxes/Fees					210.00
730.77 - Electricity					
Check	07/09/2014	12590	PG&E 46995152991 VS Clinic Ste 9	6/29	281.27
Check	07/09/2014	12592	PG&E VS 46578486352 Clinic Ste 10	6/29	168.06
Check	07/09/2014	12593	PG&E 89195984003 #B1	7/2	481.18
Check	07/09/2014	12594	PG&E 71068388090 MOB Condo	7/2	618.96
Check	07/09/2014	12595	PG&E 39918320076	7/2	307.99
Check	07/09/2014	12596	PG&E 74021406306 SAFMC	7/1	619.57
Check	07/09/2014	12597	CPPA	7/8	21,870.01
Check	07/10/2014	12604	PG&E 2306121143-1 ortho	7/7	995.83
Check	08/06/2014	12625	PG&E 46995152991 VS Clinic Ste 9	7/29	330.97
Check	08/06/2014	12626	PG&E VS 46578486352 Clinic Ste 10	7/29	195.74
Check	08/06/2014	12627	PG&E 74021406306 SAFMC	8/1	788.63
Check	08/06/2014	12631	PG&E 39918320076	8/1	355.85
Check	08/06/2014	12632	PG&E 89195984003 #B1	8/1	543.73
Check	08/06/2014	12633	PG&E 71068388090 MOB Condo	8/1	751.05
Check	08/06/2014	12634	CPPA	8/5	24,836.87
Check	08/12/2014	12638	PG&E 2306121143-1 ortho	8/5	1,005.50
Check	09/03/2014	12658	PG&E 46995152991 VS Clinic Ste 9	8/28	337.38
Check	09/03/2014	12659	PG&E VS 46578486352 Clinic Ste 10	8/28	197.16
Check	09/05/2014	12669	PG&E 74021406306 SAFMC	9/2	857.88
Check	09/09/2014	12671	PG&E 71068388090 MOB Condo	9/1	761.14
Check	09/09/2014	12672	PG&E 39918320076	9/1	353.41
Check	09/09/2014	12673	PG&E 89195984003 #B1	9/1	617.67
Check	09/09/2014	12674	CPPA	9/5	24,213.99
Check	09/09/2014	12677	PG&E 2306121143-1 ortho	9/5	992.97
Check	10/08/2014	12700	CPPA	10/5	27,844.22
Check	10/08/2014	12703	PG&E 89195984003 #B1	10/2	495.67
Check	10/08/2014	12704	PG&E 39918320076	10/2	276.91
Check	10/08/2014	12705	PG&E 71068388090 MOB Condo	10/2	606.28
Check	10/08/2014	12706	PG&E 46995152991 VS Clinic Ste 9	9/29	323.82
Check	10/08/2014	12707	PG&E VS 46578486352 Clinic Ste 10	9/29	207.48
Check	10/08/2014	12708	PG&E 74021406306 SAFMC	10/1	618.08
Check	10/21/2014	12720	PG&E 2306121143-1 ortho	10/6	870.98
Check	11/03/2014	12731	PG&E 46995152991 VS Clinic Ste 9	10/28	272.27
Check	11/03/2014	12732	PG&E VS 46578486352 Clinic Ste 10	10/28	159.78
Check	11/03/2014	12737	PG&E 74021406306 SAFMC	10/31	593.49
Check	11/03/2014	12740	PG&E 71068388090 MOB Condo	10/31	532.41
Check	11/03/2014	12741	PG&E 89195984003 #B1	10/31	458.78
Check	11/10/2014	12747	CPPA	11/5	21,393.10
Check	11/10/2014	12748	PG&E 2306121143-1 ortho	11/4	737.72
Check	12/02/2014	12761	PG&E 39918320076	11/21	244.49
Check	12/03/2014	12774	PG&E VS 46578486352 Clinic Ste 10	11/26	110.27
Check	12/09/2014	12777	PG&E 39918320076	12/3	175.18
Check	12/09/2014	12778	PG&E 89195984003 #B1	12/3	294.16
Check	12/09/2014	12779	PG&E 71068388090 MOB Condo	12/3	308.09
Check	12/09/2014	12781	CPPA	12/5	19,118.35
Check	12/09/2014	12776	PG&E 74021406306 SAFMC	12/2	460.77
Check	12/09/2014	12783	PG&E 2306121143-1 ortho	12/5	503.39
Check	12/30/2014	12788	PG&E 46995152991 VS Clinic Ste 9	12/19	168.12
General Journal	12/31/2014	1079		rebate	(64.11)
Check	01/05/2015	12825	PG&E 2306121143-1 ortho	1/5	485.10
Check	01/07/2015	12808	PG&E 46995152991 VS Clinic Ste 9	12/30	177.96
Check	01/07/2015	12809	PG&E 74021406306 SAFMC	12/31	397.56
Check	01/07/2015	12810	PG&E VS 46578486352 Clinic Ste 10	12/29	110.54
Check	01/07/2015	12811	PG&E 46995152991 VS Clinic Ste 9	12/30	346.08
Check	01/07/2015	12812	PG&E 89195984003 #B1	1/2	272.46
Check	01/07/2015	12813	PG&E 39918320076	1/2	154.59

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Accrual Basis

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
Check	01/07/2015	12814	PG&E 71068388090 MOB Condo	1/2	233.22
Check	01/07/2015	12815	CPPA	1/5	17,319.23
Check	02/03/2015	12848	PG&E VS 46578486352 Clinic Ste 10	1/28	113.26
Check	02/09/2015	12860	PG&E 74021406306 SAFMC	1/30	439.77
Check	02/09/2015	12861	PG&E 39918320076	2/1	162.61
Check	02/09/2015	12862	PG&E 89195984003 #B1	2/1	283.30
Check	02/09/2015	12863	PG&E 71068388090 MOB Condo	2/1	239.05
Check	02/10/2015	12874	PG&E 2306121143-1 ortho	2/4	531.02
Check	02/10/2015	12875	CPPA	2/5	17,920.89
Check	03/04/2015	12910	PG&E VS 46578486352 Clinic Ste 10	2/27	122.82
Check	03/10/2015	12915	PG&E 71068388090 MOB Condo	3/4	328.54
Check	03/10/2015	12916	PG&E 89195984003 #B1	3/4	285.33
Check	03/10/2015	12917	PG&E 74021406306 SAFMC	3/4	451.43
Check	03/10/2015	12918	PG&E 39918320076	3/4	167.37
Check	03/10/2015	12919	PG&E 2306121143-1 ortho	3/4	523.95
Check	03/10/2015	12920	CPPA	3/5	18,317.57
Check	04/14/2015	12948	PG&E 2306121143-1 ortho	4/6	565.54
Check	04/14/2015	12949	PG&E 89195984003 #B1	4/2	261.15
Check	04/14/2015	12950	PG&E 39918320076	4/2	149.78
Check	04/14/2015	12951	PG&E 71068388090 MOB Condo	4/2	300.33
Check	04/14/2015	12953	PG&E VS 46578486352 Clinic Ste 10	3/30	124.59
Check	04/14/2015	12956	PG&E 74021406306 SAFMC	4/1	435.82
Check	04/14/2015	12960	PG&E 46995152991 VS Clinic Ste 9	3/30	163.76
Check	04/14/2015	12962	CPPA	4/5	17,401.31
Total 730.77 · Electricity					237,978.44
730.78 · Natural Gas					
Check	07/09/2014	12591	J.S. West	acct 563 angels camp	15.28
Check	07/09/2014	12593	PG&E 89195984003 #B1	7/2	7.84
Check	07/09/2014	12594	PG&E 71068388090 MOB Condo	7/2	17.87
Check	07/09/2014	12595	PG&E 39918320076	7/2	7.84
Check	07/09/2014	12600	Pro-Flame Gas Co.	7210-Copper	
Check	07/09/2014	12600	Pro-Flame Gas Co.	7272-Copper	12.54
Check	07/09/2014	12600	Pro-Flame Gas Co.	7203-Copper	
Check	07/09/2014	12600	Pro-Flame Gas Co.	0647-Angels	
Check	07/21/2014	12612	PG&E 42630399709 Hospital	7/10	4,825.75
Check	07/21/2014	12613	Pro-Flame Gas Co.	7210-Copper	17.05
Check	07/21/2014	12613	Pro-Flame Gas Co.	7272-Copper	
Check	07/21/2014	12613	Pro-Flame Gas Co.	7203-Copper	
Check	07/21/2014	12613	Pro-Flame Gas Co.	0647-Angels	
Check	07/21/2014	12614	Mosbaugh Properties, Inc.	Inv # 427800	29.41
Check	07/21/2014	12622	Amerigas	VSFMC	11.83
Check	07/21/2014	12622	Amerigas	#12	26.59
Check	07/21/2014	12622	Amerigas	#9	11.83
Check	08/06/2014	12631	PG&E 39918320076	8/1	8.11
Check	08/06/2014	12632	PG&E 89195984003 #B1	8/1	8.11
Check	08/06/2014	12633	PG&E 71068388090 MOB Condo	8/1	15.63
Check	08/12/2014	12639	PG&E 42630399709 Hospital	8/7	4,500.11
Check	08/12/2014	12641	J.S. West	acct 563 angels camp	7.64
Check	08/20/2014	12643	Mosbaugh Properties, Inc.	Inv # 429800	33.63
Check	08/20/2014	12645	Pro-Flame Gas Co.	7210-Copper	
Check	08/20/2014	12645	Pro-Flame Gas Co.	7272-Copper	
Check	08/20/2014	12645	Pro-Flame Gas Co.	7203-Copper	2.56
Check	08/20/2014	12645	Pro-Flame Gas Co.	0647-Angels	
General Journal	08/31/2014	1063			
Check	09/03/2014	12657	J.S. West	acct 563 angels camp	7.64
Check	09/03/2014	12660	Amerigas	VSFMC	13.86
Check	09/03/2014	12660	Amerigas	#12	11.83
Check	09/03/2014	12660	Amerigas	#9	34.70
Check	09/09/2014	12671	PG&E 71068388090 MOB Condo	9/1	17.19
Check	09/09/2014	12672	PG&E 39918320076	9/1	8.92
Check	09/09/2014	12673	PG&E 89195984003 #B1	9/1	8.92
Check	09/16/2014	12680	Pro-Flame Gas Co.	7210-Copper	
Check	09/16/2014	12680	Pro-Flame Gas Co.	7272-Copper	4.26
Check	09/16/2014	12680	Pro-Flame Gas Co.	7203-Copper	
Check	09/16/2014	12680	Pro-Flame Gas Co.	0647-Angels	
Check	09/16/2014	12681	PG&E 42630399709 Hospital	9/10	4,683.77
General Journal	09/30/2014	1068			
Check	09/30/2014	12687	Amerigas	VSFMC	11.83
Check	09/30/2014	12687	Amerigas	#12	14.04
Check	09/30/2014	12687	Amerigas	#9	39.13
Check	09/30/2014	12691	Mosbaugh Properties, Inc.	Inv # 471000	45.32
Check	10/08/2014	12701	J.S. West	acct 563 angels camp	7.86
Check	10/08/2014	12703	PG&E 89195984003 #B1	10/2	7.84
Check	10/08/2014	12704	PG&E 39918320076	10/2	9.89
Check	10/08/2014	12705	PG&E 71068388090 MOB Condo	10/2	40.84
Check	10/21/2014	12713	Mosbaugh Properties, Inc.	Inv # 428200	97.61
Check	10/21/2014	12714	Amerigas	VSFMC	23.12

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
Check	10/21/2014	12714	Amerigas	#12	11.83
Check	10/21/2014	12714	Amerigas	#9	20.39
Check	10/21/2014	12716	Pro-Flame Gas Co.	7210-Copper	
Check	10/21/2014	12716	Pro-Flame Gas Co.	7272-Copper	12.79
Check	10/21/2014	12716	Pro-Flame Gas Co.	7203-Copper	
Check	10/21/2014	12716	Pro-Flame Gas Co.	0647-Angels	
Check	10/21/2014	12721	PG&E 42630399709 Hospital	10/9	4,980.25
General Journal	10/31/2014	1071			
Check	11/03/2014	12736	J.S. West	acct 563 angels camp	39.83
Check	11/03/2014	12740	PG&E 71068388090 MOB Condo	10/31	88.11
Check	11/03/2014	12741	PG&E 89195984003 #B1	10/31	11.62
Check	11/19/2014	12752	PG&E 42630399709 Hospital	11/6	5,701.76
Check	12/02/2014	12755	Amerigas	VSFMC	55.17
Check	12/02/2014	12755	Amerigas	#12	47.26
Check	12/02/2014	12755	Amerigas	#9	36.79
Check	12/02/2014	12760	Pro-Flame Gas Co.	7210-Copper	70.74
Check	12/02/2014	12760	Pro-Flame Gas Co.	7272-Copper	
Check	12/02/2014	12760	Pro-Flame Gas Co.	7203-Copper	
Check	12/02/2014	12760	Pro-Flame Gas Co.	0647-Angels	
Check	12/02/2014	12761	PG&E 39918320076	11/21	0.00
Check	12/02/2014	12762	J.S. West	acct 563 angels camp	160.62
Check	12/02/2014	12770	Mosbaugh Properties, Inc.	Inv # 428900	376.11
Check	12/09/2014	12777	PG&E 39918320076	12/3	35.65
Check	12/09/2014	12778	PG&E 89195984003 #B1	12/3	80.19
Check	12/09/2014	12779	PG&E 71068388090 MOB Condo	12/3	157.78
Check	12/09/2014	12780	Pro-Flame Gas Co.	7210-Copper	70.74
Check	12/09/2014	12780	Pro-Flame Gas Co.	7272-Copper	
Check	12/09/2014	12780	Pro-Flame Gas Co.	7203-Copper	
Check	12/09/2014	12780	Pro-Flame Gas Co.	0647-Angels	1,349.67
Check	12/30/2014	12789	PG&E 42630399709 Hospital	12/10	9,013.95
Check	12/30/2014	12792	Mosbaugh Properties, Inc.	Inv # 430700	467.02
Check	12/30/2014	12795	Pro-Flame Gas Co.	7210-Copper	83.14
Check	12/30/2014	12795	Pro-Flame Gas Co.	7272-Copper	153.16
Check	12/30/2014	12795	Pro-Flame Gas Co.	7203-Copper	0.88
Check	12/30/2014	12795	Pro-Flame Gas Co.	0647-Angels	
Check	12/30/2014	12796	Amerigas	VSFMC	148.53
Check	12/30/2014	12796	Amerigas	#12	214.29
Check	12/30/2014	12796	Amerigas	#9	64.75
General Journal	12/31/2014	1077			
Check	01/07/2015	12806	J.S. West	acct 563 angels camp	393.36
Check	01/07/2015	12812	PG&E 89195984003 #B1	1/2	108.40
Check	01/07/2015	12813	PG&E 39918320076	1/2	41.71
Check	01/07/2015	12814	PG&E 71068388090 MOB Condo	1/2	173.88
Check	01/28/2015	12834	PG&E 42630399709 Hospital	1/8	9,969.22
Check	01/28/2015	12835	Pro-Flame Gas Co.	7210-Copper	
Check	01/28/2015	12835	Pro-Flame Gas Co.	7272-Copper	
Check	01/28/2015	12835	Pro-Flame Gas Co.	7203-Copper	
Check	01/28/2015	12835	Pro-Flame Gas Co.	0647-Angels	1,095.08
Check	01/28/2015	12836	Mosbaugh Properties, Inc.	Inv # 435200	617.36
Check	02/03/2015	12843	Amerigas	VSFMC	268.41
Check	02/03/2015	12843	Amerigas	#12	289.05
Check	02/03/2015	12843	Amerigas	#9	94.16
Check	02/03/2015	12846	Pro-Flame Gas Co.	7210-Copper	229.56
Check	02/03/2015	12846	Pro-Flame Gas Co.	7272-Copper	194.78
Check	02/03/2015	12846	Pro-Flame Gas Co.	7203-Copper	31.65
Check	02/03/2015	12846	Pro-Flame Gas Co.	0647-Angels	
Check	02/09/2015	12861	PG&E 39918320076	2/1	46.51
Check	02/09/2015	12862	PG&E 89195984003 #B1	2/1	151.85
Check	02/09/2015	12863	PG&E 71068388090 MOB Condo	2/1	163.75
Check	02/09/2015	12867	J.S. West	acct 563 angels camp	674.37
Check	02/25/2015	12892	Amerigas	VSFMC	122.82
Check	02/25/2015	12892	Amerigas	#12	141.81
Check	02/25/2015	12892	Amerigas	#9	51.96
Check	02/25/2015	12894	PG&E 42630399709 Hospital	2/9	9,434.33
Check	02/25/2015	12895	Mosbaugh Properties, Inc.	Inv # 436000	404.90
Check	03/04/2015	12899	Pro-Flame Gas Co.	7210-Copper	15.28
Check	03/04/2015	12899	Pro-Flame Gas Co.	7272-Copper	103.00
Check	03/04/2015	12899	Pro-Flame Gas Co.	7203-Copper	11.44
Check	03/04/2015	12899	Pro-Flame Gas Co.	0647-Angels	
Check	03/04/2015	12911	J.S. West	acct 563 angels camp	254.29
Check	03/10/2015	12915	PG&E 71068388090 MOB Condo	3/4	171.13
Check	03/10/2015	12916	PG&E 89195984003 #B1	3/4	68.30
Check	03/10/2015	12918	PG&E 39918320076	3/4	43.80
Check	03/18/2015	12925	PG&E 42630399709 Hospital	3/11	8,122.90
Check	03/25/2015	12931	Mosbaugh Properties, Inc.	Inv # 438000	378.23
Check	03/31/2015	12940	Amerigas	VSFMC	75.02
Check	03/31/2015	12940	Amerigas	#12	189.12
Check	03/31/2015	12940	Amerigas	#9	71.88

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
Check	03/31/2015	12943	Pro-Flame Gas Co.	7210-Copper	43.09
Check	03/31/2015	12943	Pro-Flame Gas Co.	7272-Copper	43.09
Check	03/31/2015	12943	Pro-Flame Gas Co.	7203-Copper	1.08
Check	03/31/2015	12943	Pro-Flame Gas Co.	0647-Angels	906.12
General Journal	03/31/2015	1085			
Check	04/14/2015	12949	PG&E 89195984003 #B1	4/2	22.60
Check	04/14/2015	12950	PG&E 39918320078	4/2	24.55
Check	04/14/2015	12951	PG&E 71068388090 MOB Condo	4/2	87.86
Check	04/14/2015	12954	J.S. West	acct 563 angels camp	230.28
Check	04/21/2015	12969	PG&E 42630399709 Hospital	4/9	6,714.45
Check	04/22/2015	12972	Mosbaugh Properties, Inc.	Suite A-100A inv 3282593	176.48
Check	04/22/2015	12972	Mosbaugh Properties, Inc.	Suite A-100B inv 3282594	42.02
Check	04/22/2015	12972	Mosbaugh Properties, Inc.	Suite A-100C inv 3282595	75.63
Check	04/28/2015	12975	Pro-Flame Gas Co.	7210-Copper	2.97
Check	04/28/2015	12975	Pro-Flame Gas Co.	7272-Copper	41.63
Check	04/28/2015	12975	Pro-Flame Gas Co.	7203-Copper	5.95
Check	04/28/2015	12975	Pro-Flame Gas Co.	0647-Angels	
General Journal	04/30/2015	1086			
Total 730.78 · Natural Gas					80,722.30
730.79 · Water/Sewer					
Check	07/01/2014	12585	CPUD	1042 6/26	456.52
Check	07/01/2014	12585	CPUD	1043 6/26	716.76
Check	07/01/2014	12585	CPUD	1046 6/26	351.24
Check	07/09/2014	12589	City of Angels	Acct 6639	170.40
Check	07/09/2014	12601	San Andreas Sanitary District	July 2014	5,490.06
Check	08/01/2014	12618	City of Angels	Acct 6639	170.40
Check	08/01/2014	12619	CPUD	1042 7/26	606.10
Check	08/01/2014	12619	CPUD	1043 7/26	902.74
Check	08/01/2014	12619	CPUD	1046 7/26	477.38
Check	08/01/2014	12620	San Andreas Sanitary District	aug 2014	5,486.62
Check	08/20/2014	12647	La Contenta Plaza	inv # 3046	967.64
General Journal	08/31/2014	1063			
Check	09/03/2014	12655	San Andreas Sanitary District	sept 2014	5,486.62
Check	09/03/2014	12661	City of Angels	Acct 6639	170.40
Check	09/03/2014	12662	CPUD	1042 7/26	585.94
Check	09/03/2014	12662	CPUD	1043 7/26	904.74
Check	09/03/2014	12662	CPUD	1046 7/26	364.10
Check	09/16/2014	12682	CCWD	6/16/14 - 8/15/14	714.80
General Journal	09/30/2014	1068			
Check	09/30/2014	12685	CPUD	1042 9/26	364.10
Check	09/30/2014	12685	CPUD	1043 9/26	632.94
Check	09/30/2014	12685	CPUD	1046 9/26	364.10
Check	09/30/2014	12686	San Andreas Sanitary District	oct 2014	5,486.62
Check	09/30/2014	12690	City of Angels	Acct 6639	170.40
Check	10/08/2014	12711	City of Angels	Acct 6639-backflow devie test	35.00
Check	10/28/2014	12726	CPUD	1042 10/26	446.70
Check	10/28/2014	12726	CPUD	1043 10/26	719.54
Check	10/28/2014	12726	CPUD	1046 10/26	364.10
Check	10/28/2014	12727	San Andreas Sanitary District	nov 2014	5,486.62
General Journal	10/31/2014	1071			
Check	11/03/2014	12733	City of Angels	Acct 6639-backflow devie test	170.40
Check	11/03/2014	12735	La Contenta Plaza	inv # 3052	992.99
Check	11/10/2014	12744	Donna Koplen	Suite C-1 jun - oct 2014	511.00
Check	11/10/2014	12744	Donna Koplen	Suites B-1 & B-2 jun - oct 2014	1,022.00
Check	12/02/2014	12757	San Andreas Sanitary District	dec 2014	5,486.62
Check	12/02/2014	12759	CPUD	1042 11/26	491.54
Check	12/02/2014	12759	CPUD	1043 11/26	720.74
Check	12/02/2014	12759	CPUD	1046 11/26	364.10
Check	12/02/2014	12763	City of Angels	Acct 6639	170.40
Check	12/05/2014	12775	CCWD	8/14-10/14	788.29
General Journal	12/31/2014	1077			
Check	01/02/2015	12787	CPUD	1042 12/26	364.10
Check	01/02/2015	12787	CPUD	1043 12/26	513.96
Check	01/02/2015	12787	CPUD	1046 12/26	364.10
Check	01/02/2015	12793	San Andreas Sanitary District	jan 2015	5,486.62
Check	01/07/2015	12805	City of Angels	Acct 6639	170.40
Check	01/28/2015	12839	La Contenta Plaza	inv # 3058	1,072.43
Check	02/01/2015	12838	CPUD	1042 1/26	380.62
Check	02/01/2015	12838	CPUD	1043 1/26	597.04
Check	02/01/2015	12838	CPUD	1046 1/26	364.10
Check	02/03/2015	12845	San Andreas Sanitary District	Feb 2015	5,486.62
Check	02/03/2015	12847	City of Angels	Acct 6639	170.40
Check	02/10/2015	12876	CCWD	payment thru 1/31/15	798.10
Check	03/04/2015	12900	City of Angels	Acct 6639	170.40
Check	03/04/2015	12901	CPUD	1042 2/26	382.98
Check	03/04/2015	12901	CPUD	1043 2/26	616.14
Check	03/04/2015	12901	CPUD	1046 2/26	364.10

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Mark Twain Healthcare District Transaction Detail by Account July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
Check	03/04/2015	12902	San Andreas Sanitary District	Mar 2015	5,486.62
Check	03/25/2015	12930	La Contenta Plaza	inv # 3065	1,100.08
Check	03/31/2015	12935	CCWD	payment thru 1/15/15 Vista del lago #9B,...	978.34
General Journal	03/31/2015	1085			
Check	04/01/2015	12938	San Andreas Sanitary District	Apr 2015	5,486.62
Check	04/01/2015	12942	CPUD	1042 3/26	380.62
Check	04/01/2015	12942	CPUD	1043 3/26	666.34
Check	04/01/2015	12942	CPUD	1046 3/26	364.10
Check	04/09/2015	12946	CCWD	Arnold Clinic	798.10
Check	04/14/2015	12955	City of Angels	Acct 6639	170.40
General Journal	04/30/2015	1086			
Total 730.79 · Water/Sewer					81,543.99
730.85 · Telephone					
Check	07/01/2014	12586	AT&T 795-2997749	171-795-2997 749 6/19	12.91
Check	07/01/2014	12587	Golden State Cellular	6/21	681.65
Check	07/09/2014	12588	Calaveras Telephone	7/1	385.10
Check	07/09/2014	12602	AT&T Whole Hospital	7/1	9,736.05
Check	07/10/2014	12605	AT&T 0518795579001	Acct # 7000-754	27.54
Check	07/10/2014	12605	AT&T 0518795579001	Acct # 7000-952	22.43
Check	07/21/2014	12608	Columbia Communications, Inc.	Inv # 77039	588.00
Check	07/21/2014	12615	AT&T OneNet	inv 260317838	1,290.48
Check	07/21/2014	12616	AT&T 754-9362	7/4	301.99
Check	07/21/2014	12617	AT&T 754-9670	8/10	4,181.45
Check	07/21/2014	12621	AT&T 795-2997749	171-795-2997 749 7/19	11.85
General Journal	07/31/2014	1065		Estimate accrual 1/12 of 812,000 per Ca...	
Check	08/01/2014	12623	Golden State Cellular	7/21	626.05
Check	08/01/2014	12678	AT&T OneNet	9/1	1,293.11
Check	08/06/2014	12628	AT&T Whole Hospital	8/1	11,091.12
Check	08/06/2014	12629	AT&T 0518795579001	Acct # 7000-754	4.76
Check	08/06/2014	12629	AT&T 0518795579001	Acct # 7000-952	31.49
Check	08/06/2014	12630	AT&T OneNet	8/1	1,281.45
Check	08/12/2014	12636	AT&T 754-9362	8/4	331.97
Check	08/12/2014	12637	Calaveras Telephone	8/1	391.82
Check	08/12/2014	12640	Columbia Communications, Inc.	Inv # 77261	588.00
Check	08/20/2014	12644	AT&T 754-9670	9/10	3,558.36
Check	08/20/2014	12646	ATT - 823863563	8/4	0.81
Check	08/22/2014	12650	AT&T 795-2997749	171-795-2997 749 8/19	11.87
General Journal	08/31/2014	1063			
Check	09/03/2014	12656	Calaveras Telephone	9/1	391.31
Check	09/03/2014	12665	Golden State Cellular	8/21	626.05
Check	09/03/2014	12666	Columbia Communications, Inc.	Inv # 77461	588.00
Check	09/05/2014	12668	AT&T 0518795579001	Acct # 7000-754	0.00
Check	09/05/2014	12668	AT&T 0518795579001	Acct # 7000-952	0.00
Check	09/09/2014	12675	AT&T 754-9362	9/4	345.16
Check	09/09/2014	12676	AT&T Whole Hospital	9/1	10,486.64
Check	09/16/2014	12679	AT&T 754-9670	10/10	3,160.60
Check	09/16/2014	12684	AT&T 0518795579001	Acct # 7000-754	31.61
Check	09/16/2014	12684	AT&T 0518795579001	Acct # 7000-952	4.20
General Journal	09/30/2014	1068			
Check	09/30/2014	12688	AT&T 795-2997749	171-795-2997 749 9/19	13.27
Check	09/30/2014	12692	Golden State Cellular	9/21	627.44
Check	10/08/2014	12699	Calaveras Telephone	10/1	394.88
Check	10/08/2014	12702	Columbia Communications, Inc.	Inv # 77685	607.00
Check	10/08/2014	12709	AT&T 0518795579001	Acct # 7000-754	26.93
Check	10/08/2014	12709	AT&T 0518795579001	Acct # 7000-952	8.99
Check	10/08/2014	12710	AT&T Whole Hospital	10/1	10,138.72
Check	10/21/2014	12717	AT&T 754-9362	10/4	346.35
Check	10/21/2014	12718	ATT - 823863563	10/4	0.81
Check	10/21/2014	12719	AT&T OneNet	10/1	1,305.01
Check	10/28/2014	12728	Golden State Cellular	10/21	627.44
Check	10/28/2014	12729	AT&T 795-2997749	171-795-2997 749 10/19	12.00
General Journal	10/31/2014	1071			
Check	11/03/2014	12738	Calaveras Telephone	11/1	392.65
Check	11/03/2014	12742	Columbia Communications, Inc.	Inv # 77863	607.00
Check	11/10/2014	12743	AT&T Whole Hospital	11/1	10,260.62
Check	11/10/2014	12745	AT&T 754-9362	11/4	336.96
Check	11/10/2014	12746	AT&T 0518795579001	Acct # 7000-754	26.93
Check	11/10/2014	12746	AT&T 0518795579001	Acct # 7000-952	8.99
Check	11/19/2014	12753	AT&T OneNet	11/1	1,615.45
General Journal	11/30/2014	1076			
Check	12/02/2014	12754	Golden State Cellular	11/21	628.97
Check	12/02/2014	12764	Columbia Communications, Inc.	Inv # 78028	607.00
Check	12/02/2014	12765	AT&T 795-2997749	171-795-2997 749 11/19	108.08
Check	12/03/2014	12773	Calaveras Telephone	12/1	393.16
Check	12/09/2014	12784	AT&T 0518795579001	Acct # 7000-754	53.86
Check	12/09/2014	12784	AT&T 0518795579001	Acct # 7000-952	
Check	12/30/2014	12790	AT&T 795-2997749	171-795-2997 749 12/19	84.17

2:35 PM

06/15/15

Accrual Basis

Mark Twain Healthcare District Transaction Detail by Account July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
Check	12/30/2014	12797	AT&T OneNet	12/1	1,809.07
Check	12/30/2014	12798	AT&T Whole Hospital	12/1	9,853.69
Check	12/30/2014	12799	AT&T 754-9362	12/4	332.68
General Journal	12/31/2014	1077			
Check	12/31/2014	12877	AT&T 754-9362	2/4	403.26
Check	01/02/2015	12791	Golden State Cellular	12/21	627.44
Check	01/05/2015	12826	AT&T 0518795579001	Acct # 7000-754	27.29
Check	01/05/2015	12828	AT&T 0518795579001	Acct # 7000-952	
Check	01/07/2015	12804	Calaveras Telephone	1/1	396.22
Check	01/07/2015	12807	Columbia Communications, Inc.	Inv # 78226	607.00
Check	01/13/2015	12827	AT&T 754-9362	1/4	320.49
Check	01/13/2015	12828	AT&T OneNet	1/1	5,135.23
Check	01/28/2015	12837	AT&T 795-2997749	171-795-2997 749 1/19	78.82
General Journal	01/31/2015	1078			
Check	02/03/2015	12842	Golden State Cellular	1/21	633.56
Check	02/09/2015	12864	Calaveras Telephone	2/1	400.13
Check	02/09/2015	12865	AT&T 0518795579001	Acct # 7000-754	27.37
Check	02/09/2015	12865	AT&T 0518795579001	Acct # 7000-952	0.28
Check	02/09/2015	12866	AT&T OneNet	2/1	1,385.81
General Journal	02/28/2015	1085		Columbia Communications - Feb 2015 b...	0.00
Check	03/04/2015	12903	AT&T 795-2997749	171-795-2997 749 2/19	111.85
Check	03/04/2015	12906	Golden State Cellular	2/21	634.86
Check	03/04/2015	12909	Calaveras Telephone	3/1	400.44
Check	03/10/2015	12912	AT&T 754-9362	3/4	397.30
Check	03/10/2015	12913	AT&T 0518795579001	Acct # 7000-754	27.09
Check	03/10/2015	12913	AT&T 0518795579001	Acct # 7000-952	9.40
Check	03/10/2015	12914	AT&T OneNet	3/1	1,199.06
Check	03/10/2015	12921	Columbia Communications, Inc.	Inv # 78350	37.00
Check	03/10/2015	12921	Columbia Communications, Inc.	Inv # 78543	645.00
Check	03/31/2015	12939	AT&T 795-2997749	171-795-2997 749 3/19	79.84
General Journal	03/31/2015	1085			
Check	04/01/2015	12936	Golden State Cellular	3/21	634.86
Check	04/14/2015	12947	AT&T 754-9362	4/4	398.68
Check	04/14/2015	12952	AT&T OneNet	4/1	2,211.59
Check	04/14/2015	12961	AT&T 0518795579001	Acct # 7000-754	27.37
Check	04/14/2015	12961	AT&T 0518795579001	Acct # 7000-952	9.12
Check	04/14/2015	12963	Calaveras Telephone	4/1	398.91
Check	04/28/2015	12974	AT&T 795-2997749	171-795-2997 749 4/19	74.28
General Journal	04/30/2015	1086			
Total 730.85 · Telephone					110,651.50
Total 730.00 · Utilities					511,106.23
731 · Community Education & Marketing					
Check	12/09/2014	12786	Calaveras First	District Publications	416.55
Check	02/25/2015	12889	Calaveras First	District Publications-Health Guide	1,000.00
Check	04/21/2015	12970	Calaveras First	District Publications-Health Guide-inv 33...	1,000.00
Total 731 · Community Education & Marketing					2,416.55
740.00 · Miscellaneous					
740.83 · County Solid Waste Fee					
Check	12/02/2014	12769	Calaveras County Tax Collector		
Check	12/02/2014	12769	Calaveras County Tax Collector	Asmt #042-043-011-000 Solid Waste Fee	750.00
Check	12/02/2014	12769	Calaveras County Tax Collector	Asmt #042-043-012-000 Solid Waste Fee	2,385.00
Total 740.83 · County Solid Waste Fee					3,135.00
740.85 · Bank Fees and Charges					
Check	10/31/2014			Service Charge	117.50
Check	12/31/2014			Service Charge	47.50
Check	04/30/2015			Service Charge	70.00
Total 740.85 · Bank Fees and Charges					235.00
740.86 · Dues & Subscriptions					
General Journal	07/31/2014	1065		Estimate accrual 1/12 of 812,000 per Ca...	1,279.69
General Journal	08/31/2014	1063			1,279.69
General Journal	09/30/2014	1068			1,279.69
General Journal	10/31/2014	1071			1,279.69
General Journal	11/30/2014	1076			1,279.69
General Journal	12/31/2014	1077			1,279.69
General Journal	01/31/2015	1078			1,279.69
General Journal	02/28/2015	1085			1,279.69
General Journal	03/31/2015	1085			1,279.69
General Journal	04/30/2015	1086			1,279.69
Total 740.86 · Dues & Subscriptions					12,796.90

Mark Twain Healthcare District
Transaction Detail by Account
 July 2014 through April 2015

Type	Date	Num	Name	Memo	Amount
740.87 · Outside Training					
Check	02/04/2015	12851	Peggy Stout	ACHD Leadership Registration	150.00
Check	02/04/2015	12852	Lin Reed	Registration ACHD	150.00
Check	04/21/2015	12971	Cardmember Service	ACHD Legislative Day	675.00
Total 740.87 · Outside Training					975.00
740.88 · Travel, Meals & Lodging					
Check	01/07/2015	12820	Lin Reed	mileage for YE 12/31/14	291.94
Check	01/07/2015	12821	Dr. Peter Oliver	Mileage Reimbursement-2014	386.65
Check	01/07/2015	12822	Campana, Robert	Mileage Reimbursement-2014	507.65
Check	01/07/2015	12823	McInturf, Ken	Mileage Reimbursement - 2014	237.60
Check	01/07/2015	12824	Dr. Randall Smart	mileage reimbursement - 2014	415.25
Check	02/04/2015	12851	Peggy Stout	Reimbursement for travel, meals and lod...	316.15
Check	02/04/2015	12852	Lin Reed	travel, meals and lodging-achd	344.33
Check	02/25/2015	12888	Ann Radford	ACHD Leadership Academy	338.00
Total 740.88 · Travel, Meals & Lodging					2,837.57
740.89 · Office Supplies and Expense					
Check	07/21/2014	12611	USPS	BRM Maintence Fee	200.00
Check	08/22/2014	12652	USPS	PO Box 668 Fee - 1 year	204.00
Check	12/02/2014	12766	USPS	BRM Permit - 1 year	220.00
Check	01/21/2015	12832	Doss, Daymon	Reimburse D. Doss for office expense to...	1,159.46
Check	02/04/2015	12851	Peggy Stout	reimbursement for office supplies and ex...	109.72
Check	02/09/2015	12872	USPS	BRM Replenishment	0.00
Check	02/11/2015	12882	Computer Fireman	Computer set up and troubleshoot for co...	675.00
Check	02/25/2015	12886	Ideaworks	Invoice 270209	384.00
Check	02/25/2015	12887	Peggy Stout	reimbursement for office supplies and ex...	239.27
Check	02/25/2015	12896	USPS	BRM Replenishment	220.00
Check	03/10/2015	12923	Computer Fireman	Computer set up and troubleshoot for co...	75.00
Check	03/31/2015	12937	Your Type	invoice 124	53.75
Check	04/14/2015	12958	Computer Fireman	Computer set up and troubleshoot for co...	225.00
Check	04/21/2015	12968	Ken Malcoun	Reimbursement for 1099 forms	41.56
Check	04/21/2015	12971	Cardmember Service	Adobe Acrobat	199.99
Total 740.89 · Office Supplies and Expense					4,006.75
740.90 · Other Miscellaneous Expenses					
Check	07/10/2014	12606	Medina's Landscaping	Inv 10002- jun 2014	900.00
Check	08/06/2014	12635	Romano, Sharon	1411MTHCD Web Maint	292.50
Check	09/03/2014	12667	Mother Lode Internet	Web Site hosting	103.00
Check	10/28/2014	12723	T and D Communications	Labor and Material for Data and Voice tr...	10,239.20
General Journal	10/31/2014	1071	Mark Twain Medical Center	Book Payment made on behalf of MTMC...	(10,239.20)
Check	12/03/2014	12771	Romano, Sharon	1411MTHCD Web Maint inv 1415	405.00
Check	12/03/2014	12772	Mother Lode Internet	Web Site hosting	17.00
Check	01/20/2015	12830	Peggy Stout	Services provided thru 12/22	274.68
Check	02/11/2015	12881	Romano, Sharon	1505MTHCD Web Maint	382.50
Check	02/25/2015	12893	Mother Lode Internet	Web Site hosting	17.00
Check	03/04/2015	12898	Calaveras County Elections	November 4, 2014 General Election Billing	3,842.29
Check	03/18/2015	12928	Peggy Stout	reimbursement for misc expenses	114.95
General Journal	03/31/2015	1085		Account for bank error in payment	(1.00)
Check	04/28/2015	12973	Peggy Stout	reimbursement for misc expenses	21.73
Total 740.90 · Other Miscellaneous Expenses					6,369.65
Total 740.00 · Miscellaneous					30,355.87
TOTAL					878,221.07

Daymon Doss

From: David Robeson <davidr@hfsconsultants.com>
Sent: Tuesday, May 26, 2015 1:27 PM
To: Daymon Doss (ddoss@marktwainhealthcaredistrict.org)
Cc: John Pfeiffer; Owen Collins
Subject: Angel's Camp property sale vs. lease
Attachments: MTHCD Sale vs. Lease pros and cons.docx

Daymon

Attached is a couple pages that reviews the pros and cons of the District's sale of the property to MTDH. (I apologize for the unwieldy nature of the document. I initially started it in excel because I was going to do a side by side pros/cons discussion, but the logical trail didn't end up working that way.) So, this is a set of issues that I think are worth considering in deciding on a sale vs. a lease. I believe that the preponderance of the issues leads to the conclusion that a sale is preferable. I think the key issues are that the value of the improvements at the conclusion of the lease that would typically revert to the lessor's (District) ownership are likely to be minimal, and a lease arrangement is likely to make it more difficult for MTDH to obtain financing to fund the new RHC development. Lenders tend to get antsy when the borrower does not control beyond the term of a land lease the property upon which the improvements they are funding have been constructed. In other words lenders care about their collateral, and if the borrower doesn't control the land then that tends to devalue their collateral.

And finally, although I've not done any analysis to determine what a fair market lease revenue stream would be, I can confidently suggest that it would not be a lot. The lease revenue stream would merely compensate the lessor for its cost of equity capital (only what we call the systematic risk components of the risk free rate + market risk premium). This systematic risk element is generally around 5-6% these days. Then there would be risk element associated with the District's lost opportunity costs associated with the land being tied up in a lease arrangement. But that additional risk element would arguably be 0%+/- given the fact that one has to consider upside and downside potential when quantifying that risk element. So when one considers that should the District sell the property and then have the freedom to reinvest those proceeds, the systematic risk element is removed from the equation since that component of the lease revenue stream would wash with what the District earned on those funds in an investment scenario. Therefore the only real upside element of a lease revenue stream to be considered would be the opportunity cost element which, although often favoring an upside risk therefore being quantified as a positive factor in the lessor's favor, is still not likely to be any significant amount.



David Robeson
Managing Director
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Sell the Angel's Camp Property - Evaluation of Pros and Cons

Pros

- 1 Insulate from Downside Market Risk - District is not in land speculation business
- 2 District benefits by 1/2 from any Upside market benefits given 1/2 ownership in reserve fund
- 3 Typical benefit of ownership of improvements at conclusion of lease not a factor in this case since improvements consist of non-profit RHC (1/2 of which the District already owns by virtue of aforementioned reserve fund) the value of which is likely to be immaterial.
- 4 Property sales price to MTDH would make District whole on its investment assuming that MTDH purchase price = District original purchase price.
- 5 Terms of the existing lease agreement (District as lessor, MTDH as lessee) stipulates that at lease termination, capital asset additions in excess of \$100k must be repurchased by the lessor. Accordingly, the District would have to buy back the land (presumably at original purchase price). Consequently, the District will end up owning (and controlling) the land again anyway should that lease termination event materialize which is unlikely in any case.
- 6 Any available lease revenue stream would likely be minimal since the property would revert to the District at the termination of the property lease thereby returning market value upside potential to the District. The only thing that a lease revenue stream should compensate the District for would be lost upside market potential in the interim (i.e. short term market upside potential), however given the highly speculative nature of such a notion (including the offsetting downside potential that also must be considered), such property lease revenue stream has little potential, hence the reason most land leases are at a \$1.00 per year + some measure of cost of capital associated with the land investment principal.

- 7 Cost of capital premium would be minimal given minimal opportunity cost associated with District's land investment (i.e. average annual return on District's invested funds). Assuming land ownership reverts to District and termination of land lease, District would still benefit from speculative upside (and downside) potential at lease termination.
- 8 Lease arrangement would likely impair the clinic's ability to attract financing. Lenders would prefer that the Clinic/Hospital entity own the land.
- 9 An alternative might be to lease-to-own. In other words, the land remains on the District balance sheet but an agreement would transfer the land to the Hospital at the conclusion of the lease with lease payments totalling the purchase price. From a lender's perspective, this would be preferable to a straight lease deal whereby at the conclusion of the lease the land reverts to the District's control.

Cons

- 1 Eliminates Upside Market Benefits
- 2 If "highest and best use" eventually proves to be something other than RHC, District would forfeit upside potential associated with greater "highest and best use."
- 3 District could benefit from lease payments should the property be leased. Although there is not a lot of potential for a lease revenue stream given the minimal current market rate cost of capital and the fact that property value opportunity cost is limited to that which would be achievable during the term of the lease, land leases typically include a slight premium over and above those two factors. Such premium would likely be minimal but would nonetheless not be available to the District should the property be sold instead.

- 4 Benefits of property control relinquished during term of lease thereby precluding District from taking advantage of any market opportunities in the interim.

ACHD Update for May 2015



Annual Meeting

Based on the feedback received from the attendees, the Education Committee, chaired by Bobbi Palmer, should be quite pleased with their efforts to provide presentations that were well aligned with the Annual Meeting theme of “Creating the Healthcare District of the Future.” Thursday’s keynote speaker, Gyre Renwick, Head of Google’s Health Industry, created a considerable amount of enthusiasm among the audience with his comments on how Google sees technology influencing the health care industry. If you were not able to attend the Annual Meeting you may find a copy of the program [here](#) and copies of the presentations online at [My ACHD](#). Please mark your calendars for the 64th Annual Meeting to be held May 4-6, 2016, at the Monterey Plaza Hotel in Monterey, California.

Petaluma Healthcare District was recognized as the Healthcare District of the Year; you may find the Petaluma nomination [here](#). Matt Rees, Chief Executive Officer at Mayer’s Memorial Hospital District was recognized as the Legislative Advocate of the Year; a summary of Matt’s efforts on behalf of Districts may be found [here](#). Dr. Daniel J. Ullyot and Dr. John R. Ungersma were recognized as Trustees of the Year; you may find Dr. Ullyot’s nomination [here](#) and Dr. Ungersma’s nomination [here](#).

Collectively, ACHD’s 63rd Annual Meeting was a huge success. View pictures from the event [here](#).



Board Elections

Julia Miller, Chair of the El Camino Healthcare District Board, and Jerry Kaufman, Treasurer of Palomar Health Board, were elected to the ACHD Board. You may find the 2015-16 Board of Directors Roster [here](#).



Legislative Updates

ACHD is pleased to announce that on May 28, 2015, the Assembly voted to adopt [ACR 69 \(Chavez\)](#) and declare May 2015 as Healthcare District Month. **ACR 69** recognizes the essential role Healthcare Districts play in the communities they serve throughout California. Read ACHD’s press release on the adoption of ACR 69 [here](#).

The Legislative Session is about half way over, with the fiscal committee deadline passing on May 29, 2015, and the house of origin deadline on June 5, 2015. All bills must pass out of their respective houses by the deadline to continue moving forward this year. Find an update on all legislation with an ACHD position [here](#) and Hot Watch bills [here](#). Additionally, log in to the Advocacy Center on [My ACHD](#) to find detailed information on legislation, including support and opposition letters.

Read ACHD’s most recent legislative alert on important measures that passed out of the Appropriations Committee last week, [here](#).



ACHD 2015-16 State Budget Updates

The Legislature is currently in the midst of budget negotiations, with the looming constitutional deadline on June 15, 2015. The Budget Conference Committee began meeting this week to hash out the different versions of budgets passed by the Assembly and the Senate. Conference Committee members are Senators Mark Leno (Chair), Ricardo Lara, Jim Nielsen; and Assemblymembers Shirley Weber (Vice-Chair), Richard Bloom, and Melissa Melendez. Read ACHD's support letter for items under consideration by the Conference Committee [here](#).

The Conference Committee began meeting on Monday, June 1 and started its work by examining the health and human services budget items. The Legislature continues to struggle over restoring Medi-Cal cuts that occurred in 2011, including benefit and rate cuts. Significant items included:

- Restoration of adult dental benefits - Senator Leno identified this as a top priority for Senate Democrats. Adult dental benefits were partially restored on in 2014, but excluded many services. The Senate proposal would restore partial dentures, root canals, laboratory-processed crowns, periodontics and implants. The item has \$66.8 million General Fund cost. The Committee held the item open.
- Medi-Cal Coverage Regardless of Immigration Status - The Senate adopted \$40 million General Fund in anticipation of SB 4 becoming state law. The Department of Finance (DOF) has concerns with the proposal and noted that county indigent programs can serve this population. The Committee held the item open.
 - SB 4 was substantially narrowed coming out of Senate Appropriations to decrease the costs of the bill. Originally, it would have expanded public health care programs (Medi-Cal and Covered California) for undocumented individuals. As amended, SB 4 would allow undocumented minors up to age 19 to enroll in Medi-Cal. It also allows undocumented adults and families with higher incomes to buy non-subsidized coverage through Covered California if the federal government approves it. The author estimated 240,000 minors would sign up for Medi-Cal. The LAO is estimating General Fund costs of \$20-150 million. The measure passed off the Senate floor on June 2 with unanimous Democratic support and two Republican 'aye' votes, Senators Anthony Canella and Andy Vidak, both of the Central Valley.
- Medi-Cal Provider Rates - The Senate and Assembly took different actions to increase provider rates and undo portions of the AB 97 (Chapter 3, Statutes of 2011) Medi-Cal provider rate cuts. This item was held open.
 - The Senate eliminated the ongoing Medi-Cal provider payment reductions for dental provider (\$30 million General Fund) and provided one-time funding to exempt half of the

- collection of the AB 97 retroactive recoupments in 2015-16 for distinct-part nursing facilities (\$6.9 million General Fund).
- The Assembly eliminated the ongoing and active recoupment of AB 97 Medi-Cal provider payment reductions for all providers. Five percent would be restored on April 1, 2016 and the remaining five percent would be restored April 1, 2017. The action did not forgive the distinct-part nursing facilities recoupment. Budget year costs are \$25.4 million General Fund. At full implementation, this proposal costs \$233 million General Fund.
- County Administration Funding for Medi-Cal Eligibility - The two houses took the same actions to provide an additional \$31 million General Fund (\$95.3 million total) above the May Revision for county administration of Medi-Cal. However, this item was before Conference Committee because the Assembly also adopted budget bill language allowing DOF to augment county eligibility funding during the budget year if additional savings are identified. The Committee approved the Assembly language.

There are also a number of high profile budget issues not in Conference Committee that will be hammered out between Democratic leadership and the Governor, including revenue estimates (the Legislature adopted the LAO's estimate of \$3 billion in additional revenues) and Proposition 98 expenditures.

Additionally, the 2015 budget includes \$765 million in funding for pre 2004 local agency mandate claims to cities, counties and special districts. Click [here](#) to read the memo sent to Betty Yee, California State Controller, from the Department of Finance outlining the payment details for the state mandate reimbursement payments. Note that each local agency's principal payments are scheduled to be mailed out on June 27, 2015 and actual interest payments will be mailed out in August.

The We Care for California Coalition has initiated its Medi-Cal Matters campaign, an effort to increase Medi-Cal provider rates, in conjunction with the May/June budget process.

Coalition members include:

- American Medical Response (AMR)
- Anthem Blue Cross
- Blue Shield of California
- California Association of Physician Groups (CAPG)
- California Dental Association (CDA)
- California Hospital Association (CHA)
- California Medical Association (CMA)
- California Primary Care Association (CPCA)
- Dignity Health
- HealthNet
- Kaiser Permanente
- Molina Healthcare
- SEIU-UHW



The Coalition held a rally outside the State Capitol on June 2 with 5,000 attendees. Speakers at the event included Dustin Corcoran (CMA), Senator Ed Hernandez, Carmela Castellano-Garcia (CPCA), Duane Donner (CHA), Dave Regan (SEIU-UHW) and Assembly Member Rob Bonta. The Medi-Cal Matters campaign includes social media, op-eds, and other press strategies. The rally included targeted legislative visits.



Certified Healthcare District

Petaluma Healthcare District was recognized as a Certified Healthcare District at their Board meeting on May 19. Petaluma joins Antelope Valley Healthcare District, Beach Cities Health District, John C. Fremont Healthcare District, Palomar Health and Sequoia Healthcare District as an ACHD Certified Healthcare District. Districts achieve Certification by demonstrating compliance with Public Agency reporting requirements in the following areas:

- Transparency
- Website Content
- Executive Compensation and Benefits
- State Agency Reporting
- Financial Reporting

Member Districts interested in applying for Certified Healthcare District status should contact Ken Cohen at Ken.Cohen@achd.org.



Executive Director Update

I had the pleasure of joining the Petaluma Healthcare District to present their Healthcare District Certification at their May board meeting and to also congratulate the Board on being named ACHD's Healthcare District of the Year. David McGhee and I also attended the Los Medanos Healthcare District Annual Roof Top event, which was held to recognize and celebrate the District's collaborative partners, their grass roots programs and services, and their dedicated staff and volunteers.

This month, I have also had an opportunity to meet with the Executive Directors of the following Agencies and Associations: California Special District Association, District Hospital Leadership Forum, Northern and Central Hospital Council, Californians Allied for Patient Protection, Institute for Local Government, and The County Medical Services Program (CMSP), which consists of 35 counties in northern and central California.

CMSP is about to launch a grant project targeted to health care providers, including government, seeking creative solutions to various manpower shortages. You will be hearing more about this potential grant opportunity as it comes closer to fruition.



ACHD and Via Consulting are discussing a grant funded project to do research in the area of best practices in governance by Healthcare Districts. Project objectives are to:

- Identify structures, processes and practices which promote effective governance
- Elicit feedback on barriers/challenges to effective governance
- Collect data on real-life governance success stories as well as efforts that were not successful

The end product would be a formal written report to be shared with ACHD Members and perhaps ACHD collaborative partners.

ACHD is pleased to announce that we will be updating our downtown office space next month. Our goal is to create a modern environment that captures the spirit of California's Healthcare Districts for all who visit. We would like to place photographs on our office walls featuring Districts throughout the state. Originals or copies of historical pictures of your District, including staff in front of District buildings, or any pictures you believe reflects your District best are much appreciated. Please send pictures to ACHD's Legislative Assistant, Samantha Kesner, at Samantha.Kesner@achd.org or mail them to 1215 K St., Suite 2005 Sacramento, CA 95814. It would be helpful if you could send all pictures by June 12, 2015. Thank you for your help in creating an office environment that will reflect the diversity and strength of our membership.